



Cork City Council 2015 Annual Report

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Vision Statement:

Cork City Council is a dynamic, responsive and inclusive organisation leading a prosperous and sustainable city.

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FOREWORD BY LORD MAYOR AND CHIEF EXECUTIVE MEMBERS OF CORK CITY COUNCIL

Foreword by Lord Mayor and Chief Executive

2015 saw an improvement and recovery in the local economy, and the long spoken of "Green Shoots of Recovery" seem finally to be taking hold. Work continued apace at 1 Albert Quay. The 170,000 square foot landmark building will be the country's "Smartest Building" and one of the most environmentally friendly. Lead tenant Tyco employ over 500 people at their Global Headquarters at 1 Albert Quay.

The announcement in November by computer giant Apple of the extension of its Hollyhill Campus with the provision of 1,000 additional jobs by mid 2017 was a welcome endorsement of Cork and an important and positive day for the city. This investment will provide excellent employment opportunities in Cork and proves once again that Cork City is a premier location for investment having the infrastructure and talented workforce required by global multinationals and is a resounding endorsement of the facilities and people of Cork.

We welcome the establishment of CORE, the City Centre Partnership, which was a key recommendation in our City Centre Strategy. This collaboration will see all city centre stakeholders focusing together on the city centre, strategically and operationally, and working to ensure that opportunities are maximised and the city centre achieves and surpasses its enormous potential.

2015 was a successful year for the Council and the City with the work we do and various initiatives that the Council either spearheads or is involved with, recognised with a number of awards. The major awards received included the Great Street Award 2016, which saw Oliver Plunkett Street being announced as the winner, The Purple Flag Award, an international accreditation awarded to city and town centres that meet or surpass the standards of excellence in managing the evening and night time economy and the Chambers Ireland Excellence in Local Government Award. The Council nominated four community initiatives for Pride of Place 2015. The Pride of Place competition aims to recognise the involvement of the local community in all aspects of rural and urban regeneration, including promoting social cohesion, heritage and environmental awareness. Ballyphehane Community Association won the population category neighbourhoods 1000-2000. Meitheal Mara – Bádoireacht Initiative won young people in the community award and Friendly Call were runners up in the age friendly community initiatives. The awards are a testament to the hard work of the City Council staff, and their engagement

with the relevant stakeholders in the City, and are recognition that many of the positive initiatives undertaken in the city centre in recent times, are now coming to fruition.

2015 saw the finalisation of "Growing Tourism in Cork-A Collective Strategy", a joint strategic tourism development project between Cork City and County Councils, supported by Failte Ireland, Tourism Ireland and industry stakeholders. Tourism is a crucial sector in the national and regional economy. Cork attracts approximately 17.5% of all overseas visitors who come to Ireland. Tourism figures year on year have been improving and it is essential that Cork capitalises on this trend. There is a tremendous opportunity for Cork to become a "must visit" destination, and generate significant revenue for the local economy, and do this in a sustainable manner. In this context it is envisaged that Local Authorities will continue to act as the primary developers of public tourism infrastructure, continue to progress tourism product development with the support of Fáilte Ireland, support community and local initiatives with regards to major national tourism initiatives, and provide a support network through the Local Enterprise Offices in terms of advice and support.

We would like to take this opportunity to extend our sincere thanks and appreciation to all elected members and staff of the Council for their hard work and dedication throughout the year. We look forward to your continued support in 2016.







Chief Executive

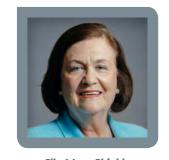
Members of Cork City Council 2015 - elected at Local Elections May 2014 **Cork City South West Local Electoral Area**



Cllr. John Buttimer Fine Gael 25 Benvoirlich Estate. Bishopstown, Cork



Cllr. Henry Cremin Sinn Féin 36 Greenfields, Parkway Drive, Model Farm Road, Cork



Cllr. Mary Shields Fianna Fáil 48 Halldene Avenue. Bishopstown, Cork



Clir. Fergal Dennehy Fianna Fáil "Pallasmore" 35 Deanwood Avenue, Togher, Cork



Cllr. P.I. Hourican Fine Gael 20 Fremont Drive. Melbourn. Bishopstown, Cork



Clir. Thomas Moloney Non-Party 18 Elm Road, Togher, Cork

Cork City South Central Local Electoral Area



Cllr. Mick Finn Non-Partu 6 Annmount, Friars Walk, Cork



Cllr. Fiona Kerins Sinn Féin 25 Hillview Estate. Ballyphehane, Cork



Cllr. Paudie Dineen Non-Party 31 Quaker Road, Cork



Cllr. Tom O'Driscoll Fianna Fáil 95 Fr. Dominic Road Balluphehane. Cork



Cllr. Seán Martin Fianna Fáil 9 Heatherton Park, South Douglas Road, Turners Cross, Cork

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MEMBERS OF CORK CITY COUNCIL MEMBERS OF CORK CITY COUNCIL

Members of Cork City Council 2015 - Elected at Local Elections May 2014

Cork City North Central Local Electoral Area



Clir. Thomas Gould Sinn Féin 121 Cathedral Road, Gurranabraher, Cork



Cllr. Mick Barry **Anti Austerity Alliance** 6 Seminary Villas, Blackpool, Cork



Fianna Fáil



Kilnap, Old Mallow Road, Blackpool, Cork

West





Members of Cork City Council 2015 - Elected at Local Elections May 2014

Fianna Fáil 7 St. Christopher's Road, Montenotte. Cork

Cllr. Stephen Cunningham,

Sinn Féin

189 Silversprings Court,

Tivoli, Cork



Cllr. Ted Tynan **Workers Party** 155 Silversprings Lawn, Tivoli, Cork



Cllr. Joe Kavanagh Fine Gael Carrigmore, Middle Glanmire Road, Cork



Cllr. Lil O'Donnell Anti Austerity Alliance 38 Blarney Street, Cork

Cllr. Mick Nugent

Sinn Féin

56 Meadow Park Lawn,

Ballyvolane, Cork.

Cork City North West Local Electoral Area



Cllr. John Sheehan Fianna Fáil 83 Thomas Davis Street, Blackpool, Cork



Cllr. Tony Fitzgerald Fianna Fáil The Bungalow, Harbour View Road, Hollyhill, Cork



Cllr. Kenneth Collins Sinn Féin 149 Farranferris Avenue, Farranree, Cork



Cllr. Marion O'Sullivan **Anti Austerity Alliance** 38 Hollymount, Harbour View Road, Cork



Cork City South East Local Electoral Area

Cork City North East Local Electoral Area

Cllr. Kieran McCarthy Non-Party Richmond Villa, Douglas Road, Cork



Cllr. Terry Shannon Fianna Fáil 33 Lake Lawn, Well Road, Douglas, Cork



Cllr. Chris O'Leary Sinn Féin 17 Loughmahon Road, Mahon, Cork



Cllr. Des Cahill Fine Gael 5 Maryville, Ballintemple, Cork



Cllr. Laura McGonigle **Fine Gael** 9, Kilbrack Grove, Skehard Road, Cork.



Cllr. Nicholas O'Keeffe Fianna Fáil 57 Meadowgrove Estate, Convent Road, Blackrock, Cork



Sinn Féin 37 Moss Lane, Riverway, South Douglas Road, Cork

MEMBERSHIP OF BOARDS/COMMITEES 2015

Membership of Boards/Commitees 2015

Housing & Community Strategic Policy Committee

Cllr. Seán Martin

Cllr. Tony Fitzgerald

Cllr. Henry Cremin

Cllr. Mick Nugent

Cllr. Mick Finn

Cllr. Mick Barry

Roads & Transportation Strategic Policy Committee

Cllr. Kenneth O'Flynn

Cllr. John Sheehan

Cllr. Kenneth Collins

Cllr. Fiona Kerins

Cllr. Laura McGonigle

Cllr. Marion O'Sullivan

Environment & Recreation Strategic Policy Committee

Cllr. Terry Shannon

Cllr. Fergal Dennehy

Cllr. Thomas Gould

Cllr. John Buttimer

Cllr. Paudie Dineen

Cllr. Lil O'Donnell

Strategic Planning, Economic Development & Enterprise Strategic Policy Committee

Cllr. Nicholas O'Keeffe

Cllr. Henry Cremin

Cllr. Joe Kavanagh

Cllr. Des Cahill

Cllr. Thomas Moloney

Cllr. Ted Tynan

Tourism, Arts & Culture Strategic Policy Committee

Cllr. Tom O'Driscoll

Cllr. Tim Brosnan

Cllr. Shane O'Shea

Cllr. Stephen Cunningham

Cllr. P.J. Hourican

Cllr. Kieran McCarthy

Housing & Community Functional Committee

Cllr. Kenneth O'Flynn

Cllr. Fergal Dennehy

Cllr. John Sheehan

Cllr. Nicholas O'Keeffe

Cllr. Des Cahill

Cllr. P.J. Hourican

Cllr. Thomas Gould

Cllr. Mick Nugent

Cllr. Fiona Kerins

Cllr. Shane O'Shea

Cllr. Paudie Dineen

Cllr. Thomas Moloney

Cllr. Kieran McCarthy

Cllr. Marion O'Sullivan

Cllr. Mick Barry

Roads & Transportation Functional Committee

Cllr. Tim Brosnan

Cllr. Terry Shannon

Cllr. Seán Martin

Cllr. Tony Fitzgerald

Cllr. Tom O'Driscoll

Cllr. John Buttimer

Cllr. Joe Kavanagh

Cllr. Laura McGonigle

Cllr. Henry Cremin

Cllr. Kenneth Collins

Cllr. Chris O'Leary

Cllr. Stephen Cunningham

Cllr. Mick Finn

Cllr. Ted Tynan

Cllr. Lil O'Donnell

Environment & Recreation Functional Committee

Cllr. Tim Brosnan

Cllr. John Sheehan

Cllr. Tony Fitzgerald

Cllr. Terry Shannon

Cllr. Seán Martin

Cllr. Thomas Gould

Cllr. Fiona Kerins

Cllr. Mick Nugent

Cllr. Kenneth Collins

Cllr. John Buttimer

Cllr. Laura McGonigle

Cllr. Mick Finn

Cllr. Thomas Moloney

Cllr. Ted Tynan

Cllr. Lil O'Donnell

Strategic Planning, Economic Development & Enterprise Functional committee

Cllr. Tom O'Driscoll

Cllr. Kenneth Noel O'Flynn

Cllr. Nicholas O'Keeffe

Cllr. Fergal Dennehy

Cllr. Chris O'Leary

Cllr. Henry Cremin

Cllr. Shane O'Shea

Citr. Shane U She

Cllr. Stephen Cunningham

Cllr. Des Cahill

Cllr. P.J. Hourican

Cllr. Joe Kavanagh

Cllr. Paudie Dineen

Cllr. Kieran McCarthy

Cllr. Lil O'Donnell

Cllr. Mick Barry

Tourism. Arts & Culture Functional Committee

Cllr. Tim Brosnan

Cllr. Nicholas O'Keeffe

Cllr. Fergal Dennehy

Cllr. Kenneth Noel O'Flynn

Cllr. Mick Nugent

Cllr. Fiona Kerins

Cllr. Henry Cremin

Cllr. Kenneth Collins

Cllr. P.J. Hourican

Cllr. Joe Kavanagh

Cllr. Laura McGonigle

Cllr. Mick Finn

Cllr. Thomas Moloney

Cllr. Kieran McCarthy

Cllr. Lil O'Donnell

Finance Functional Committee

Cllr. Seán Martin

Cllr. Terry Shannon

Cllr. Tom O'Driscoll

Cllr. Tony Fitzgerald

Cllr. John Sheehan Cllr. Chris O'Learv

Cllr. Shane O'Shea

Cllr. Stephen Cunningham

Cllr. Thomas Gould

Cllr. John Buttimer

Cllr. Des Cahill

Cllr. Paudie Dineen

Cllr. Ted Tynan

Cllr. Marion O'Sullivan

Cllr. Mick Barry

Joint Cork City Council/Cork County Council Committee

Cllr. Nicholas O'Keeffe

Cllr. Fergal Dennehy

Cllr. Tony Fitzgerald

Cllr. Henry Cremin

Cllr. Mick Nugent Cllr. P.J. Hourican

Cllr. Des Cahill

Cllr. Thomas Moloney

Southern & Eastern Regional Assembly

Cllr. Terry Shannon

Cllr. Henry Cremin

Association of Irish Local Government

Cllr. Terry Shannon

Cllr. Seán Martin

Cllr. Kenneth Noel O'Flynn

Cllr. Chris O'Leary

Cllr. Mick Nugent

Cllr. John Buttimer

Local Authority Members Association

Cllr. Terry Shannon

E.C.A.D. (European Cities Against Drugs)

Cllr. Mary Shields

Board of Cork City Partnership

Cllr. Nicholas O'Keeffe

Cllr. Kenneth Noel O'Flynn

Cllr. Henry Cremin

Joint Policing Committee

Cllr. Tony Fitzgerald

Cllr. John Sheehan Cllr. Tim Brosnan

Cllr. Terry Shannon

Cllr. Mary Shields Cllr. Seán Martin

Cllr. Chris O'Leary

Cllr. Henry Cremin

Cllr. Stephen Cunningham

Cllr. Mick Nugent Cllr. John Buttimer

Cllr. Joe Kavanagh

Cllr. P.J. Hourican

Cllr. Thomas Moloney

Cllr. Paudie Dineen Cllr. Ted Tynan

Cork Convention Bureau

Cllr. Tom O'Driscoll

LeisureWorld

Cllr. Terry Shannon

Cllr. Seán Martin Cllr. Mary Shields

Cllr. Kenneth Collins Cllr. Henry Cremin

Cllr. Laura McGonigle

Everyman Palace Theatre

Cllr. Tim Brosnan

Cllr Stephen Cunningham

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MEMBERSHIP OF BOARDS/COMMITEES 2015

Memebership of Boards/Committees 2015

Firkin Crane Development Company Ltd.

Cllr. Kieran McCarthy Cllr. Thomas Gould

National Sculpture Factory

Cllr. Kieran McCarthy Cllr. Chris O'Leary

Opera House

Cllr. Seán Martin Cllr. Terry Shannon Cllr. Fiona Kerins

Cllr. Des Cahill Cllr. Mick Finn

Holding Committee of Wandesford Quay Art Centre

Cllr. Mary Shields Cllr. Henry Cremin

Irish Public Bodies Mutual Insurances Ltd.

Cllr. Seán Martin

School Meals Committee

Cllr. Nicholas O'Keeffe Cllr. Thomas Gould Cllr. Des Cahill

Travellers Accommodation Consultative Committee

Cllr. Mary Shields
Cllr. Tony Fitzgerald
Cllr. John Sheehan
Cllr. Mick Nugent
Cllr. Henry Cremin
Cllr. John Buttimer
Cllr. P.J. Hourican

Cllr. Marion O'Sullivan

Cllr. Mick Finn

Consumption of Intoxication Liquor (Drinking on the Street Bye Laws) Committee

Cllr. Kenneth O'Flynn Cllr. Fergal Dennehy Cllr. Shane O'Shea Cllr. Laura McGonigle Cllr. Paudie Dineen

Arts Committee

Cllr. Kenneth O'Flynn Cllr. Seán Martin Cllr. Nicholas O'Keeffe Cllr. Mary Shields

Cllr. Chris O'Leary

Cllr. Henry Cremin

Cllr. Fiona Kerins

Cllr. John Buttimer

Cllr. Laura McGonigle

Cllr. Kieran McCarthy

Cllr. Paudie Dineen

An Grúpa Forbartha Gaeilge

Cllr. Tom O'Driscoll Cllr. Seán Martin Cllr. Henry Cremin Cllr. John Buttimer Cllr. Mick Finn

Churchfield Youth & Community Resource Centre (The Hut)

Cllr. John Sheehan Cllr. Kenneth O'Flynn Cllr. Thomas Gould Cllr. Joe Kavanagh

Healthy Cities Steering Group

Cllr. Tony Fitzgerald

City Wide Steering Committee

Cllr. Terry Shannon Cllr. Chris O'Leary

Comhairle Na Nóg

Cllr. Nicholas O'Keeffe

Farranferris/ Fairhill/ Gurranabraher AIT (Area Implementation Team)

Cllr. Tony Fitzgerald Cllr. Kenneth Collins

Blackpool/ The Glen/ Mayfield AIT (Area Implementation Team)

Cllr. John Sheehan Cllr. Thomas Gould

Togher/ Mahon AIT (Area Implementation)

Cllr. John Buttimer Cllr. Terry Shannon Cllr. Henry Cremin Cllr. Denis O'Flynn

Knocknaheeny/HollyHill/ Churchfield AIT (Area Implementation Team)

Cllr. Tony Fitzgerald Cllr. Mick Nugent

The Docklands Policy Committee

Cllr. Terry Shannon Cllr. Kenneth Noel O'Flynn Cllr. Nicholas O'Keeffe Cllr. Chris O'Leary Cllr. Henry Cremin

China Project Group

Cllr. P.J. Hourican

Cllr. Tom O'Driscoll Cllr. Seán Martin Cllr. Chris O'Leary

Education Training Board

Cllr. Tim Brosnan Cllr. Mary Shields Cllr. Chris O'Leary Cllr. Laura McGonigle

Local Community Development Board

Cllr. Fergal Dennehy Cllr. Chris O'Leary Cllr. P.J. Hourican

Audit Committee

Cllr. Seán Martin Cllr. Chris O'Leary Cllr. John Buttimer

Regional Health Forum

Cllr. John Sheehan Cllr. Mary Shields Cllr. Henry Cremin Cllr. John Buttimer

Cllr. Mary Shields

Cork Area Strategic Plan Committee

Cllr. Fergal Dennehy
Cllr. Kenneth Noel O'Flynn
Cllr. Terry Shannon
Cllr. Chris O'Leary
Cllr. Henry Cremin
Cllr. Mick Nugent
Cllr. John Buttimer
Cllr. Joe Kavanagh
Cllr. Mick Finn

Southern West River Basin District Management Committee

Cllr. Fergal Dennehy Cllr. Thomas Gould

Local Drugs Task Force

Cllr. John Sheehan Cllr. Mary Shields Cllr. Mick Nugent Cllr. John Buttimer

Cork Sports Partnership

Cllr. Nicholas O'Keeffe Cllr. Kenneth Collins Cllr. John Buttimer

Mayfield Sports Complex

Cllr. Tim Brosnan Cllr. Stephen Cunningham Cllr. Joe Kavanagh

Cork Regional Athletics Stadium Management Committee

Cllr. Fergal Dennehy Cllr. Henry Cremin Cllr. P.J. Hourican

Sports Committee

Cllr. Seán Martin
Cllr. Terry Shannon
Cllr. Nicholas O'Keeffe
Cllr. Kenneth Noel O'Flynn
Cllr. Chris O'Leary
Cllr. Mick Nugent
Cllr. Thomas Gould
Cllr. Joe Kavanagh
Cllr. Laura McGonigle
Cllr. Thomas Moloney

Standing Policy Council of the Association of Irish Local Government

Cllr. Terry Shannon Cllr. Chris O'Leary Cllr. John Buttimer

Cllr. Lil O'Donnell

Heritage Forum

Cllr. Tim Brosnan Cllr. Kieran McCarthy

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CONFERENCES/SEMINARS ATTENDED 2015

Senior Management Team 2015

Name	Directorate
Ann Doherty	Chief Executive
Pat Ledwidge	Director of Services, Strategic Planning, Economic Development and Enterprise
Ruth Buckley	Head of ICT and Business Services
Paul Moynihan	Director of Services, Corporate and External Affairs
Jim O'Donovan	Director of Services, Environment and Recreation
Gerry O'Beirne	Director of Services, Roads and Transportation
Valerie O'Sullivan	Director of Services, Housing and Community
John Hallahan	Head of Finance
Deborah Hegarty	Law Agent
Tony Duggan	City Architect
Michael Burke	A/ Director of Services, Human Resource Management and Organisation Reform

Conferences/Seminars Attended 2015

Title	Location	Date	No. of Councillors
Govts Construction 2020 Strategy	Whites Hotel, Wexford	6 – 8 January	1
Sustainable Tourism Development	Connaught Hotel, Galway	20 - 21 February	2
AILG 2nd Annual Conference	Carrickmacross, Co. Monaghan	12 – 13 March	2
LAMA Spring Seminar	Tuam, Co. Galway	10 – 11 April	2
AILG Training Module 2	Limerick	18 April	2
AILG Training Module 3	Kilkenny	7 May	2
Courthouse Restoration Conference	Oughtarard, Co. Galway	29 May	1
Learn from the Best	Ballygarry House Hotel, Tralee	11 June	1
Cllrs Development Plan – A Reserved Function	Whites Hotel, Wexford	26 – 28 June	1
AILG Training Module 4	Dungarvan, Waterford	10 July	2
AILG Autumn Training Seminar	Inchydoney Hotel, Co. Cork	1 – 2 October	2
LAMA Autumn Training Seminar	Hotel Killkenny, Killkenny	9 – 10 October	3
AILG Training Module 5	Silversprings Hotel, Cork	17 October	2
Housing Conference 2015	Dublin	23 October	1
A Practical Guide to Budget 2016	Clonakilty Hotel, Clonakilty	23 – 25 October	1
Building and Control Amendment Regulations S.I. No 9 2014 Single Dwelling and Domestic Extensions	Silver Tassie Hotel, Letterkenny, Co. Donegal	23 – 25 October	1
AILG Training Module 6	Templegate Hotel, Ennis	10 November	1
AILG Training	Red Cow, Dublin	14 November	3
Regulation of Lobbying Act	The Connacht Hotel, Galway	27 November	1

MEETINGS OF COUNCIL 2015

LORD MAYOR'S CIVIC AWARDS

Meetings of Council 2015

Meeting	No. of Meetings
Ordinary Council Meeting	20
Special Meeting of Council	10
Annual Meeting	1
Budget Meeting	1
Housing & Community Functional Committee	11
Housing & Community Strategic Policy Committee	3
Roads & Transportation Functional Committee	11
Roads & Transportation Strategic Policy Committee	3
Environment & Recreation Strategic Policy Committee	4
Environment & Recreation Functional Committee	5
Strategic Planning & Economic Development & Enterprise Functional Committee	6
Strategic Planning, Economic Development & Enterprise Strategic Policy Committee	5
Finance & Estimates Functional Committee	5
Corporate Policy Group	10
Intoxicating Liquor on the Streets Committee	0
Schools Meals Committee	1
International Relations Committee	4
An Grúpa Forbartha Gaeilge	3
Tourism Arts & Culture Functional Committee	5
Tourism Arts & Culture Strategic Policy Committee	4

Lord Mayor's Civic Awards

At a special ceremony on the 4th June 2015 in the Concert Hall, City Hall, Cork, the Lord Mayor of Cork, Cllr. Mary Shields presented 6 Lord Mayor's Civic Awards.

Brother Kevin Crowley

A Capuchin Franciscan Friar and a Cork Native. He founded the Capuchin Day Centre in Bow Street, Dublin in 1969 to help relieve hardship endured by homeless people and to help those in need. When the centre opened it fed 50 people a day. In 2014 that number rose to 800. In addition the centre gives food parcels to those in need, and currently 1,800 a day receive parcels to help feed their families. The centre also provides shower areas, medical services, advice and information clinics. Br. Kevin had devoted over 45 years of his life working in Bow Street Centre and was rightly awarded the Freedom of Dublin City this year.

Garda John Long

A long time serving member of An Garda Siochana, John epitomises what the Garda Charter says on Community Policing – a commitment to honesty, accountability, respect and professionalism in all Garda dealings with members of the community.

Dymphna Ryan

Has worked tirelessly on a voluntary basis for 26 years to promote Curraheen Family Centre which is a community based Social and Educational Centre. Dymphna is a founder member and director.

Joanne O'Riordan

Born without limbs – Tetra-Amelia Syndrome.

Despite her obvious disability she has achieved much in her life and is a great ambassador for people with disabilities. Her attitude is "it is what one can achieve rather than what one can't that counts" and her motto is "no limbs – no limits". She has addressed the United Nations and discussed technology with Massachusetts Institute of Technology with a view to designing a suitable robot to assist people who have physical disabilities. She is now a student in UCC studying criminal law and has been named Cork Person of the Month and Young Person of the Year.

Donncha O'Dulaina

From Doneraile in north Cork and a broadcaster for over 50 years, Donncha is known countrywide and among the Irish around the world for his cultural and traditional music programmes. His broadcasting career began when he joined Radio Eireann in 1964. His 'Highways and Byways' radio series on RTE One

became hugely popular as did his series on RTE Television. He received a specially commissioned sculpture from President Higgins in August 2014 in recognition of his contribution to Irish Culture.

Sean O'Sé

Native of Bantry – born into an Irish speaking family immersed in traditional music and song. He studied at the Cork School of Music under John T. Horn and has a long association with Sean O'Riada. In recent years he has toured extensively all around the world with Comhaltais and as well as being an outstanding singer and promoting Irish Culture. He is now recognised as a very humorous storyteller who captured the real Cork wit very successfully.

Civic Receptions 2015

Date	Reception
19/05/15	Civic Reception to commemorate the 25th anniversary of the Cork Football and Hurling teams winning the All Ireland Double in 1990.
15/10/15	Civic Reception to honour the Marymount Staff, Friends & Marymount International Conference Delegates.
10/12/15	Civic Reception to honour the Cork Camogie All Ireland Senior Champions 2015.
22/12/15	Civic Reception to honour M&P O'Sullivan Ltd Celebrating 110 years in Business.

Entertainment Expenses

Entertainment expenses in relation to Civic Events: €41,247.72

Twinning Expenses:

€62,531.59.

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CITY ARCHITECT'S DEPARTMENT

CITY ARCHITECT'S DEPARTMENT

Group Housing Scheme

A new Traveller Group Housing Scheme in Hollyhill was completed in the summer of 2015. It was designed and project managed by the City Architect's Department.

The scheme consists of sixteen single-storey units arranged around a communal green space. Seven of the units are houses which provide a mix of one, three, and four bedroom unit types. The remaining nine units are referred to as 'welfare units'. These provide living, kitchen/dining, sanitary and utility accommodation, with sleeping accommodation provided by way of a new mobile home located within the curtilage of the plot.

A community centre is also included in the scheme and is located adjacent to the central common green area. This space is landscaped and undulated to form natural play areas.

The new purpose-built scheme is now home to sixteen families, formerly accommodated at the Halting Site in Hollyhill, which has since been demolished.

the local second level school, Terence Mac Swiney Community College, with a dedicated student entrance located within the school grounds. The new building has been well received by the community - in the first six months since the library opened in July 2015 usage has increased hugely; the library is seeing seven times the number of visitors, compared with the same period in 2014, and the number of items borrowed has increased fourfold. City Architects used the proven success of Tory Top library as a base model for the new plan. The main library functions are laid out on the ground floor, centred around the main reception desk. The design uses a combination of high-level clerestorey glazing, a lightwell and an atrium to maximise the use of natural daylight for the various reading spaces. The first floor multi-purpose area, which can be used by the school and the local community, takes advantage of the site's elevated position to provide a visual connection to the city below. The double-height atrium connects the first floor with exhibition and library spaces below, and also serves as a lantern, animating the streetscape after dark.





Hollyhill Library

A new community library, designed by the City Architect's Department, opened in Hollyhill on 1st July 2015. The project cost €4.2 million in total. It forms part of the continuing regeneration of the area, in particular the establishment of a new 'neighbourhood centre' identified as one of the main goals of the area's regeneration masterplan. It also forms part of what the masterplan describes as a 'learning neighbourhood', and is located adjacent to

Mahon Library Designed to Tender Stage

The building at Mahon formerly occupied by Abode, is in the Council's possession and has been identified as a suitable location for a new library facility for this area, in the absence of central government funding to develop a facility on a green field site.

City Architect's Department developed an outline design and the Part VIII process was completed

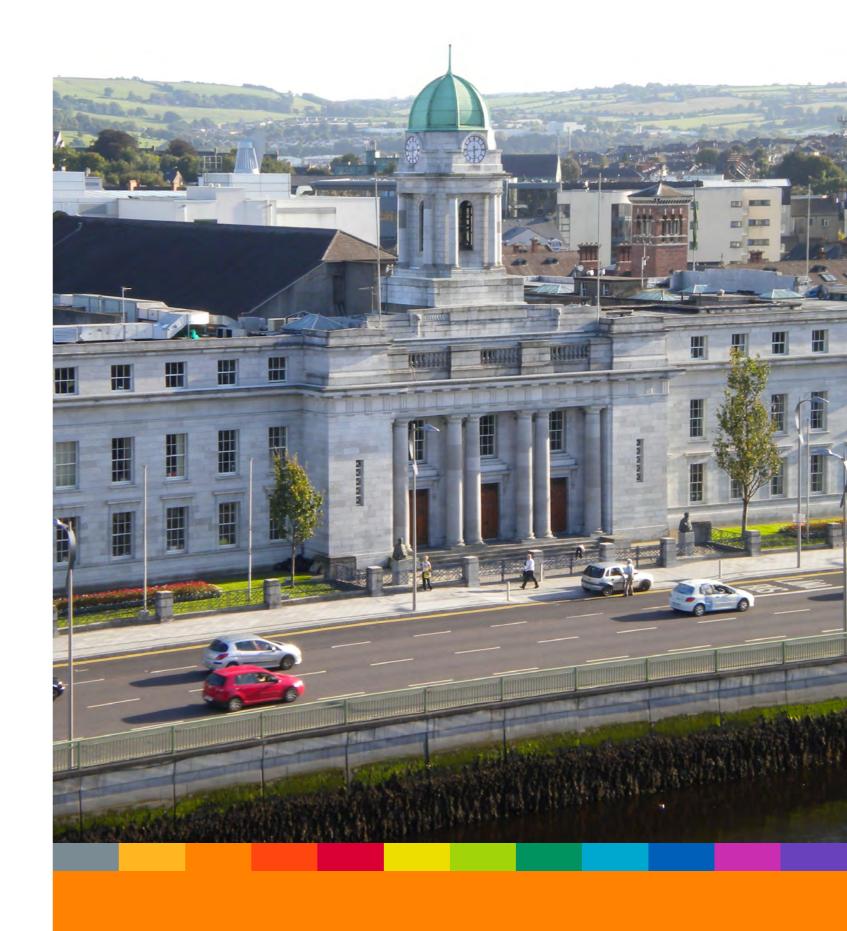


in June 2014. The project proceeded to detailed design stage, requiring procurement of a design team in the first instance, to help compile full co-ordinated technical design documentation for tender and ultimately, construction.

This is the first project to be designed within Cork City Council using Revit 3D Building Information Modelling (BIM) software, in which the entire integrated design, complete with structure, electrical & mechanical systems and furniture is fully modelled in 3D. The project is currently funded up to tender stage. These images are generated from the BIM model.

The scheme incorporates as much of the existing Abode structure as is practically feasible, reconfiguring the plan to provide a new fully accessible civic entrance on Skehard Road. The plan builds on the experience and successes of other branch libraries such as those built at Tory Top in Ballyphehane and Hollyhill, Knocknaheeney, designed, project managed and completed by City Architect's Department in 2006 and 2015 consecutively.

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CORPORATE & EXTERNAL AFFAIRS

CORPORATE & EXTERNAL AFFAIRS

CORPORATE & EXTERNAL AFFAIRS

Cork City and County Archives Service



Schools Resource Packs 'Through War and Rebellion, Cork 1912-1918', from Cork City and County Archives service.

The Archives launched a new online resource for secondary schools in 2015 with the aim of commemorating the centenary of the Easter Rising, increasing local awareness of Cork's history and archives from the 1916 period, and developing the City Council's links with local schools. Focusing on the key period around 1916, the resource presents digital copies of unique and original documents from collections preserved in the Archives, with background information, links, and activities, and additional resources for teachers. It was developed by Archives staff together with teacher Barry Keane, and with the support of the Heritage Council of Ireland Grants Programme. Prior to launch it was trialed in three Cork schools - St Angela's College, St Patrick's College, and Scoil Mhuire. Students from each school attended the launch and were awarded certificates in recognition of their contribution to the project. The resource may be accessed on the Archives web site www.corkarchives.ie.

The Freedom of the City

The Freedom of the City was conferred by Cork City Council on Mr. Niall Tóibín on Friday 22nd May 2015 in recognition of his unwavering lifetime contribution to film, stage and television at local, national and international levels and as one of the finest actors of our time and for being an exemplary national and international ambassador for Cork.

The custom of awarding the Freedom of the City of Cork dates from the 14th Century. The conferring of the Freedom of the City of Cork is the highest Civic Honour which can be bestowed by Cork City Council upon a person who has distinguished himself/herself and is deemed worthy to have his/her name enrolled on the List of Freemen of the City.



Libraries

Hollyhill Library

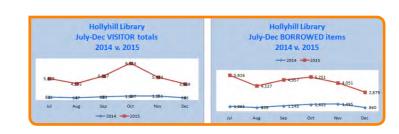
The new Hollyhill Library opened to the public on 1 July 2015. The state of the art facility was delivered on time and on budget, costing €4.2 million to design, build and fit-out.

Hollyhill Library embodies all that is good about a modern library service. It combines all aspects of a 21st century service, tailored to the very specific needs of the people of Knocknaheeny - Hollyhill.



The new Library (above) is designed to support literacy, lifelong learning, and is above all a welcoming and democratic community space. It is a huge statement by the Council of the value it puts on the people of the North West ward, and has been really well received.

July to December 2015 saw the first half year of operation of the new Library serving Hollyhill-Knocknaheeny. The level of uptake has been very heartening, and an endorsement of the Council's investment in this major new facility in the area.



Visits to the Library in 2015 were at almost seven times the leve of 2014, while four times more items were borrowed in the first six months compared with the same period last year.

Cork City Council Libraries: National Award Winner... Again



For the second year in a row, the City Council has won the national accolade of "Best Local Authority Library Service", awarded by Public Sector Magazine.

According to the judges, it is the library service's ability to combine excellence in innovative online services with more traditional types of service, which won Cork City the award. The award acknowledges the library service's success in sustaining services, and indeed developing new strands of service, despite staffing and funding constraints.

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CORPORATE & EXTERNAL AFFAIRS

Cork City Local Community Development Committee 2015

The Committee met on eight occasions in 2015. The following is an outline of the matters discussed.

Social Inclusion Community Activation Programme (SICAP)

SICAP is the successor programme to the Local Community Development Programme. In order to comply with European Union procurement rules, the LCDC in each county is the procuring body.

In 2014 on behalf of the LCDC, POBAL initiated a public procedure to procure the programme of approximate value €1.2m per annum over three years 2015-2017. The LCDC had received tenders for the implementation of the programme in December 2014. At meetings in early 2015 the committee considered tenders and agreed at its meeting of February 2015 to appoint Comhair Chathair Chorcaí Teoranta (Cork City Partnership) as Programme Implementer (PI).

The programme commenced on 1st April and the LCDC carried out a mid-year review in September. A subgroup was put in place of members of the committee with the Chief Officer and staff of Community & Enterprise to liaise with the PI regarding the ongoing implementation of the SICAP programme.

Local Economic & Community Plan (LECP)

The LECP is an integrated six year plan, the economic elements of which are to be developed by the Strategic, Planning, Economic & Development (SPED) SPC and the community elements by the LCDC. The Committee had familiarised itself with the requirements for the delivery of the community elements of the LECP.

As the LECP is to be delivered by two committees, two members of the LCDC were appointed to sit on a joint working group to oversee the cohesive development of the plan. The working group met first in May and considered first how it would go about developing the high level economic statement.

A public consultation period was entered into and arising from the submissions the statement was developed which highlighted fifteen different high level objectives, six to be overseen by the SPED SPC and six more to be considered by both the SPED SPC and the LCDC. Three community objectives are identified which will be delivered by the LCDC.

The High Level Goals and Themes identified are outlined below:

Economic and Community Elements:

"Cork will have vibrant, resilient, sustainable communities where people have a good quality of life and access to quality services."

Themes:

- To make sufficient housing available to meet ongoing private and social housing demand.
- To ensure Cork is a healthy city that connects to improve the health and well-being of all its people and reduce health inequalities.
- To integrate communities and community and voluntary groups into decision making.
- To promote civic participation and community engagement.
- To ensure Cork is a safe city with a secure environment in which to live, work and play.
- To ensure the vibrant social economy sector is supported and enhanced.
- To create a culture of lifelong learning and enhance educational levels across the city.

Community Elements:

Goal

"To promote social inclusion and equality by ensuring that all residents of Cork city have equal opportunities to access, participate and engage in the social, economic and lifelong learning opportunities in the city."

Themes

To develop integrated responses to the needs of children and young people and improve outcomes through local interagency working.

To develop integrated responses to the needs of older people, promoting their inclusion and contribution in all areas of life and responding flexibly to ageing related needs and preferences.

To reduce the marginalisation of specific communities within the city, taking into account the nine grounds and socio economic status.

Work on the development of the actions that will deliver these objectives (Sustainable Community Objectives) commenced towards the end of 2015. Agencies and interested parties were invited to make submissions on what they saw as being important actions for the delivery of the high level objectives.

This stage will be completed in Quarter one and it is hoped that a plan can be agreed by end of Quarter 2 2016.

Community Representation on the Local Community Development Committee

The prescribed membership of LCDCs requires that there are more private sector members on the Committee than public sector members. In Cork City's 17 member committee there are 8 public sector members and 9 private/community members. The broad representation was agreed by the Council's Corporate Policy Group in 2014 when the Committee was first formed.

Special provision is made for the nomination of five community representatives chosen from the Public Participation Network (PPN): two from the Voluntary Pillar, two from the Social Inclusion Pillar and one from the Environment Pillar.

As the LCDC had to commence before the establishment of the Cork City PPN an ad hoc arrangement to select community representatives was entered into. These members were to vacate their positions on the LCDC once the PPN was in a position to select nominees. The inaugural Cork City PPN was convened in February 2015 and nominees to the LCDC chosen in April. They took up their positions on the LCDC in June 2015.

Other issues addressed:

The members were invited to make a contribution to the Corporate Planning Framework Policy for Local and Community Development, which was developed nationally in 2015.

The Committee decided not to make a submission on the Cork City & County Local Government Review.

Cork City Council & An Ghaeilge

2015 was a year of significant progress in the provision of Irish language services and supports by Cork City Council. An online and phone-based parking fine payment system was introduced and Cork City & County Archive commissioned an Irish-language version of its online catalogue system which is expected to go live in Q1 2016.

The organisation's Grúpa Forbartha Gaeilge continued to support Irish language and bilingual events in the city with Irish language performances

by John Spillane and veteran broadcaster Micheál O Muircheartaigh among the highlights of its Seachtain na Gaeilge programme. Other major projects included translation of Irish language static content on tourism information booths throughout the city, the commissioning of a public art initiative featuring Irish language proverbs and the distribution to schools and libraries of bookmarks featuring Irish language Seanfhocail. The Council Chamber, City Hall was the venue for a "Ciorcal na gCiocal Comhrá" event with former Gaeltacht Minister Eamon Ó Cuiv as guest speaker.

Protected Disclosures

There were no Protected Disclosures made to the Council in 2015.

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ENVIRONMENT & RECREATION

Fitzgerald's Park Inclusive Playground

The City Council constructed a new all inclusive playground at Fitzgerald's Park in 2015 at a cost of €650k. The project was part funded by the Bons Secours Hospital Group. The playground design was informed by a number of playground consultative workshops including with children from Scoil Padre Pio Churchfield and St Paul's School, Montenotte.

The playground encompasses sensory rich structures to encourage play for all children, but especially those with developmental disabilities. It also creates a fun space for fostering friendships and understanding among children of all abilities. With an amazing mixture of play items and activities, it is one of the country's foremost play spaces and a must visit for every child.



Litter Fines System

Under the Customer Relationship Management (CRM) system being introduced in Cork City Council, the Environment Directorate identified its litter fine system as an ideal candidate for replacing Litter Wardens triplicate docket books with mobile tablet devices. The new litter fine system replaces the legacy access based litter fine system. The new litter fine system facilitates the preparation of flexible management reports and allows for the recording of all litter fine related information including litter evidence and photographs. The project was nominated for an e Government Award.

The Ireland eGovernment Awards, in association with Eir Business, recognise the innovators and forward thinkers who are pioneering changes and helping deliver better online services for Irish citizens

today. The awards are Ireland's most sought-after accolades in Irish eGovernment, honouring the leaders driving digital services, communication and democracy online.



Marina Pontoon

A new floating pontoon was constructed at the Marina at a cost of €600k, replacing an existing concrete slipway which had deteriorated badly in recent years. The new structure has a 24m floating platform for safe access to the water, the facility being open to clubs and maritime organisations for use. The project is in accordance with the City Council's objective to encourage greater recreational use of the River Lee and also an integral part of the new Marina Park.

Strategic Policy Committee Meetings

In 2015, there were four meetings of the Environment and Recreation Strategic Policy Committee and the following items were discussed:

- Waste Management
- European Green Capital
- Lifetime Lab Annual Report
- Energy Management
- Parks & Recreation Policy
- Japanese Knotweed



HOUSING & COMMUNITY

HOUSING & COMMUNITY

Homeless Services

In 2015, under the devolved funding protocol for the allocation of Section 10 funding for homelessness, a budget of €5,000,686 was allocated for the South West Region with €4.25m for Cork City Council. Each Local Authority in the Region provided from their own resources a minimum of 10% of the overall allocation towards homeless services. The increase in budget allowed for a number of new homeless initiatives to be put in place.

Focus Ireland are now funded to provide a Youth Homeless Prevention Service and a Tenancy Sustainment and Resettlement Service. The Tenancy Sustainment and Resettlement Service will support households moving from homelessness or potential homelessness into long term supported accommodation, with a particular emphasis on securing tenancies by availing of the Housing Assistance Payment. The Youth Homeless Prevention Service targets those who are homeless or at risk of homelessness in the 18 to 25 age bracket to access accommodation and to ensure that they have the necessary skills to live independently and do not have to access emergency accommodation. The Youth Homeless Prevention Service works closely with the Cork Foyer.

Cork Simon has been granted increased funding to expand their Housing First project to provide housing supports through an intensive case management service to persons who are experiencing long term homelessness in Cork.

Sophia Housing Association has also received an increase in funding to allow them to expand their service to provide out of hours support for their projects which can be a significant deterrent to anti social activity and a protective factor for children at risk.

Cork City Council continues to manage the homeless IT system in the South West Region, PASS (Pathways to Accommodation and Support Systems) and based on the information on PASS, return quarterly performance and financial reports to the DOECLG for the SW Region.

The Dublin Interim Tenancy Sustainment Protocol, operated by Threshold, has been rolled out in Cork. The primary objective of this new initiative is to ensure a speedy intervention preventing families and individuals who are in receipt of rent supplement payment from becoming homeless

Housing Construction

A target of 643 units has been set for Cork City
Council under Capital Programmes encompassing
Local Authority Housing (Construction, Acquisitions
including Part V acquisitions), Capital Assistance
Scheme (through Approved Housing Bodies) and the
return of void properties for the period 2015-2017.
The provisional allocation to support this target is
€118 million

In 2015 work commenced on two infill schemes and a planning application for a third infill scheme is in preparation to provide 5 units. Two infill schemes were approved in 2015 and are currently being designed which will provide up to 4 units. A project appraisal for the provision of 40 units at Gerald Griffin St/Burkes Avenue has been submitted to the Department.

The City Council currently has four significant sites available for social housing. The Housing Agency are undertaking a scoping exercise nationally on lands in local authority ownership with regard to prioritising suitable lands for development in the lifetime of the strategy.

As part of the Capital Programme the City Council has commenced a competitive dialogue process and has invited economic operators to participate in a tender competition for the delivery of Cork City's Social Housing Programme.

Community Development Grants

Cork City Council approved grant aid of €215,000 to a wide variety of community groups. This included:

- Capital grant aid to community associations
- Small project grant aid to over 80 community groups
- Programme grant aid to ten summer schemes.

Strategic Policy Committee:

• Number of Meetings: 4

Items Discussed:

- Choice Based Letting Scheme
- Social Housing Strategy 2015 2017
- Good Shepherd Services Edel House
- Cork City Council Allocation Scheme
- Housing Assistance Payment Scheme
- Homeless Services
- Healthy Cities Report

City Northwest Quarter Regeneration

- Masterplan €209m over a 12 year period (2012-2024)
- Construction of Phase 1A (23 Homes) -Work completed
- Construction of Phase 1B (29 Homes) Work commenced
- Phase 2A (54 Homes) Demolition underway
- Socio Economic and Environmental Plan Limited funding has been allocated to-date. A range of schemes are being delivered
- Hollyhill Lane Closure completed
- Work on Community Cottage at Coolmaine Crescent completed
- 2015 Ramped up activity. Expenditure of €4.5m (2014 spend of €2.2m).

Social Housing Strategy 2015-2017

In April 2015, the Department of the Environment Heritage & Local Government announced delivery targets under a range of housing programmes for the period 2015-2017. Cork City Council received a target of 1,349 housing units to be delivered over the period with an estimated cost of delivery between current and capital expenditure of €124.4 million.

Housing Maintenance

- 315 vacant properties brought back into productive use at a cost of €8.5m
- 1,843 occupied properties received upgrades to their fabric at a cost of €2.9m
- 13,250 response repair requests completed (53% of requests received)
- 4,500 domestic gas boilers serviced
- 62 properties received minor adaptation works, including four that received living room pods in lieu of extensions.

Travellers

St. Anthony's Group Housing Scheme at Hollyhill was opened on the 15th of June 2015. The Scheme comprises of a 16 Unit Residential Scheme and Community Centre comprising of 7 Houses and 9 Bays.

Spring Lane Halting Site – Cliff face works securing the area at the base of the cliff face were completed in 2015. Electrical upgrade works are ongoing including the public lighting on the site. Departmental funding is key to advancing further upgrade works A Report "Recommendations in respect of the Traveller Interagency Group working in Cork City Council" by Joe Horan was completed. 21 recommendations are being actively implemented.

Choice Based Letting Scheme

The Choice Based Letting system went 'live' on Wednesday, 4th November 2015. Five properties were uploaded for week one, i.e. from Wednesday, 4th November to Tuesday, 10th November 2015.

The Housing Counter in the City Hall dealt with a number of queries at the public counter and over the phone lines. Assistance was provided to those requiring it and a large number of people attended on the first day.

There were 1,151 expressions of interest made in total on the five properties by the end of week one. There were 18,289 views. Views are the number of times an applicant viewed a property and may include repeat views.

Rental Accommodation Scheme & Housing Assistance Payment Schemes: RAS agreements in place:

717 Private Units 205 Voluntary Units Housing 2020 target for 2015 achieved

HAP Progress:

June to October 2015 – 46 Tenancies signed up. Legislative change 1st November 2015 allowing discretion to operate 20% above caps.

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ICT & BUSINESS SERVICES

ICT & BUSINESS SERVICES

New STEM subjects initiative launched



Cork City Hall was the venue for the first 'I wish' event in 2015. Over 1000 female transition year students from across the county attended this event designed exclusively for them.

The students listened to female role models working in STEM and then participated in several interactive STEM exhibitions hosted by leading employers. I wish is a collaboration between private, public and the third level sector. Cork City Council subsequently won the Chambers Ireland Excellence in Local Government Award for Economic Development.

Open Data Platform deployed September 2015

A key requirement of Corporate and Cork Smart Gateway initiatives is the publishing, where appropriate, of Open Data, public data made freely available for business and citizens to use and republish as they wish, under license but without copyright or patent restrictions. In 2015, working in collaboration with the Nimbus Centre, Q-Park, Chamber of Commerce and Cork City Council business directorates, the ICT and BS team designed, developed and deployed an Open Data platform.

The purpose of the project was to facilitate publishing of dynamic and static public data sets along with integration and interface functionality. Three data sets were used in the pilot, upstream water levels, off-street car park occupancy levels and planning applications. There has been significant use made of the data sets and information already, in particular during the Christmas period (parking) and the severe weather event in early 2016 (river levels). It is planned to significantly extend the number of data sets in 2016.



Comprehensive Customer Relationship Management Solution roll-out initiated

Cork City Council is implementing a CRM system in order to improve the way in which our interactions with citizens are managed. The project will involve changes in business process, people, organisation and technology.

The key drivers for the introduction of the CRM system is the improvement of services to citizens, together with expectations of improving the efficiency and the effectiveness of the organisation. CRM is a key enabler for customers wishing to access all local

government services, improving the efficiency of traditional channels i.e. face-face, phone and mail, and providing innovative channels such as internet and web portals.

Following the introduction of CRM in the Roads and Transport Directorate, and the Litter Fines System, focus has now turned to the Environment and Recreation Directorate. This long term corporate project has been split into manageable sub projects, beginning with Inspections and Customer Service Requests as phases one and two respectively. The CRM rollout will form the backbone to the authority's service improvement drive. The implementation of CRM solutions enables potential savings through the more efficient use of resources, for example:

- Consolidation of contact centre/front-office operations
- More productive time on customer facing activities and more productive staff time.
- Insights into the drivers of calls, and therefore ideas for call avoidance.

A key enabler provided by CRM is the effective, real time generation of management information about local authority customer requirements, behaviours and usage of service. This will allow Cork City Council to provide better targeted and more efficient services to the community.

Award Winning Litter Fines Solution developed

Cork City Council developed an integrated litter fines system on the Microsoft Dynamic CRM 2013 platform utilising tablet technology. This project won the 2016 Irish eGovernment Award for innovation. The new litter fine system replaces the Litter Wardens triplicate docket books with mobile tablet devices while also replacing the legacy access based litter fine system. The new litter fine system is integrated in to the council's CRM system and facilitates the preparation of flexible management reports and allows for the recording of all litter fine related information including litter evidence and photographs.

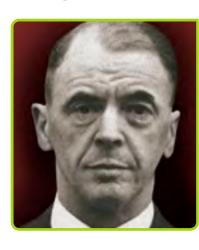
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HUMAN RESOURCE MANAGEMENT & ORGANISATIONAL REFORM HUMAN RESOURCE MANAGEMENT & ORGANISATIONAL REFORM

Cork City Council Philip Monahan Bursary

In October 2015
Cork City Council,
in conjunction with
University College
Cork, launched the
Philip Monahan
Bursary. This
bursary is in the
amount of €6,000 for
a Cork City Council
staff member to
undertake an MSc
Government (by
research) through



the Centre for Local and Regional Governance, Department of Government, University College Cork.

The bursary is sponsored by Cork City Council and honours Philip Monahan who served as Commissioner and then as City Manager in Cork from 1924 to 1959. He was Ireland's first local authority manager and he set the highest standards of probity and integrity in public administration.

The MSc Government (by research) involves the production of a research thesis of up to 40,000 words. The Philip Monahan Bursary is designed for Cork City Council staff who are interested in undertaking innovative research in the area of sub-national government, under the supervision of Dr. Aodh Quinlivan.

Mr. Pat Ruane, Conservation Officer, Strategic Planning & Economic Development, was the recipient of this Bursary and he will commence his studies in 2016.

Cork City Council win at the National Irish Safety Award 2015

The National Irish Safety Organisation Awards (NISO) took place in Galway on Friday, 2nd October, 2015. This was Cork City Council's third entry into the NISO Awards and secured a major award on the night. The award was presented by Pauric Corrigan, NISO president and Martin O'Halloran, HSA CEO to Cork City Council's Health and Safety Officer, Paula Kennedy.

Following on from the increased commitment to safety by management and employees, the award is testament of the investment and resources that Cork City Council continually commits to the safety & health of employees. The award recognises the Council's safety management system combined with strong management leadership and the goal to achieve continuous improvement. Compiling a submission to the awards places the Council's Health & Safety Management System under the scrutiny of an independent body and in turn Cork City Council gained an external review of the efforts invested into improving the Health & Safety culture and performance.

The All Ireland Safety Awards are jointly organised by the National Irish Safety Organisation (NISO) and the Northern Ireland Safety Group (NISG) resulting in an average entry level of 1500 submissions by organisations in Ireland, Northern Ireland and the UK, across sectors such as energy, construction, manufacturing & transport.







During 2015, a total of 35 employees retired from the City Council. In December 2015, a ceremony to mark these retirements took place, at which each retiree received a commemorative Cork Crystal Bowl, presented to them by the Lord Mayor, Cllr Chris O'Leary, Ruth Buckley, Deputy Chief Executive, and Michael Burke, A/Director of Human Resources Management and Organisational Reform.

This ceremony, an initiative of the Workplace Partnership Committee, is an annual event organised by the Human Resources Department to recognise those retiring in that year and to formally acknowledge the public service careers of all those concerned. The total combined public service of all those who retired in 2015 amounted to 970 years. The significance and contribution of this service to the city and citizens of Cork is most note worthy and was acknowledged by the presentation party in their speeches at the event.

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STRATEGIC PLANNING, ECONOMIC DEVELOPMENT AND ENTERPRISE STRATEGIC PLANNING, ECONOMIC DEVELOPMENT AND ENTERPRISE

Enterprise Office

Cork City delivers "Ireland's Best Young Entrepreneur" Competition, 2015

The aim of the Ireland's Best Young Entrepreneur initiative is to support a culture of entrepreneurship among young people in Ireland, to promote entrepreneurship as a career choice, and to encourage Ireland's young people to set up new businesses which will ultimately create jobs.

The competition is open to those aged between 18 and 30, and is an integral part of the Action Plan for Jobs and is supported by the Department of Jobs, Enterprise and Innovation through Enterprise Ireland and the Local Enterprise Offices.

The first stage is a county-based competition, where up to €50,000 is awarded to 3 winners from the following categories:

- Best Business Idea (not yet trading) Investment Fund of up to €10,000
- Best Start Up (trading for 24 months)
 Investment Fund of €20,000
- Best Established Business (trading for more than 24 months) Investment Fund of €20,000.

In addition the judges also select a nominee to go forward to the regional and national Irelands Best Young Entrepreneur Competition.

In advance of the local competitions 15 city based entrepreneurs participated in a Bootcamp weekend where they received training in business strategy, value proposition, marketing and financial planning, among other skills. By the end of this intensive Bootcamp, participants were sent away equipped with the necessary tools to hone their business plan and to deliver a strong investor pitch to the judging panel for the County Final.

In 2015 the county final was held in Cork City Councils Foyer and opened by the Deputy Lord Mayor, Cllr. Mick Nugent and Chief Executive, Ann Doherty. Over 100 people attended this awards event and the Cork City winners were Breffney O'Dowling Keane, Fruitcubed, (Best Business Idea) - Gail Condon, Writing for Tiny (Best Start Up) and Jack Crotty, The Rocket Man, (Best Established Business & Nominee for Regional IBYE Finals).



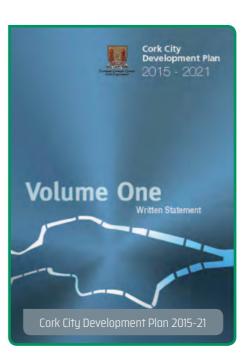
Cork City Development Plan 2015-21

The Cork City Development Plan 2015-2021 was adopted by the Members of Cork City Council in March 2015, after a two year preparation and consultation period. The City Development Plan is the City Council's main strategic planning policy document and it will guide the development of the city to 2021 and beyond. In summary it:

- Provides a vision for the development and improvement of the city
- Sets out the priorities for investment in infrastructure over the Plan period
- Is the main reference point in determining planning applications for new development.

The City Centre Action Plan

The new City Centre Action Plan places increased emphasis on the renewal and development of the City Centre as the employment, social and cultural heart of the city and region. A City Centre Action Plan 2015/16 was prepared which set a range of actions which will help implement the policies of the City Centre Action Plan and the City Centre Strategy (2014). The City Centre Action Plan, which is overseen by a Steering Group made up of members of Senior Management of Cork City Council, provided for the setting up of a City Centre Partnership, the appointment of a City Centre Co-ordinator, and the designation of Champions for sub-areas of the city centre. It also included a variety of projects to promote development, upgrade buildings and the public realm and support sustainable transport, which are being rolled out around the city centre.



Cork City Centre showcased as a location for global investment

Leading decision-makers from the global corporate sector learned more about the Cork City centre investment proposition at a major foreign direct investment forum in London on September 24th 2015. Cork City Council Chief Executive, Ann Doherty led a strong Cork delegation to the fDi Forum which included representatives of Cork City Council Strategic Planning, Economic Development & Enterprise as well as Cork Chamber, IDA Ireland and Cork Airport.

Organised by fDi Magazine and the Financial Times, the fDi Forum brought together a high-level group of CEOs, managing directors and other decision makers from the corporate sector. With a series of major new developments now underway which will further enhance the City's high-end office and retail offering, now is the opportune time to showcase Cork city centre as a location of choice for global investment.

Some of Cork's FDI and indigenous success stories such as Tyco, Teamwork.com and Smarter Dynamics attended the Forum and shared their experiences with delegates of how locating in Cork had helped them to succeed and grow. Also joining the delegation were organisations responsible for some of Cork City's most ambitious and state of the art developments including John Cleary Developments, O'Callaghan Properties, BAM Ireland and Dairygold. Addressing the Forum in a panel discussion Ms Doherty outlined what makes Cork a strong investment proposition and why it is already home

to so many global brands. The Forum provided a platform to introduce the city to major global FDI decision makers and influencers, with the opportunity for introductions to and meetings with potential investors. This was the first step in the rollout of a major marketing and messaging effort by stakeholders in the wider Cork region.



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STRATEGIC PLANNING, ECONOMIC DEVELOPMENT AND ENTERPRISE

STRATEGIC PLANNING, ECONOMIC DEVELOPMENT AND ENTERPRISE

Cork City Council Heritage Plan (2015-2020)

The Cork City Heritage Plan (2015-2020) was launched in December 2015 in the presence of the Lord Mayor and the Heritage Forum. The aim of the Cork City Heritage Plan 2015-2020 is "To protect and promote the heritage of Cork City and to place the care of our heritage at the heart of the community".

The Plan was prepared by the Cork City Council Heritage Officer, the Cork City Heritage Forum and Working Groups in consultation with the Heritage Council. 10 very valuable Heritage projects were undertaken in 2015 the details of which appear on the Cork City Council website Heritage section.

Cork Heritage Open Day and Heritage Week

Cork City's celebration of Heritage Week includes a wide variety of events, walks talks, films and children's events throughout the week. Cork Heritage Open Day is held on the first Saturday of Heritage Week. The event focuses on Built Heritage, with 40 buildings, not usually open to the public, opening their doors for one day only free of charge. A varied programme of nearly 50 events was organised including the Coal Quay Festival and Medieval Day around this event with an estimated highest visitor number yet of 25,000 people participating on the day.







Strategic Policy Committee Meetings

In 2015, there were five meetings of the Strategic Planning & Economic Development & Enterprise Strategic Policy Committee and the following items were discussed:

- Local Economic & Community Plan
- Cork City Local Enterprise Office Enterprise Development Plan 2015
- Built Heritage Grant Schemes & Tax Incentives 2015
- Corporate Policy Groups & Strategic Policy Committees – Guidelines for establishment and operation & Declaration of Interests
- Draft Work Programme for the Strategic Policy Committee
- CASP Policy Committee Reports
- Heritage Plan
- Local Economic & Community Plan
- Regional Jobs Action Plan
- Architectural Conservation and Improvement Grants
- Cork City Local Enterprise Office Enterprise Development Plan 2015
- Cork City PPN Representation on SPC's
- Cork & Kerry Food Forum
- Boole House
- Cork City Centre Strategy Implementation Plan
- Variation No 1 to Cork City Development Plan 2015 – 2021
- An Open Letter to Cork Business, the Cork Media, Policy Makers, Opinion Makers
- and reports to motions referred to the Committee.

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ROADS & TRANSPORTATION

ROAD & TRANSPORTATION

Kent Station to City Centre Linkage Project Phase 1

The Kent Station to City Centre Project reached substantial completion in 2015. It provides a high level of service for sustainable modes of transportation between Kent Station and the City Centre via the provision of dedicated bus and cycle lanes in addition to the enhancement of pedestrian routes, public realm, lighting etc.

The overall project (Phase 1 & Phase 2) will cost in the order of €3.5 million when complete. This work is complemented by CIE works within their own lands, including the provision of a new southern station access point and new roadway linking Alfred Street to Penrose Quay.

The project was designed by Malachy Walsh & Partners, constructed by McGinty & O'Shea Ltd with funding from the National Transport Authority.

N40 South Ring Road, Sarsfield & Bandon Road Fluovers

The N40 South Ring Road, Sarsfield & Bandon Road Flyovers reached substantial completion in 2015 at a cost of €35 million. The project provides two grade separated junctions and a free flow dual carriageway between the Kinsale Road Interchange and the Ballincollig Bypass.

The grade separated overpass is currently accommodating approximately 40,000 vehicles per day.

The project was constructed by SIAC Construction Ltd and funded by the National Roads Authority (now TII).









Cork Walking Strategy

The Cork Walking Strategy was adopted in 2015. It is a 5-year strategy that seeks to enhance a culture of walking, outside the core City Centre, by providing better pedestrian connectivity between settlements, district centres, employment hubs, educational facilities and public transport services. It examines the quality of the existing network of street and neighbourhoods, and analyses Central Statistics Office data of modal choice for journeys to workplaces and to places of education for journeys up to 2km in length.





To address the barriers to walking, Four Focus
Areas are identified and considered throughout the
Walking Strategy. The first two include the physical
aspects of the walking Network that connects
origins and destinations throughout the city, as
well as the quality and safety of the Neighbourhood
Infrastructure for walking at a local level. The third
and fourth include the Behavioural characteristics of

residents at a city and neighbourhood level, and the importance of Collaboration between communities, Local Authority departments and other statutory bodies in working together to deliver walking infrastructure and to promote walking.

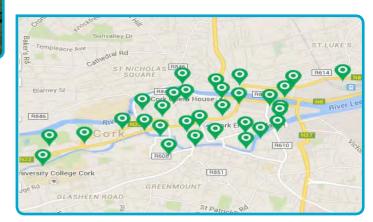
The Cork Walking Strategy identifies a comprehensive range of projects and initiatives that can be implemented in a phased and coordinated manner to achieve the targets. The Strategy will be used to support applications for grant funding.

Public Bike Scheme

A Public Bike Scheme was launched on 2nd March 2015. The scheme is known as Coca Cola Zero Bikes and has a total of 31 stations and 330 bikes in Cork. The scheme runs from Kent Station in the east to UCC on the west of the city. The individual stations are at roughly 300 m intervals and have between 10 and 33 bollards per station.

The scheme in Cork has been very successful with a total of 7,416 subscribers at the end of Dec 2015 with a total of 289,426 trips taken.





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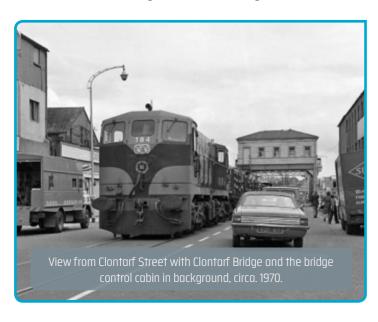
Pedometer Challenge

Cork City Council has been implementing the Smarter Travel Workplaces Programme in conjunction with the NTA since 2010 where sustainable travel is promoted among our employees. Workplace Travel Plans have been shown internationally to reduce single occupancy car use on the commute by between 10% and 24%. Workplace Travel Plans also reduce costs associated with parking, business travel, fleet, CO2 emissions, absenteeism, and access issues.

As part of the initiative, a National Pedometer Challenge takes place each year and the event encourages participants to incorporate walking into their daily routine and to consider replacing some or all of their car commutes with walking. The challenge is an excellent incentive to get more active and to form new habits and participants also report a boost in staff morale and enjoying being part of a team at their workplace. Cork City Council teams have performed very well in the past. However, this year with more than one and a half billion steps taken by 986 teams from 53 of Ireland's largest workplaces, the overall winners were a Cork City Council team who clocked up an impressive team average of 1,002,216 steps over four weeks. This achievement set a new record nationally. This team of street sweepers (Joe O'Mahony, Christy Broderick and Damien Mulcahy) came second in 2014 and were so determined to win this year they renamed their team "Unfinished Business".

2015 Repair and Refurbishment of Clontarf Bridge

Clontarf Bridge spans the south channel of the river Lee between Terence McSwiney Quay (City Hall) and Lapp's Quay (Clarion Hotel). The bridge itself is a fabricated steel beam structure, technically known as a Scherzer rolling lift Bascule Bridge, which was



constructed in 1912 under the provisions of the Cork City Railways Act, 1906. Originally designed to carry both road and railway traffic with opening spans to allow the passage of vessels along the river. These navigation spans were last opened in 1961 with the bridge converted to a fixed bridge in 1979 with the railway lines removed.

Grant aided by the Department of Transport, Tourism and Sport, Cork City Council appointed L&M Keating Limited, Kilmihil, Co. Clare, to undertake Phase 1 rehabilitation works to Clontarf Bridge. Works to the bridge deck and superstructure commenced in mid June 2015 with the substantive element of the works facilitated by a full bridge closure during July and August.



Subject to future funding allocation, Cork City Council intends to undertake Phase 2 works to Clontarf Bridge underside during 2017.

In 2015, there were three meetings of the Roads and Transportation Strategic Policy Committee and the following items were discussed:

- Cork City Walking Strategy 2013-2018
- Guidelines for the Setting and Managing of Speed Limits in Ireland (2015)
- Review of coach parking in the City centre
- Bus Eireann services
- Presentation by the TII on the N40 Demand Management Project
- The Healthy Cities Report.



FINANCIAL STATEMENTS

FINANCIAL STATEMENTS

STATEMENT OF COMPREHENSIVE INCOME

(INCOME & EXPENDITURE ACCOUNT STATEMENT) FOR YEAR ENDING 31st DECEMBER 2015

The Income and Expenditure Account Statement brings together all the revenue related income and expenditure.

It shows the surplus/(deficit) for the year. Transfers to/from reserves are shown separately and not allocated by service division.

Note 16 allocates transfers by service division in the same format as Table A of the adopted Local Authority budget.

Expenditure by Division	Cook Francis	Income	Not Francisco	Net Francisco
	Gross Expenditure	Income	Net Expenditure	Net Expenditure
	2015	2015	2015	2014
	€	€	€	€
Housing & Building	41,512,831	38,224,630	3,288,201	4,246,632
Roads Transportation & Safety	24,479,183	14,316,347	10,162,836	8,916,475
Water Services	9,850,303	9,306,110	544,193	11,343
Development Management	9,657,444	1,834,838	7,822,606	7,333,279
Environmental Services	30,003,702	4,884,609	25,119,093	25,069,812
Recreation & Amenity	21,402,628	2,297,273	19,105,355	17,916,613
Agriculture, Education, Health & Welfare	660,658	363,247	297,411	295,364
Miscellaneous Services	9,389,647	2,546,387	6,843,260	6,106,115
Total Expenditure/ Income	146,956,396	73,773,441		
Net cost of Divisions to be funded from Rates & Local Property Tax			73,182,955	69,895,633
Rates			65,029,398	64,156,780
Local Property Tax			8,013,089	8,544,374

Pension Related Deduction	3,233,239	3,364,240
Surplus/(Deficit) for Year before Transfers	3,092,771	6,169,761
Transfers from/(to) Reserves	(3,085,756)	(6,131,211)
Overall Surplus/ (Deficit) for Year	7,015	38,550
General Reserve @ 1st January 2015	772,919	734,369
General Reserve @ 31st December 2015	779,934	772,919

 FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL POSITION

(BALANCE SHEET) AT 31st DECEMBER 2015

	2015 €	2014 €
Fixed Assets	·	
Operational	1,889,947,853	1,880,888,094
Infrastructural	1,118,686,703	1,120,311,299
Community	96,122,594	91,373,767
Non-Operational	51,663,986	11,865,339
	3,156,421,136	3,104,438,499
Work in Progress and Preliminary Expenses	120,820,037	152,415,906
Long Term Debtors	80,677,985	71,567,877
		, tyceryer.
Current Assets		
Stocks	-	4,951
Trade Debtors & Prepayments	21,159,820	30,205,162
Bank Investments	43,644,573	22,762,462
Cash at Bank	-	4,170,358
Cash in Transit	20,360	19,660
	64,824,753	57,162,593
Current Liabilities (Amounts falling due within one year)		
Bank Overdraft	881,370	-
Creditors & Accruals	46,957,587	31,311,271
Finance Leases	15,867	
	47,854,824	31,311,271
Net Current Assets / (Liabilities)	16,969,929	25,851,322
Creditors (Amounts falling due after more than one year)		
Loans Payable	141,018,875	148,194,542
Finance Leases	52,026	-
Refundable deposits	13,735,583	11,758,644
Other	1,825,017	1,572,298
	156,631,501	161,525,484

Net Assets	3,218,257,586	3,192,748,120
Represented by		
Capitalisation Account	3,156,421,136	3,104,438,499
Income WIP	114,441,596	144,795,391
Specific Revenue Reserve	277,861	277,862
General Revenue Reserve	779,934	772,919
Other Balances	(53,662,941)	(57,536,551)
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_		
Total Reserves	3,218,257,586	3,192,748,120

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RECRUITMENT INFORMATION

RECRUITMENT INFORMATION

Recruitment Statistics for Human Resource Management & Organisational Reform Department - Cork City Council - 2015 Report

Appointments made from competitions held pre-2015								
	Appli	icants	Placed on Panel		Appointed in 2015			
	Male	Female	Male	Female	Male	Female		
Temporary E	Temporary Executive Engineer (City and County Joint Panel)					2		
Leading Firefighter	24	0	18	0	1	0		
Sub Station Officer	7 1 7 1				1	0		
Station Officer	6	0	6	0	1	0		

		Stude	ent Placen	nents 201	5		
	Number of Plo						
	Male	Female					
University of Limerick Co-Operative Education Programme	7	7					
			eway Scho				
Invited to Int		Attended	Interview	Offered F	Placement	Accepted placement	
Male	Female	Male	Female	Male	Female	Male	Female
4	0	4	0	4	0	1	0
A	ppointme		on the recontracts S		tion of the 15	Public	
	Male	Female		CI VICE 20			
Senior Planner	1	0					
ICT Programme Officer	1	0					
Senior Executive Officer	0	1					
Director of Service	1	0					

Appointments made from competitions held in 2015							
		cants		on Panel	Appointe	d in 2015	
	Male	Female	Male	Female	Male	Female	
Car Park Supervisor	6	1	6	1	1	0	
Arts Officer	31	67	0	8	0	1	
Executive Building Surveyor	40	0	7	0	1	0	
Traveller Engagement Officer	10	38	0	2	0	1	
Local Authority Graduate Programme (City and County Joint Panel)					12	5	
Inter Local Authority Transfer	1	1	1	1	1	1	
Temporary Assistant General Foreperson (Parks Dept. Gateway)	1	0	1	0	0	0	
School Wardens	0	6	0	4	0	4	
Traffic Wardens	20	0	10	0	5	0	
Acting Head Of Finance	2	0	2	0	1	0	
Graduate Engineer	3	0	2	0	2	0	
Temporary Technician	9	2	7	2	2	0	
Executive Engineer	87	22	21	10	0	0	
City Centre Co- Ordinator	4	1	4	1	1	0	
Accountant (Internal Audit)	10	11	0	3	0	0	
General Foreperson Drainage	8	0	1	0	1	0	
General Foreperson Water Distribution	7	0	2	0	1	0	
Acting Senior Executive Solicitor	0	3	0	3	0	1	

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PERFORMANCE INDICATORS

PERFORMANCE INDICATORS

PERFORMANCE INDICATORS

F. Fire Service

F.1 Cost per Capita of the Fire Service

Cost per Capita	€90.73

F.2 Fire Service Mobilisation

F.2 FIRE Service Modilisation	
Average time taken in minutes to mobilise fire brigades in Full-time Stations in respect of fire	1.70 min
Average time taken, in minutes, to mobilise fire brigades in Part-time stations (retained fire service) in respect of fire	Cork City Council does not have any Part-time stations
Average time taken in minutes to mobilise fire brigades in Full Time stations in respect of all other emergency incidents	1.76 min
Average time taken, in minutes to mobilise fire brigades in Part Time Stations (retained fire service) in respect of all other emergency incidents	Cork City Council does not have any Part-time stations

F.3 Percentage of Attendances at Scenes

Percentage of cases in respect of fire in which first attendance is at the scene within 10 minutes	88.93%
Percentage of cases in respect of fire in which first attendance is at the scene after 10 minutes but within 20 minutes	10.00%
Percentage of cases in respect of fire in which first attendance is at the scene after 20 minutes	1.07%
Percentage of cases in respect of all other emergency incidents in which first attendance is at the scene within 10 minutes	87.89%
Percentage of cases in respect of all other emergency incidents in which first attendance is at the scene after 10 minutes but within 20 minutes	11.86%
Percentage of cases in respect of all other emergency incidents in which first attendance is at the scene after 20 minutes	0.25%

C. Corporate Issues

C.1 Total number of WTEs/Working Days lost to Sickness

The wholetime equivalent staffing number as at 31 December 2015	1217.68

C.2 Working days lost to Sickness

a. Percentage of working days lost to sickness absence through medically certified leave	3.34%
b. Percentage of working days lost to sickness absence through self-certified leave	0.44%

C.3 No of page visits to Local Authority Websites

Total page views of the LA website in 2015	3482518
Total number of social media users At 31/12/2015 following the LA on social media sites	87132

H.1 Social Housing Stock

H. Housing

n. Housing	
A. The overall total number of dwellings provided by the local authority in the period 01/01/2015 to 31/12/2015	265
B. Number of dwellings directly provided	25
B1. Number of dwellings constructed	15
B2. Number of dwellings purchased	10
C. Number of units provided under RAS	106
D. Number of units provided under the HAP Scheme	111
E. Number of units provided under the SHLI	23
F. The overall total number of social housing dwellings in the LA at 31/12/2015.	9926
G. The total number of dwellings directly provided (constructed or purchased) by the LA	8761
H. Total number of units provided under RAS	914
I. Total number of units provided under HAP if operated	111
J. Total number of units provided under the SHLI	140
H.2 Housing Vacancies	
The number of dwelling units within their overall stock that were not tenanted on 31/12/15	441
H.3 Average Re-Letting Time and Cost	
A. Average time taken from date of vacation of dwelling to date when a new tenancy has commenced.	92.74 wk
B. Average cost expended on getting the re-tenanted ready for re-letting.	€31019.65

H.4 Housing Maintenance Cost

4. Expenditure in 2015 on the repair and maintenance of housing bought or built by the LA	
divided by H1G.	

H.5 Private rented sector inspections

Number of Inspections carried out	1007

€1408.97

H.6 Long-Term Homeless Adults

6. Number of adults in emergency accommodation long-term as a % of the total number of	27.64%	
homeless adults.	27.0770	

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PERFORMANCE INDICATORS PERFORMANCE INDICATORS

E. Environment

W.1 Water

100% % of Private Drinking Water Schemes in compliance

E.1 Waste

Number of households in an area covered by a licensed operator providing a 3 bin service at 31/12/2015	39100
% households within the LA that the number A represents	83.00%

E.2 Environmental Pollution

Number of pollution cases in respect of complaint during 2015	1466
Number of pollution cases closed during 2015	1433
Total number of cases at hand at 31/12/2015	64

E.3 Litter Pollution

Percentage of area unpolluted by litter	1%
Percentage of area slightly unpolluted by litter	84%
Percentage of area moderately polluted by litter	13%
Percentage of area significantly polluted by litter	2%
Percentage of area grossly polluted by litter	0%

L. Library Services

L.1 Library Visits

Number of library visits per head of population	5.25
Number of items issued to borrowers during the year	866664
	•

L.2 Cost of operating a Library Service per 1,000 population

P. Planning

P.1 New Buildings Inspected

Buildings inspected as a percentage of new buildings notified to the Local Authority	18.38
P.2 No/% of planning Decisions confirmed by An Bord Pleanála	

A. Number of LA Planning Decisions which were the subject of an appeal to An Bord Pleanála that were determined by the Board in 2015	39
B. Percentage of the determinations above which were to confirm either with or without variation the decision made by the LA	89.74

P.3 Percentage of Planning Enforcement cases closed as resolved

A	. Total number of planning cases referred to or initiated by the Local Authority in the period 01/01/2015 to 31/12/2015 that were investigated	92
В	. Total number of cases that were closed during 2015	54

P.4 Cost per Capita of the planning Service

Cost per Capita	€29.93
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Y. Youth & Community

Percentage of local schools involved in the local Youth Council/Comhairle na nóg Scheme	46.43%
Total number of secondary schools in the LA area at 31/12/15	28
No. organisations in the county Register for the local authority area	91
% of registered organisations that opted to join the Social Inclusion Electoral College	68.13

J. Economic Development

The number of jobs created with assistance from the Local Enterprise Office during the period	/ ₁ C
1/1/2015 to 31/12/2015	45

M. Finance

M.1 5 year summary of Revenue Account Balance

Cumulative balance at 31/12/2011 in the Revenue Account from the Income & Expenditure of the AFS.	€458,945
Cumulative balance at 31/12/2012 in the Revenue Account from the Income & Expenditure of the AFS.	€549,743
Cumulative balance at 31/12/2013 in the Revenue Account from the Income & Expenditure of the AFS.	€734,369
Cumulative balance at 31/12/2014 in the Revenue Account from the Income & Expenditure of the AFS.	€772,919
Cumulative balance at 31/12/2015 in the Revenue Account from the Income & Expenditure of the AFS.	€779,934
Collection levels of Rates from the Annual Financial Statement for 2011	79.00%
Collection levels of Rents & Annuities from the Annual Financial Statement for 2011	89.00%
Collection levels of Housing Loans from the Annual Financial Statement for 2011	82.00%
Collection levels of Rates from the Annual Financial Statement for 2012	76.00%
Collection levels of Rents and Annuities from the Annual Financial Statement for 2012	87.00%
Collection level of Housing Loans from the Annual Finanical Statement for 2012.	76.00%
Collection level of Rates from the Annual Financial Statement for 2013.	72.00%
Collection level of Rent Annuities from the Annual Financial Statement for 2013	85.00%
Collection level of Housing Loans from the Annual Finacial Statement for 2011	78.00%
Collection level of Rates from the Annual Financial Statement for 2014	72.00%
Collection level of Rent & Annuities from the Annual Financial Statement for 2014	83.00%
Collection level of Housing Loans from the Annual Financial Statement for 2014	74.00%
Collection level of Rates from the Annual Financial Statement for 2015	78.00%
Collection level of Rent & Annuities from the Annual Financial Statement for 2015	81.00%
Collection level of housing Loans from the Annual Financial Statement for 2015	71.00%

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PERFORMANCE INDICATORS

R. Roads

R1: Ratings in Pavement Surface Condition Index

% Regional road kilometers with a PCSI rating	77.91%
% Local Primary road kilometers with a PSCI rating	76.83%
% Local Secondary road kilometers with a PSCI rating	38.78%
% Local Tertiary road kilometers with a PSCI rating	2.19%
% Regional roads that received a PSCI rating during 2015	85%
% Total Regional road kilometers with a PSCI rating of 1-4	1.87%
% Total Regional road kilometers with a PSCI rating of 5-6	15.53%
% Total Regional road kilometers with a PSCI rating of 7-8	25.45%
% Total Regional road kilometers with a PSCI rating of 9-10	35.06%
% Total Primary road kilometers with a PSCI rating of 1-4	2.5%
% Total Primary road kilometers with a PSCI rating of 5-6	19.50%
% Total Primary road kilometers with a PSCI rating of 7-8	24.81%
% Total Primary road kilometers with a PCSI rating of 9-10	30.02%
% Total Secondary road Kilometres with a PSCI Rating of 1-4	1.98%
% Total Secondary road kilometres with a PCSI ratin g of 5-6	8.71%
% Total Secondary road kilometres with a PSCI rating of 7-8	11.95%
% Total Secondary road kilometres with a PSCI rating of 9-10	16.14%
% Total Tertiary road kilometres with a PSCI rating of 1-4	0.87%
% Total Tertiary road kilometres with a PSCI rating of 5-6	0.37%
% Total Tertiary road kilometres with a PSCI rating of 7-8	0.41%
% Total Tertiary road kilometres with a PSCI rating of 9-10	0.54%

A1 Kilometres of regional roads strengthened using Road Improvement grants	0.5km
A2. Regional road Improvement Grant amount	170,000
B1. Number of kilometres of regional roads resealed using Road Maintenance Grants	Cork City Council does not undertake road resealing works.
B2. Regional road Maintenance Grant amount	0
% of motor tax transactions online	Cork City Council does not process Motor Tax transactions.

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