

CORK CITY COUNCIL COMHAIRLE CATHRACH CHORCAÍ

BUDGET 23

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BUDGET 2023

REPORT FROM CHIEF EXECUTIVE



Budget 2023

To An Cathaoirleach and members of Cork City Council.

I enclose for your consideration the 2023 draft Budget for Cork City Council.

I am presenting a balanced draft budget to the members of Cork City Council for 2023. The budget represents an investment in the delivery of services to the city of €268m. This is an increase of approximately €28m compared to the 2022 budget. The main contributors to the increase in expenditure are (1) An increase in Homeless of €0.5m (2) Increase in CALF/MTR of €4.0m (3) Increase in funding for Roads Resurfacing of €0.5m. (4) Increase in payroll of €9.3m. (5) Increase in energy costs of €8m (6) Increase in Transport Infrastructure Ireland grant of €1.8m.

The preparation of the 2023 budget for Cork City Council has proved to be an extremely challenging task. Post COVID-19 and with the onset of the Ukrainian conflict, global, national, and local finances have been severely impacted and the anticipated financial recovery after COVID-19 has not materialized.

2023, like 2022 will be an extremely challenging and uncertain year. It will be difficult to predict even partially what the financial climate will look like in 2023 and in future years.

The energy crisis, inflation and payroll increase due to national pay agreements are some of the biggest financial challenges for 2023. While the payroll increase has been quantified for 2023, the price of energy and the cost of inflation remain more uncertain and volatile and are continuously changing. These two areas will require close monitoring during 2023.

The bringing of a balanced budget before Council has involved taking into consideration the views and priorities of members as expressed in the numerous Finance and Estimates Committee meetings and Corporate Policy Group meetings. The estimated income and expenditure for 2023 was examined at great length by the Finance and Estimates Committee. At a very early stage of the budget process, members were advised of the difficult financial constraints, assumptions, and challenges that the budget would be based upon. To their great credit, members engaged with the budget process and their contributions and suggested solutions were of great benefit in the finalising of the draft budget. I would like to thank members for their valuable assistance, contributions, and patience in this process.

The statutory meeting to set the Local Adjustment Factor (LAF) for Local Property Tax (LPT) for Cork City Council was held on 28th September 2022. At this meeting members decided that the LAF on LPT will remain unchanged from 2022 at 9%, for both 2023 and 2024.

The LPT allocation model for 2023 was changed compared to previous years:

- From 2023, 100% of the estimated Local Property Tax yield will be retained locally within the Local Authority area where it is collected.
- Equalization funding will now be met by the Exchequer to ensure that all authorities receive at a minimum an amount equivalent to their baseline.
- The move to 100% local retention will lead to an increased surplus for these authorities with LPT income above the baseline. Cork City Council became a self-fund Local Authority because of the Boundary Extension in 2019. Self-Funding authorities will now retain 22.5% of the pre-valuative yield (20% in 2022). The remainder of the increased surplus will be used to self-fund housing and/or roads service expenditure in the area.

For 2023, Cork City Council will generate more funding from LPT than it will be allowed to keep

and spend on current expenditure. The excess funding under LPT for 2023 will be €6.7m, which will be used for Housing Revenue and Capital Services.

Commercial Rates

The Income from Commercial rates represents 38% of the total income of the City Council. In order to enhance and maintain the existing levels of service provided by the City Council in the face of economic uncertainty and increased costs, it has been necessary to review all income streams and expenditures. Since 2009 the City Council has increased commercial rates by a cumulative 1.2% in those 13 years. This is far below the cumulative inflation rate for that 13-year period.

The City Council is proposing to increase rates by 3.8% for 2023. This percentage increase will ensure that current levels of service will be maintained and, in some areas, strengthened and enhanced for 2023.

The City Council recognises the significant challenges facing commercial rate payers especially the smaller businesses who have seen cost increases in the running of their businesses in 2022 which are expected to extend into 2023. These increased costs coupled with the uncertain trading environment that currently exists is adding to the challenges facing all businesses

It is intended that the rates incentive scheme which has been in operation for four years will be enhanced and extended to benefit more rate payers in 2023. The City Council is proposing that the rates incentive scheme will increase from 3% to 3.8% for all rate payers who have an annual rates liability of up to €4,000. The scheme will also be extended to rate payers who have an annual rates liability between €4,000 - €10,000. The rebate proposed for rate accounts from €4,000 to €10,000 will be 1.5% subject to certain criteria being met in 2023. With the inclusion of a rebate for rate payers with a rates liability of up to €10,000, the number of rate payers who can benefit from the extended scheme will be 80% of all ratepayers.

There will be no application process involved. The rate accounts which meet the qualifying criteria, will have the grant automatically applied as a credit to their account in 2024.

To qualify for the rebate, ratepayers must have their account settled in full by 30th November 2023 and have no outstanding arrears on their account. Ratepayers that pay their account on a payment plan will also qualify for the grant.

The City Council will continue to monitor the collection of Rates in 2023. We intend to give every assistance to rate payers so as they can settle their liabilities promptly.

The Government Rates waiver schemes, that were introduced during COVID-19 and were in operation for 2020, 2021 and in part of 2022 have now ceased.

Water Services

The Government's vision for water services is based on the establishment of a national water service authority in public ownership. Its objective is to deliver a world class public water services utility which will deliver best practice, cost effective water services focused on customer needs, and support economic development and job creation in local communities.

The transition to the fully integrated national water service authority will take place between now and 31st December 2026.

The Government's ambition is that local authorities will no longer have staff working in water services from 1st January 2023. This will be done in co-operation with each individual local authority and transfer responsibilities in an agreed manner. The intention is to complete the process in the early part of 2023.

A new Irish Water Local Authority agreement will replace the existing Service Level Agreement arrangements, to ensure that Irish Water has direct management and oversight of all water services staff, including those who choose to remain employed by their Local Authority during the period of transition up to 31st December 2026. This is due to be in place by 1st January 2024.

Cork City Council has included the 2023 Water Services Budget on a cost neutral basis. This means that pay/non pay costs in relation to Irish Water Services and cost of Central Management Charge (relevant to Irish Water) will be paid over in 2023 by either Irish Water or by Department of Housing Local Government and Heritage.

Government has recognised the need for local authorities to cease involvement in public water services, while ensuring that they retain their capacity to continue and deliver on the full range of their statutory local government services and to fulfill social and economic development roles.

Local Authority Housing

The Housing For All Plan (H.F.A.) was published by the government in September 2021. The City Council has been to the forefront in actioning and successfully advancing several acquisitions and construction projects to deliver additional social housing units in the city. The City Council continues to advance a strong delivery programme.

In 2022, 6 social housing schemes providing a total of 117 new homes under the City Councils Competitive Dialogue Procurement Process will be completed.

There are a further 234 homes under construction, 42 homes at contract stage, 119 homes recently granted Part 8 approval and a further 228 advancing through design and planning stages.

In the direct build programme, construction is under way on Phase 1 of Boyce's Street Regeneration project (14 homes) with further schemes at Poulavone, Ballincollig (64 homes) and Glenamoy Lawn (3 homes) at contract award stage. Two other schemes- Errigal Heights (28 homes) and Bramble Cottages (4 homes) are progressing to tender.

Affordable Housing

Cork City Council is advancing a strong programme of delivery of affordable housing, comprising of the following:

<u>Boherboy Road Scheme:</u> 153 homes -116 affordable and 37 apartments for social housing. <u>Cluain Chaoin, Tower:</u> 36 affordable homes before year end.

<u>Middle Glanmire Road:</u> 54 homes (Mixed tenure development)- 27 affordable and 27 social homes (owned and managed by Tuath Housing)

<u>Hawkes Road</u>, <u>Bishopstown</u>: 64 homes (mixed tenure development) under construction.

35 affordable and 29 social homes: 24 of which are reserved for rightsizing

The City Council's target for the provision of social housing under Leasing programme in 2022 is 122 homes and this target will be achieved.

Regeneration Cork Northwest Quarter

24 Homes under Phase 2C are currently under construction with a further 2 phases totaling 79 homes due to start in 04 (2022) – Phase 1C (41)- and Phase 2B (38)

Two other phases (3B and 4A) consisting of 105 houses have received part 8 planning approval and are at final design and pretender stage.

Housing Maintenance

Work is continuing on the various projects that are being funded by the housing maintenance €11m loan. Provision for the repayment of the loan charge has been provided for in the 2023 budget. To date over 1,500 properties have benefitted from measures facilitated by this programme. Additionally, provision is also included to meet the council liabilities for loan charges arising from the housing capital and advanced land purchase programmes.

Disabled Persons Grants & Disability Works to Local Authority Homes

The budget as presented provides for a spend of €2.2m on disabled person grants to private homeowners of which 80% will be funded. As regards works on our own housing stock, the programme will be limited to the level of grant that we receive from central government. The Council expects the spend to be in the region of €738k of which 90% will be funded.

Car Parking

With the increase in the number of cycle lanes across the City Centre and the pedestrianization of several streets, over 440 car parking spaces have been lost to the city over the last 3 years. This represents a significant loss in income to the city. A loss of one on street parking space will not automatically guarantee an increase in off street parking occupancy.

Car Parking Income will continue to come under pressure in 2023 and future years and the City Council will need to budget for substantially lower levels of parking income to fund future budgets.

There is no increase in Car Parking Charges in the 2023 Budget. In the 2022 Budget, the charge for Paul Street car park increased from €2.30 to €2.70 per hour, while the charge for North Main Street car park increased from €1.70 to €2.30 per hour. The City Council still provides the cheapest car parking in the city centre. On-street parking/Park by Phone increased from €2.00 to €2.50 in 2022

Roads & Transportation

During the year, Cork City Council received an allocation of €46m from the NTA in relation to Sustainable Transport Measures.

- Passage to City Centre Greenway Phase 1
- Lehenaghmore Road
- Grange Road Transport Corridor and Tramore Valley
- Mc Curtain Street Public Transport Improvements
- Skehard Road Phase 3
- Automatic Bollards
- South Douglas Road

There will be additional spend in public lighting in 2023 following the adoption of the new Public Lighting Framework 2020 which was produced following the additional public lights which were taken on as part of the boundary extension.

Priority is given to the maintenance of the main traffic routes and to footpaths with the greatest footfall especially in the commercial areas under the resurfacing and footpath renewal contracts. The provision of €372,000, for ward funds is an increase of €31,000 over the amount allocated in the 2022 budget.

Support to Events, Community, Arts and Sports Grants

Overall, the combined funds across the above areas amount to €2.44m. A contribution of € 931,800 has been provided for the arts bodies. This includes the contribution made to Cork Opera House. As well as this, a provision of €259,800 has been included for grants made by the Council's Arts Committee and a provision of €270,000 is made for Community Grants

The budget as presented also provides for the following:

- Sports Grants €470,000: an increase of €70k on the 2022 allocation
- Amenity Grants €200,00
- Tidy District Grants €85,600

In relation to Arts, a new post has been created – Public Arts Manager which is part funded by the Arts Council.

A sum of €175,200 has been provided under the Creative Ireland Fund and €100,000 for commemorations. It is the City Council's aim that the Cork commemorations, will help us to learn more about contemporary society, by giving us a deeper understanding of how Irish society was shaped by its past.

The Schools Meals Scheme budget has been maintained for 2023. Cork City Council recoups 50% of the expenditure from the Department of Social Protection.

Local Area Committees

A sum of €1.85m has been set aside for the Local Area Committees in the 2023 Budget. This equates to €370k per committee. This is an increase of €70,000 per Local Authority Committee on the 2022 allocation. This provision is to be spent at the discretion of each committee on various projects such as estates resurfacing, traffic calming, pedestrian crossing etc.

Economic, Enterprise Development and Environment

The City Council, as one of the biggest employers in Cork City and as a public service delivery agency plays a significant role in facilitating initiatives aimed at increasing the attractiveness of the city for economic activity. In this regard, the 2023 budget makes specific provision for the continuation of the Economic Development Fund of €798,400.

Local Enterprise Office Cork City plays a key role in supporting the micro-enterprise sector in the city in 2022. LEO has approved funding to 31 companies for feasibility, priming, business expansion, employment, or innovation. It provides mentoring to 360 businesses and training to 1,500 participants. LEO also promotes innovations and entrepreneurship by supporting clients of Local Enterprise week, Cork Schools Enterprise Programme and Food Academy

The importance of the city centre as a critical asset to the economy of the city region is recognised by the provision of €205,700 to support initiatives under the City Centre Strategy.

The Cork City Council Development Plan 2022 to 2028 was adopted by City Council on 10th June 2022. The plan came into effect on 10th August 2022 and sets out how best to enable growth and investment in the city over the next 6 years while continuing to be an innovative vibrant healthy and resilient city.

Climate Action

In 2023, the Climate Action priorities will be, to prepare the 5-year Local Authority Climate Action Plan (LACAP) and to develop our participation in the EU Climate-Neutral and SMART Cities Mission. This will involve a 'whole Local Authority' collaborative approach to climate action. Provision has been made for the continuation of the Bulky Goods service in 2023.

Several additional appointments are being made in all departments to cope with the demand for additional services, including Corporate Affairs and International Relations, People Organization and Development, Community Culture and Placemaking, Housing and Operations Directorates. The City Council have received funding for a second Biodiversity Officer and a Community Climate Action Officer.

Conclusion

The budget as presented has been produced following a significant effort been made by the Councillors in the Finance & Estimates Committee ably lead by their Chair and by all members of the Council's Management Team and their staff.

We have had to make certain assumptions in compiling this budget which may prove to be inaccurate, but they have been the best estimates available at the time of the budget preparation. We will be constantly reviewing these assumptions as 2023 progresses and if the need arises, we may have to change, to adapt to the prevailing circumstances.

The proposed budget provides funding measures aimed at addressing some strategically important areas and provides a reasonable balance across the competing objective of developing the social, cultural, economic, environmental, and infrastructural needs of the city in a socially inclusive manner that Council is charged with progressing.

I would like to thank all the Directors of Service, Heads of Functions, and their staff for their work.

I would also like to thank the Lord Mayor, the Corporate Policy Group, the Finance & Estimates Committee, and all members of Council for their input and assistance in the budget preparation.

Finally, I would also like to convey many thanks to John Hallahan, Chief Financial Officer, Barry O'Hare, Management Accountant, and the staff in the Finance Directorate for their leadership in this process, their work commitment and their assistance to myself and the Council.

I recommend the adoption of the 2023 budget as presented to the City Council.

ANN DOHERTY CHIEF EXECUTIVE

25th October 2022

AMENDMENT TO DRAFT ANNUAL BUDGET AS PRESENTED TO COUNCIL BY THE CHIEF EXECUTIVE

The draft Annual Budget was considered by Members at the Budget Meeting held on Tuesday 15th November 2022. The budget was adopted as presented except for the following motion: -

"That the Draft Cork City Council Budget as presented for the local financial year ending 31st December 2023 be and is hereby amended as hereunder: -

TABLE B

EXP	B0405	Local Roads General Maintenance Works	+15,500
EXP	B0801	School Wardens	+20,000
EXP	D0905	Economic Development & Promotion	+14,500
EXP	H1101	Agency & Recoupable Services	- 50,000

These changes are reflected in the figures and analysis contained in the following sections.

CERTIFICATE OF ADOPTION

I hereby certify that at the budget meeting of Cork City Council held this 15th day of November 2022, the Council by Resolution adopted for the financial year ending on the 31st day of December, 2023 the budget set out in Tables A -F and by Resolution determined in accordance with the said budget the Rates set out in Tables A to be the annual rate on valuation to be levied for that year for the purposes set out in those Tables.

Signed

Cathaoirleach

Countersigned .

Chief Executive

Dated this 15th day of November 2022

Statement of Mission, Values & Vision

Our Mission

We deliver excellent public services to the people of Cork by working collaboratively with our strategic partners.

We are a city of ambition, working with our neighbourhoods, communities and businesses to support economic development and facilitate investment.

We value our culture and heritage and ensure that Cork continues to be successful as an attractive place to live, study, visit and work.

Our Values

Public Good	Trust & Integrity	Respect	People Centric Approach	Responsibility	Innovation
We provide high quality services and address peoples' needs in a manner that is both inclusive and equitable.	We act honestly, openly and fairly in all our dealings.	We treat all people equally with due regard for their needs and rights.	We engage with people in a fair, courteous and timely manner. We strive for continous improvement.	We are accountable and transparent and act responsibly in our dealings and decision making.	We continually seek progressive and creative approaches in the services we deliver.
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Our Vision

Leading Cork to take its place as a World Class City

Annual Service Delivery Plan

Every year Cork City Council, under the Corporate Plan and as required by Section 50 of the Local Government Reform Act 2014, produces an Annual Service Delivery Plan. This plan sets out the Actions required to put substance to the Strategic Objectives identified in the Corporate Plan that support the High-Level Goals set out in that document.

The Annual Service Delivery Plan identifies the key services that Cork City Council intends to deliver to the people and businesses of Cork City during the year and is integrated with the following City Council policy documents, which set out the framework on how the City Council delivers services:

- Corporate Plan to 2024
- Annual Budget 2023
- Local Economic & Community Plan

The Annual Service Delivery Plan is prepared in the context of Cork City Council's 2024 Corporate Plan and the Budget for that year that is approved by the Elected Members of Council. The Plan focuses on actions designed to deliver the strategic objectives identified under the six high level corporate goals established in the Corporate Plan.

The Corporate Goals are cross-cutting and relevant to many areas of service delivery. If priorities are complex, they will be broken down into smaller projects, identifying cross departmental responsibilities and associated impacts. The Annual Service Delivery Plan will therefore ground the objectives of the Corporate Plan and Budget with detailed actions and performance metrics. There are several actions under each objective which highlight the city council's priorities, lead directorates, KPIs and measurements. The six 'High Level Goals' and strategic objectives for Cork City Council are:

High Level Goals	An environmentally sustainable city	A city valuing its people	A city promoting culture, heritage, learning, health & wellbeing	A city of engaged neighbourhoods and communities	A city supporting the delivery of homes and infrastructure	A city driving economic and sustainable development
Strategic Objectives	Climate Action Litter & Waste Management Noise & Air Quality Water Services & Sanitation Biodiversity Regulation & Enforcement Sustainable Development Flood Management	Enhance Democracy People Centric Experience Governance & Management Continuous Service Improvement & Delivery Public Sector Duty People Management Business Continuity Learning & Development Welfare	Libraries Emergency Services Heritage, Arts & Culture Healthy City Sports Development Parks, Recreation & Greenways Learning City Young People Age Friendly City Trauma Sensitive City	Integration & Social Inclusion Public Realm / Social Infrastructure Safe City Major Emergency Management Festival & Events Critical Infrastructure Engaging & Developing Communities Inclusive City	Integrated Public Transport System Rebuilding Ireland Action Plan Social Housing Supports Asset Management City Centre Movement Strategy Property Management Active Land Management Capital Delivery Planning & Zoning Docklands	Research, Develop & Innovate Cluster Development EU Projects Development Plan Strategic Collaborations & Partnerships International Relations & Twinning Tourism Smart City Architecture/ Urban Design Circular Economy & Green Procurement Business & Employment Opportunities Urban Regeneration
Actions	All Actions are ca	ptured, reviewed &	monitored through	the Annual Service	Delivery Plans	

While the Annual Service Delivery Plan reflects the high-level goals of the Corporate Plan, it is structured differently, in that it aligns with the Service Division structure of the Annual Budget Book.

In line with the adopted budget, the Annual Service Delivery Plan will identify the services that will be provided by the local authority to the citizens, businesses, and other stakeholders in the city in the coming financial year.

As the Annual Budget is prepared by Service Division, the Annual Service Delivery Plan is also linked to the Service Divisions. Most services would overlap several directorates, but for reporting purposes, lead directorates have been identified and relevant service division referenced against each action in the table.

Service Division	Directorate/Department
A. Housing & Building	Housing, Community Culture & Placemaking Strategic Economic Development
B. Road Transport & Safety	Ops (Rds & Env), Community Culture & Placemaking, Strategic Economic Development Infrastructure Development
C. Water Services	Ops (Rds & Env), Strategic Economic Development
D. Development Management	Housing, ICT, Community Culture & Placemaking, Strategic Economic Development Corporate Affairs Intl' Relations
E. Environmental Services	Ops (Rds & Env), Community Culture & Placemaking, Infrastructure Development
F. Recreation & Amenity	ICT, Ops (Rds & Env), Community Culture & Placemaking, Strategic Economic Development Infrastructure Development
G. Agriculture, Education & Welfare	
H. Miscellaneous Services	ICT, Ops (Rds & Env), People & Organisation Development, Community Culture & Placemaking, Finance, Corporate Affairs Intl' Relations
J. Operational Support (Central Management Charge)	ICT, LAW, People & Organisation Development Finance, Corporate Affairs Intl' Relations

Performance and standards of service delivery are measured and assessed through several channels:

- The Council's Staff Development and Management Programme,
- NOAC performance indicators,

- The Chief Executives Monthly Management Report,
- Work plans and periodic reviews.

The Annual Service Delivery Plan details aspects of service delivery that the City Council addresses during the forthcoming year under the legislation enacted, and considers:

- Available Resources (both financial and staff)
- Service Objectives and Priorities
- Performance Delivery and Standards
- Performance Assessment
- Improvement Actions

It is also framed within the context of national and local policies and plans, these include:

- National Government Policy
- Legislation and Legal Constraints/Requirements Local Government Act; Environmental Legislation
- Service Level Agreements e.g. Shared Services between Local Authorities, Irish Water etc.
- The Development Plan, Local Economic & Community Plan (LECP) etc.
- Social Inclusion
- Cooperation between neighbouring Local Authorities and coordinated service delivery with other public bodies as appropriate e.g. HSE, Gardaí etc.

The general economic climate and state of the national finances affect the City Council's ability to collect revenue to finance services. Increasing demand for services puts pressure on the city's finances. The challenge is to ensure that the enlarged Council continues to achieve a balanced allocation of resources to ensure that it meets the many competing demands across the social, economic, cultural, environmental and infrastructural development of the city. The preparation involved in the Annual Service Delivery Plan process assists in the assessment of this balance.



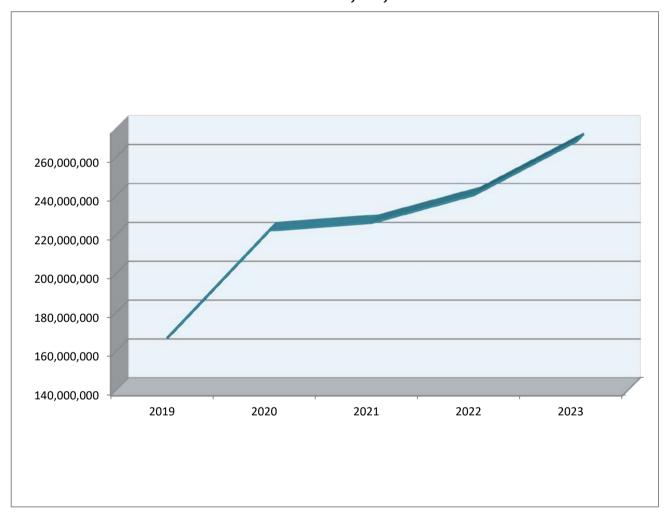
BUDGET 2023

SUMMARY FINANCIAL INFORMATION & CHARTS

GROSS REVENUE EXPENDITURE 2019-2023

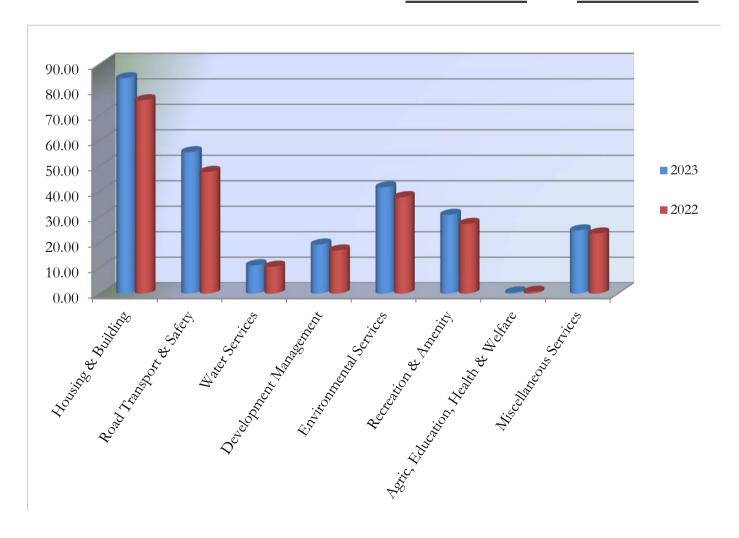
€

2019	166,843,900
2020	222,340,900
2021	226,211,200
2022	240,565,700
2023	268,219,900



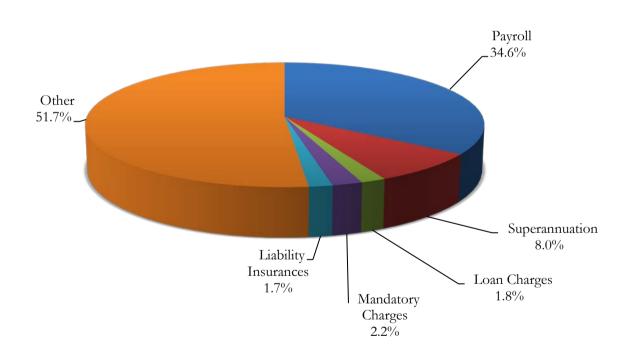
EXPENDITURE BY SERVICE DIVISION

		2023	2022
		€	€
A	Housing & Building	84,533,600	75,855,800
В	Road Transport & Safety	55,493,900	47,749,300
C	Water Services	11,102,300	10,557,300
D	Development Management	19,242,300	16,930,400
E	Environmental Services	41,710,600	37,843,100
F	Recreation & Amenity	30,912,500	27,357,500
G	Agriculture, Education, Health & Welfare	424,000	688,100
Н	Miscellaneous Services	24,800,700	23,584,200
		268,219,900	240,565,700



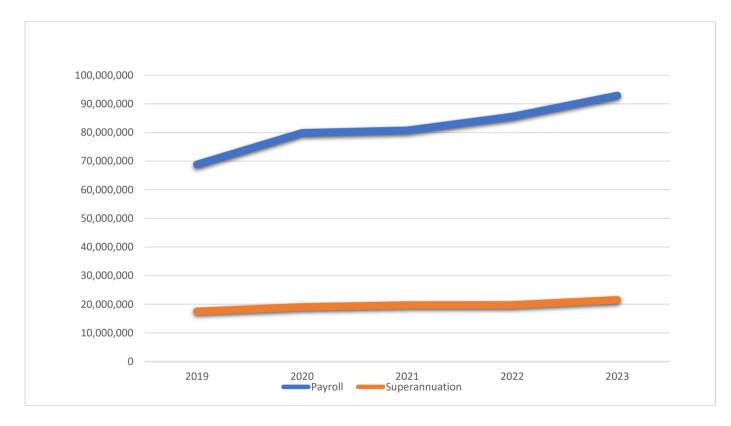
EXPENDITURE BY ELEMENTS

		€	0/0
1	Payroll	92,904,400	34.6
2	Superannuation	21,520,800	8.0
3	Loan Charges	4,750,000	1.8
4	Mandatory Charges	5,832,900	2.2
5	Liability Insurances	4,536,800	1.7
6	Other	138,675,000	51.7
	TOTAL	268,219,900	100



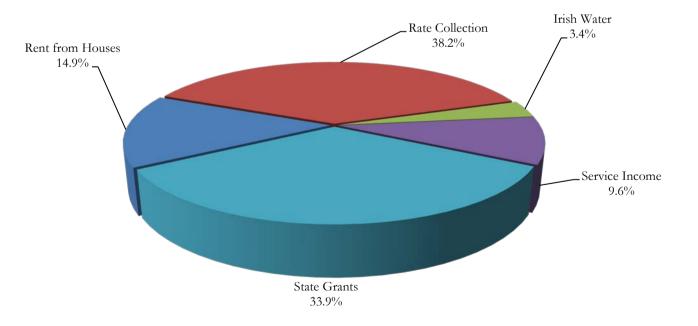
PAYROLL & SUPERANNUATION COSTS 2019-2023

	Payroll	Superannuation
2019	68,839,800	17,489,200
2020	79,880,400	19,048,000
2021	80,723,000	19,683,600
2022	85,575,400	19,737,200
2023	92,904,400	21,520,800



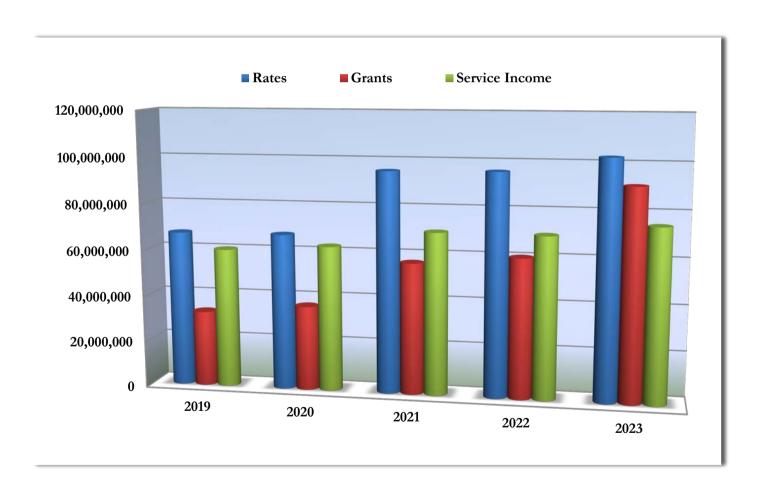
INCOME BY ELEMENTS

STATE GRANTS AND SUBSIDIES	€	0/0
Local Property Tax	16,363,900	6.1
Dept of Housing, Planning & Local Government	61,047,000	22.7
Road Fund Grants - TII & DOT	11,457,700	4.3
Grants from Other Departments	2,123,300	0.8
	90,991,900	33.9
<u>OTHER</u>		
Rent from Houses (incl RAS)	39,847,300	14.9
Rate Collection	102,473,700	38.2
Irish Water	9,245,400	3.4
Service Income	25,661,600	9.6
	177,228,000	66.1
TOTAL	268,219,900	100.0



INCOME SUMMARY 2019-2023

	Rates	Grants	Service Income
2019	67,275,000	32,684,100	60,282,300
2020	67,404,300	36,622,000	62,817,600
2021	95,460,300	56,785,400	70,095,200
2022	95,954,900	60,361,500	69,894,800
2023	102,473,700	90,991,900	74,754,300





BUDGET 2023

STATUTORY TABLES

- Table A Calculation of Annual Rate on Valuation
 Table B Expenditure & Income for 2022 and Estimated Outturn for 2021
 Table C Calculation of Base Year Adjustment Not Applicable to Cork City Council
- Table D Analysis of Budget 2022 Income from Goods & Services
- Table E Analysis of Budget 2022 Income from Grants & Subsidies
- Table F Annual Budget Expenditure & Income Contained in Service Division Details Section

CORK CITY COUNCIL - ANNUAL BUDGET							
TABLE A - CALCULATION OF ANNUAL RATE ON VALUATION							
	Expenditure	Income	Estimated Net Expenditure 2023		Estimated Net Expenditure Outturn 2022		
Summary by Service Division	€	€	€	0/0	€	0/0	
Gross Revenue Expenditure & Income							
A Housing and Building	84,533,600	81,307,800	3,225,800	2.7%	1,714,000	1.5%	
B Road Transport & Safety	55,493,900	22,045,600	33,448,300	28.3%	28,287,500	24.6%	
C Water Services	11,102,300	9,761,100	1,341,200	1.1%	831,000	0.7%	
D Development Management	19,242,300	6, 010 ,3 00	13,232,000	11.2%	12,437,400	10.8%	
E Environmental Services	41,710,600	6,032,300	35,678,300	30.2%	33,028,600	28.6%	
F Recreation and Amenity	30,912,500	1,788,000	29,124,500	24.7%	26,255,700	22.8%	
G Agriculture, Education, Health & Welfare	424,000	351,800	· ·	0.1%	,	0.1%	
H Miscellaneous Services	24,800,700	22,889,700	1,911,000	1.6%	12,683,700	11.0%	
	268,219,900	150,186,600	118,033,300	100.0%	115,350,000	100%	
Provision for Debit Balance	0		0				
Adjusted Gross Expenditure & Income (A)	268,219,900	150,186,600	118,033,300		115,350,000		
Financed by Other Income/Credit Balances							
Provision for Credit Balance			0				
Local Property Tax			16,363,900				
Pension Levy Deduction			0				
Sub - Total (B)			16,363,900				
Net Amount of Rates to be Levied (A)-(B)		101,669,400				
Base Year Adjustment							
Amount of Rates to be Levied Gross of BYA (D)			101,669,400				
Net Effective Valuation (E)			1,310,336				
Annual Rate on Valuation D/H			77.59				

CORK CITY COUNCIL - ANNUAL BUDGET TABLE B - EXPENDITURE & INCOME FOR 2023 AND ESTIMATED OUTTURN FOR 2022

			20	23			20	22	
	Division & Services	Expenditure	:	Inc	come	Expenditu	re	Income	e
		Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €	Adopted by Council €	Estimated Outturn €
	Housing & Building								
A01	Maintenance/Improvement of LA Housing Units	19,481,100	19,481,100	32,441,900	32,441,900	17,584,900	17,953,200	30,679,300	30,780,600
A02	Housing Assessment, Allocation & Transfer	1,106,800	1,106,800	0	0	945,000	1,077,500	0	14,000
A03	Housing Rent & Tenant Purchase Administration	1,295,400	1,295,400	8,900	8,900	1,013,100	1,059,400	9,100	9,100
A04	Housing Community Development Support	7,088,900	7,088,900	131,400	131,400	6,629,000	7,394,200	141,500	134,600
A05	Administration of Homeless Service	21,087,000	21,087,000	19,100,300	19,100,300	19,856,600	20,262,900	18,331,100	18,342,800
A06	Support to Housing Capital Prog.	2,845,200	2,845,200	609,200	609,200	2,898,500	2,599,300	635,400	699,500
A07	RAS Programme	24,954,500	24,954,500	24,644,100	24,644,100	21,474,800	22,128,100	21,123,700	23,079,800
A08	Housing Loans	1,180,800	1,180,800	1,011,300	1,011,300	1,248,500	1,009,700	1,037,200	913,000
A09	Housing Grants	3,584,600	3,584,600	2,357,100	2,357,100	3,277,400	3,541,100	2,357,100	2,357,100
A11 A12	Agency & Recoupable Services	1,577,500	1,577,500	853,600	853,600	720,600	1,563,400	113,900	853,900
A1Z	HAP Programme	331,800	331,800	150,000	150,000	207,700	459,600	150,000	150,000
	Service Division Total	84,533,600	84,533,600	81,307,800	81,307,800	75,856,100	79,048,400	74,578,300	77,334,400
	Road Transport & Safety								
B01	NP Road - Maintenance & Improvement	3,101,600	3,101,600	2,830,400	2,830,400	1,534,700	1,613,200	1,092,700	2,130,900
B02	NS Road - Maintenance & Improvement	10,000	10,000	40,500	40,500	12,900	9,100	31,500	40,500
B03	Regional Road - Maintenance & Improvement	1,453,900	1,453,900	11,200	11,200	1,342,900	1,255,800	11,500	11,500
B04	Local Road - Maintenance & Improvement	24,232,300	24,216,800	9,440,600	9,440,600	21,948,400	21,832,400	9,548,100	9,579,700
B05	Public Lighting	7,728,700	7,728,700	139,300	139,300	6,011,300	6,549,200	130,000	139,300
B06	Traffic Management Improvement	7,187,500	7,187,500	180,400	180,400	6,608,400	6,788,400	168,400	181,000
B07	Road Safety Engineering Improvement	38,300	38,300	38,500	38,500	40,000	38,400	39,700	38,300
B08	Road Safety Promotion/Education	1,306,800	1,286,800	18,800	18,800	1,291,000	1,370,500	19,300	19,300
B09	Car Parking	6,427,700	6,427,700	8,810,700	8,810,700	5,758,600	6,182,600	9,177,000	8,747,500
B10	Support to Roads Capital Prog.	4,007,000	4,007,000	11,000	11,000	3,180,400	4,068,900	11,300	11,300
B11	Agency & Recoupable Services	100	100	524,200	524,200	20,700	0	524,200	521,700
	Service Division Total	55,493,900	55,458,400	22,045,600	22,045,600	47,749,300	49,708,500	20,753,700	21,421,000
	W/-4 C								
001	Water Services								
C01	Water Supply	7,207,800	7,207,800	6,769,200	6,769,200	6,875,900	6,497,800	6,400,200	6,400,300
C02	Waste Water Treatment	3,125,300	3,125,300	2,842,500	2,842,500	3,087,900	2,929,500	2,793,800	2,793,800
C03	Collection of Water & Waste Water Charges	5,500	5,500	5,900	5,900	0	2,200	6,100	6,100
C04	Public Conveniences	278,200	278,200	12,000	12,000	213,100	277,800	6,000	6,000
C05	Admin of Group & Private Installations	121,000	121,000	108,000	108,000	85,800	116,000	73,000	103,000
C07	Agency & Recoupable Services	1,600	1,600	2,100	2,100	13,600	1,600	2,100	2,100
C08	Local Authority Water & Sanitary Services	362,900	362,900	21,400	21,400	281,000	338,800	21,400	21,400
	Service Division Total	11,102,300	11,102,300	9,761,100	9,761,100	10,557,300	10,163,700	9,302,600	9,332,700

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CORK CITY COUNCIL - ANNUAL BUDGET TABLE B - EXPENDITURE & INCOME FOR 2023 AND ESTIMATED OUTTURN FOR 2022

			20	23			20	22	
	Division & Services	Expenditure	;	Inc	ome	Expenditu	e	Income	9
		Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €	Adopted by Council €	Estimated Outturn €
	Development Management								
D01	Forward Planning	2.415.600	2 415 700	92 900	92 900	2.250.200	2 200 400	22 900	22.900
D01 D02	Development Management	2,415,600	2,415,600 3,686,800	82,800	82,800 1,470,800	2,259,200	2,390,600 3,053,800	22,800 1,237,900	22,800 1,214,900
D02	Enforcement	3,686,800 1,329,400	1,329,400	1,470,800 661,000	661,000	2,956,600 1,499,500	1,390,600	826,700	620,300
		1,329,400	1,329,400	001,000	001,000	1,499,300	1,390,000	620,700	020,300
D04	Industrial & Commercial Facilities	1 222 100	1 222 100	202.000	202.000	1,000,000	1 100 000	202.000	20.10
D05	Tourism Development & Promotion	1,323,100	1,323,100	203,000	203,000	1,099,000	1,180,900	203,000	20,100
D06 D08	Community & Enterprise Function Building Control	4,616,000	4,616,000 740,500	1,726,500	1,726,500 8,300	4,184,300 600,500	4,509,200	1,658,600 8,500	1,667,600
D08	Economic Development & Promotion	740,500	,	8,300	,	,	611,700	,	8,500
D10	Property Management	4,590,800 1,500	4,576,300 1,500	1,821,400 6,000	1,821,400 6,000	3,752,800 2,000	4,423,600 1,500	1,422,900 6,000	2,096,200 6,000
D10	Heritage & Conservation Services	538,600	538,600	23,700	23,700	516 , 600	562,500	23,600	23,600
D11	Agency & Recoupable Services	338,000	330,000	6,800	6,800	59,900	302,300	7,000 7,000	7,000 7,000
1512	Service Division Total	19,242,300	19,227,800	6,010,300	6,010,300	16,930,400	18,124,400	5,417,000	5,687,000
	Service Bivision Total	17,272,500	17,227,000	0,010,500	0,010,500	10,730,400	10,124,400	3,417,000	3,007,000
	Environmental Services								
E01	Landfill Operation & Aftercare	2,007,700	2,007,700	1,297,500	1,297,500	1,946,000	1,849,000	1,479,300	1,283,100
E02	Recovery & Recycling Facilities Operations	1,673,200	1,673,200	13,100	13,100	1,695,100	1,699,400	13,500	13,500
E05	Litter Management	475,100	475,100	72,100	72,100	440,600	438,100	65,500	88,300
E06	Street Cleaning	7,963,700	7,963,700	220,800	220,800	8,116,200	7,661,600	214,000	214,200
E07	Waste Regulations, Monitoring & Enforcement	821,200	821,200	225,300	225,300	609,700	732,300	227,400	224,500
E08	Waste Management Planning	727,200	727,200	202,900	202,900	658,000	673,000	214,500	199,000
E09	Maintenance of Burial Grounds	2,430,000	2,430,000	818,700	818,700	2,177,300	2,243,700	819,800	819,800
E10	Safety of Structures & Places	2,191,900	2,191,900	1,698,800	1,698,800	896,000	713,600	249,200	309,700
E11	Operation of Fire Service	20,153,400	20,153,400	728,500	728,500	18,404,900	18,636,500	688,400	688,800
E12	Fire Prevention	1,989,400	1,989,400	738,600	738,600	1,993,900	2,061,300	698,400	699,300
E13	Water Quality, Air & Noise Pollution	766,200	766,200	16,000	16,000	720,900	635,200	16,300	16,400
E15	Climate Change & Flooding	511,600	511,600	0	0	184,500	241,500	0	(
	Service Division Total	41,710,600	41,710,600	6,032,300	6,032,300	37,843,100	37,585,200	4,686,300	4,556,600
	D								
T10.4	Recreation & Amenity								
F01	Leisure Facilities Operations	1,525,800	1,525,800	578,100	578,100	1,263,500	1,238,200	576,400	559,400
F02	Operation of Library & Archival Service	11,358,900	11,358,900	473,100	473,100	9,620,600	10,294,900	474,800	475,70
F03	Outdoor Leisure Areas Operations	12,606,600	12,606,600	305,000	305,000	11,841,100	11,787,800	310,600	310,800
F04 F05	Community Sport & Recreational Development	2,029,500	2,029,500	73,800	73,800	1,570,600	1,603,200	66,900	66,900
FU3	Operation of Arts Programme	3,391,700	3,391,700	358,000	358,000	3,061,700	3,428,300	338,300	683,900
I	Service Division Total	30,912,500	30,912,500	1,788,000	1,788,000	27,357,500	28,352,400	1,767,000	2,096,700

CORK CITY COUNCIL - ANNUAL BUDGET TABLE B - EXPENDITURE & INCOME FOR 2023 AND ESTIMATED OUTTURN FOR 2022 2023 2022 Expenditure Expenditure Income Income Estimated Adopted by Estimated by Adopted by Estimated by Adopted by Adopted by Estimated Council Chief Executive Council Chief Executive Council Outturn Council Outturn € € € € € € € € Agric, Education, Health & Welfare 171,000 171,000 247,600 212,200 210,800 211,100 211,100 199,100 Educational Support Services 253,000 253,000 140,700 140,700 440,50 252,50 140,700 128,700 Service Division Total 424,000 351,800 351,800 352,900 339,500 424,000 688,100 451,600

833,300

11,200

2,700

61,700

310,100

21,670,700

22,889,700

150,186,600

833,300

11,200

2,700

61,700

310,100

21,670,700

22,889,700

150,186,600

5,912,500

458,300

989,800

89,300

235,600

1,857,900

14,040,80

23,584,200

240,566,000

5,815,100

435,500

1,036,000

95,300

256,200

1,977,600

14,205,000

23,820,700

247,255,000

534,700

11,500

2,800

61,800

310,100

9,878,400

10,799,300

127,657,100

533,700

11,500

2,800

61,800

310,100

10,217,100

11,137,000

131,904,900

Division & Services

Veterinary Service

Franchise Costs

Weighbridges

Miscellaneous Services Administration of Rates

Agency & Recoupable Services

Service Division Total

OVERALL TOTAL

Operation of Morgue & Coroner Expenses

Operation of Markets & Casual Trading

Local Representation/Civic Leadership

G04

G05

H03

H04

H06

H07

5,488,600

480,600

1,025,800

101,600

206,100

2,091,600

15,406,400

24,800,700

268,219,900

5,488,600

480,600

1,025,800

101,600

206,100

2,091,600

15,456,400

24,850,700

268,219,900

CORK CITY COUNCIL - ANNUAL BUDGET TABLE D

ANALYSIS OF BUDGET 2023 INCOME FROM GOODS AND SERVICES

Source of Income	2023	2022 €	
Source of income	€		
Rents from Houses (incl RAS)	39,847,300	37,991,000	
Housing Loans Interest & Charges	820,000	853,800	
Parking Fines/Charges	8,635,300	7,110,300	
Irish Water	9,245,400	8,698,600	
Planning Fees	1,039,000	740,000	
Landfill Charges	1,248,000	1,319,300	
Fire Charges	632,000	552,000	
Recreation/Amenity/Culture	575,500	518,500	
Agency Services & Repayable Works	107,000	238,800	
Local Authority Contributions	1,274,100	507,100	
Superannuation	2,201,600	2,363,700	
NPPR	500,000	700,000	
Other Income	9,433,400	8,760,600	
TOTAL	75,558,600	70,353,700	

CORK CITY COUNCIL - ANNUAL BUDGET

TABLE E

ANALYSIS OF BUDGET INCOME 2023 FROM GRANTS AND SUBSIDIES

	2023	2022
	€	€
Department of the Environment and Local Government		
Housing and Building	38,567,900	33,163,800
Road Transport & Safety	400,000	400,000
Water Services	98,000	63,000
Development Management	1,864,500	1,786,400
Environmental Services	189,900	189,900
Recreation and Amenity	0	0
Agriculture, Education, Health & Welfare	0	0
Miscellaneous Services	19,926,700	8,327,900
	61,047,000	43,931,000
Other Departments and Bodies		
тп	11,457,700	9,041,400
Arts, Heritage & Gaeltacht	175,200	160,100
Social Protection	93,800	93,800
Defence	85,000	85,000
Education & Skills	125,700	125,700
Library Council	50,000	50,000
Arts Council	0	0
Transport, Tourism & Sport	0	0
Justice & Equality	0	0
Agriculture, Food and the Marine	0	0
Jobs, Enterprise & Innovation	1,570,100	1,310,100
Other Grants & Subsidies	23,500	30,200
	13,581,000	10,896,300
Total Grants & Subsidies	74,628,000	54,827,300



BUDGET 2023

SERVICE DIVISION DETAILS

SERVICE DIVISION A - HOUSING & BUILDING

Total Expenditure of €84.5m (€75.8m in 2022) is provided for in this Division for 2023, which represents 31% of Total Expenditure.

Housing Maintenance has overseen changes in 2022, developing six programme areas headed by six programme leads, consisting of an Administrative Officer, Senior Executive Technician and three Senior Executive Engineers. The six programme areas are Asset Maintenance, Asset Central Asset Programmes, Climate Action, Asset Management, Asset Inspection and Asset Governance. The aim is to improve and align national and local objectives to move from a reactive service delivery area to a proactive one. 2023 should see the benefits of the change and further development in line with the primary concept of asset management and planned maintenance.

Asset Maintenance

Responsible for minor response repair, the day-to-day repairs that are dealt with by the depots and direct labour staff. The functional area of the depots is within the old city boundaries, through the three main depots - Churchfield, The Glen and Vicars Road are under the supervision of a North (Glen & Churchfield) and South Area Engineer. In 2023, it is projected that 14,800 repair requests will be received (7,500 plumbing; 3,000 carpentry; 4,300 across other work areas, from plastering, masonry, painting, specialist services to roofing). The overall 2023 target for completions is 10,000.

Asset Central Programmes

Delivering asset challenges that are non-response repair, these being large-scale repair issues and systemic asset defects that require capital funding and programme development. Such works being non-routine direct labour/depot repairs which require more specialist and greater programme resources to develop and action. Asset central programmes also deliver on contract related asset maintenance, such as those within the transition area, central heating repairs and upgrades, boiler servicing and electrical repairs.

The unit also provides engineering support to the Traveller Accommodation Unit.

It is projected in 2023 to action 6,500 cases from 3,700 central heating and 3,500 electrical cases; service 6,500 boilers; complete 200 roofline repairs and 100 window and door upgrades.

Asset Climate Action

The focus in this programme area is the energy efficiency retrofitting programme, EERP. This involves development and participation in EU and special projects, energy credits and climate action related matters. In 2023, it is expected to deliver over 300 properties under the EERP. The current EERP pipeline totals 522 properties - 129 commenced or scheduled to commence; 89 properties at design stage; 304 properties to go to design. The purpose of the programme is to achieve B2 energy rating or the cost optimal equivalent. There are currently 875 council properties at B2 energy rating or better.

Asset Management

This programme area concerns the future of asset protection, early intervention, and planned maintenance. One of the key factors is an active and dynamic asset management ICT system. A national rollout of a new system is expected to be in place in 2023 and this will be a significant step towards excellence in asset management.

This programme area also has responsibility for the repair and return of vacant properties; planned maintenance programmes; assimilation of the new housing supply; and management of 34 Part 8 legacy estates that require normalisation across council operational functions. In 2023, it is expected to return 396 vacant properties from repair and regularise the responsibility and management of the 34 Part 8 legacy estates.

Asset Inspection

This programme area relates to inspection and support of other service areas, including:

- The inspection of private Disabled Persons Grants, (DPG) for the Loans and Grants section and inspection, procurement of contracts, supervision of contracts and administration of social housing minor DPGs.
- The management of inspections, with a nationally set target of 25%, of private rental accommodation, within the functional area of Cork City, including HAP properties.

In 2023 it is expected to carry out 900 inspections for Loans and Grants; inspect, contract and deliver 75 Minor DPGs; and inspect 5,500 private rented properties.

Asset Governance

The other five Housing Maintenance programme areas are underpinned and supported by Asset Governance through the oversight, supervision and

SERVICE DIVISION A – HOUSING & BUILDING

implementation of policies and procedures; Health and Safety; Financial Management, including Procurement; Communications; response to complaints, Freedom of Information (FOI) requests, Ombudsman queries and governance of the general data protection regulations, GDPR.

Housing Capital Delivery

The Housing For All (HFA) plan was published by the Government in September 2021 with Rebuilding Ireland — An Action Plan for Housing and Homelessness, published by Government in July 2016 that covered the period up to the HFA plan. The City Council has been to the forefront in actioning and successfully advancing a strong construction, leasing and acquisition programme to deliver social housing in the City.

The City Council continues to advance a strong delivery programme – in 2022, 6 social housing schemes providing a total of 117 new homes under the City Council's Competitive Dialogue procurement process will complete - Pouladuff Road, Skehard Road, Sunview South Douglas Road, Spring Lane, Shanakiel and Watercourse Road, with a further 234 homes under construction, 42 homes at contract award, 119 homes recently granted Part 8 approval, and a further 228 advancing through design and planning stages.

In the direct build programme, construction is underway on Phase 1 of Boyces Street Regeneration project comprising 14 homes, with further schemes at Poulavone, Ballincollig (64 homes), and Glenamoy Lawn (3 homes) currently at contract award stage, and two schemes at Errigal Heights (28 homes) and Bramble Cottages (4 homes) progressing to tender.

The Housing Directorate's Competitive Dialogue procurement process for the delivery of housing was the Overall Winner at the most recent Irish Council for Social Housing (ICSH) Community Housing Awards and also won an award in the Most Creative Supply Category.

Affordable Housing:

Cork City Council is advancing a strong programme of delivery of affordable housing which can be summarised as follows:

Boherboy Road – this scheme will deliver a total of 153 homes, comprising 116 affordable homes and 37 apartments for social housing. Phased delivery of the homes commenced in 2022, and the Affordable Housing Scheme was launched successfully in

August-September 2022, with the scheme oversubscribed.

Cluain Chaoin, Tower – an affordable housing scheme of 36 homes was launched in September 2022 with housing delivery before year-end.

Middle Glanmire Road – a mixed tenure development of 54 homes is under construction and will deliver 27 affordable homes and 27 social homes (which will be owned and managed by Tuath Housing).

Hawkes Road, Bishopstown – A further mixed tenure development of 64 homes is under construction, which will deliver a total of 35 homes for affordable housing, and 29 homes for social housing (of which 24 homes will be reserved for Rightsizing).

Phase 1D East – Knocknaheeny: O Cualann Housing Co-operative has obtained planning permission for 17 affordable homes and is progressing to tender stage and final costing. Churchfield East – A further scheme of 21 affordable homes at Churchfield East is to be developed with a tender for a design/build solution to progress this year.

Further sites and locations are currently under assessment for further affordable housing provision.

LIHAF -Old Whitechurch Road:

LIHAF funding has been secured for the delivery of infrastructure to facilitate the delivery of around 600 new homes on this site. Consultants for the design of the infrastructure for the site were appointed in November 2017. The Part 8 permission for the progression of the infrastructural works was approved in 2019 and all works were completed in March 2021. This significant infrastructural works project has now unlocked this strategic housing site, for the delivery of social and affordable housing.

A contract notice has been placed on the E Tenders website and the OJEU, to seek submissions from candidates for the delivery of social and affordable homes on this site in partnership with Cork City Council and a shortlisting process has been completed with the project progressing through this competitive dialogue process throughout 2022.

Part V

During 2022 it is forecast that a total of 67 homes (21 Local Authority Part V and 46 AHB Part V) will be delivered for social housing via Part V of the Planning & Development Act, 2000 (as amended). The introduction of the Affordable Housing Act, 2021, has increased the Part V obligation for residential development, consisting of 5 or more

SERVICE DIVISION A - HOUSING & BUILDING

units, from 3rd September, 2021. It is anticipated that this change will lead to a further increase in the delivery of Part V homes year on year.

Long Term Leasing

The City Council's target for provision of social housing under leasing programmes in 2022 is 122 homes and this target will be achieved. A new-build scheme of 135 homes is currently completing in Dara Park, Bessboro. Consistent with the Housing For All Plan, leasing delivery targets are being reduced for the coming years, with increased focus on the Buy and Renew Leasing Scheme, and other leasing initiatives as targeted delivery initiatives.

Approved Housing Body Delivery

2022 will be a strong year for the delivery of social housing and cost rental housing by the Approved Housing Body Sector. Respond CLG will complete schemes at Evergreen Road (28), Sarsfield Road (65), Redforge Road (32 final phase), and Glenanaar (27). Cluid Housing will provide schemes at Lancaster Gate (15), Barters Wood (3), Milestream (28) and Springville House (35). Focus Housing will also deliver a scheme of 16 units at Grand Parade, with additional homes through its acquisition programme. Works have also commenced at Cluid's site at Green Lane where 112 new homes will be delivered in 2023. A number of smaller projects are also being delivered by Focus Housing, Threshold, and Galtan.

Two cost-rental schemes are being delivered in 2022 by the AHB sector, providing a total of 105 homes in new-build developments – 73 homes at Lancaster Gate (Cluid Housing) and 32 homes at Ballinglanna (Respond CLG).

Regeneration - Cork City Northwest Quarter

24 homes under Phase 2C are currently under construction. A further two phases totaling 79 homes are due to start in Q4 of 2022 – Phase 1C (41) and Phase 2B (38). Phases 3B and 4A consisting of 105 new homes have received Part 8 planning approval and are now at final design, and pre-tender stage. A major watermain diversion is now also complete, unlocking sites in Phase 1D, consisting of 38 new homes on two sites, being progressed by two different means, i.e., approved housing body developments of voluntary housing and affordable housing.

Acquisitions

The funding programme for single dwelling acquisitions is now limited and more focussed, but Cork City Council will continue to source additional housing units for acquisition in 2022 with particular emphasis on Buy and Renew properties as part of the vacant homes' strategy, as well as properties for homeless persons, Rightsizing, and special need.

Rental Accommodation Scheme

The RAS section will continue to focus on securing homes to meet the ambitious targets set out in the Rebuilding Ireland Action Plan for qualifying social housing applicants within the DHLGH funded scheme, while continuing to support and maintain established tenancies. The Council will continue its work with all stakeholders to confront the challenges being faced in a challenging private rented sector, with the primary objective of securing and sustaining tenancies on a long-term basis.

Housing Assistance Payment Scheme (HAP)

This scheme has seen significant uptake and will continue to provide support to households qualifying for social housing in the private rented market. The Council HAP section is currently supporting 3,019 tenancies and will focus on maintaining its consistently high level of customer service to ensure there is a clear pathway in providing support in a timely manner to all those who qualify and submit fully completed applications for support.

Homeless Section and Cork Foyer

The Accommodation Placement Service operated by Cork City Council provides the central placement service to anyone presenting as homeless in the city. This service provides a holistic approach to providing supports and solutions for people who find themselves homeless. The team consists of Placement Officers, HAP Place Finders, and an Outreach Worker, in addition to an Office Manager and administrative staff. As this service deals with clients in crisis situations, it remained open to the public throughout the pandemic, while complying with all public health guidelines. Up to end of August 2022, the HAP Place Finder service secured 51 tenancies which helped clients source an exit from homeless services and prevented many people having to enter services.

Cork City Council is currently in the first year of the new Housing First Implementation Plan 2022-2026 working in partnership with the Health Service Executive. This is managed by a Cork Simon/Focus

SERVICE DIVISION A - HOUSING & BUILDING

Ireland partnership. By end of August 2022, 37 tenants had been housed under the programme. The target under the new Plan for the City is 45 new tenancies over a 5-year period. To date, 16 of these tenancies have been delivered. In 2021, this project was expanded into the remainder of the Southwest Region under the guidance of Cork City Council. This expansion has been funded by the Department of Housing, Local Government and Heritage and, to date, has delivered 8 tenancies in Cork County and 5 in Kerry.

Partly funded by the HSE and Cork ETB, the Cork City Council Foyer Project continues to operate at full capacity. Achieving the highest internationally accredited standard in 2021/22, this holistic scheme provides an essential 24/7 front-line service to meet the diverse and complex needs of young people aged 18-25 who are homeless or at imminent risk of becoming homeless.

In partnership with TUSLA, Focus Ireland and Liberty Steet House for Young People out of Home, the Foyer's Sister Project, Bishopsgrove Supported Student Accommodation, housed and supported 48 marginalised young people throughout 2021, 19 of which secured part-time employment during their studies and 17 moved successfully onto full independent living.

This service provides a crucial educational pathway to escape the cycle of longer-term homelessness and repetitive use of expensive emergency accommodation.

Housing Allocations Section

The Housing Allocations Section manages the provision of housing to applicants who have been assessed as qualified for social housing support.

A Choice Based Letting (CBL) system was introduced as the prime means of allocating properties in November 2015. To date 2,343 properties have been advertised resulting in 543,540 bids on the properties. The total number of views of properties on the CBL system is at 2,590,982 to date.

Housing Loans and Grants

The Housing Loans and Grants Section oversees the implementation and roll-out of the Housing Adaptation Grants Schemes and Home Loans schemes.

Housing Grants are available to people to carry out works deemed reasonably necessary for the purposes of adapting a home for those with special needs. The available grants include the Housing Adaptation Grant Scheme, the Mobility Aid Grant Scheme, and the Housing Aid for Older People Grant Scheme. Grants approved and the value of grants paid under each of the schemes have showed a significant year-on-year increase. In 2021, the combined spend under the private schemes was €1.59 million and to end of August 2022 there was an existing expenditure out-turn of €1.44 million.

The Section also administers the Mortgage Allowance Scheme (MAS), Local Authority Home Loan (LAHL) Scheme, the Rebuilding Ireland Home Loan (RIHL) scheme and the current Incremental Tenant Purchase Scheme 2016. There have been 85 Rebuilding Ireland Home Loans drawn down since the inception of the scheme to date to a value of €15.3 million as of end of August 2022. Since the introduction of the new LAHL Scheme in 2022, the City Council has received a total of 118 applications.

The Section also assists applicants wishing to obtain a LAHL to purchase one of the affordable housing units being advertised by the City Council.

Traveller Accommodation

The Traveller Accommodation Unit manages the group housing schemes at Meelagh, Hazelgrove and St. Anthony's Park. The Council also manages the Halting Sites at Spring Lane and Carrigrohane Road, and the sites at Nash's Boreen and Corkeran's Quay.

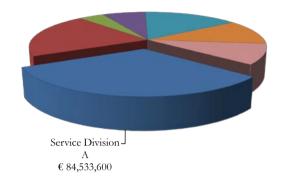
SERVICE DIVISION A HOUSING AND BUILDING

AIMS

To ensure that every household has a dwelling suitable to its needs, located in an acceptable environment and at a price or rent it can afford.

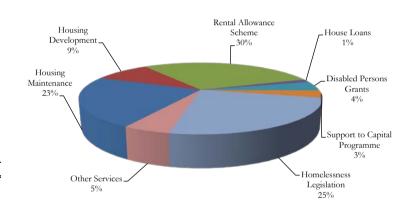
Overview

€ 84,533,600	31%
€ 55,493,900	21%
€ 11,102,300	4%
€ 19,242,300	7%
€ 41,710,600	16%
€ 30,912,500	12%
€ 424,000	0%
€ 24,800,700	9%
€ 268,219,900	100%
	€ 55,493,900 € 11,102,300 € 19,242,300 € 41,710,600 € 30,912,500 € 424,000 € 24,800,700



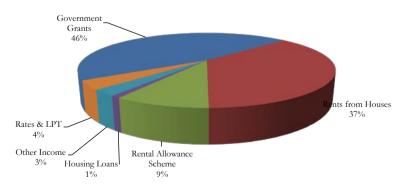
How the Service Division is Spent

Housing Maintenance	€ 19,481,100	23%
Housing Development	€ 7,088,900	9%
Rental Allowance Scheme	€ 24,954,500	30%
House Loans	€ 1,180,800	1%
Disabled Persons Grants	€ 3,584,600	4%
Support to Capital Programme	€ 2,845,200	3%
Homelessness Legislation	€ 21,087,000	25%
Other Services	€ 4,311,500	5%
	€ 84,533,600	100%
	<u> </u>	



How the Service Division is Funded

Government Grants	€ 39,187,200	46%
Rents from Houses	€ 31,088,800	37%
Rental Allowance Scheme	€ 7,954,600	9%
Housing Loans	€ 820,200	1%
Other Income	€ 2,257,200	3%
Rates & LPT	€ 3,225,600	4%
	€ 84,533,600	100%



A01 MAINTENANCE/IMPROVEMENT LA HOUSING UNITS

Payroll	€ 6,481,400
Overheads	€ 2,804,800
Non Pay	€ 10,194,900

A02 HOUSING ASSESS, ALLOC & TRANSFER

Payroll	€ 599,400
Overheads	€ 507,400
Non Pay	€ 0

A03 HOUSING RENT & TENANT PURCHASE ADMIN

Payroll	€ 490,400
Overheads	€ 458,300
Non Pay	€ 346,700

A04 HOUSING COMM DEVELOP SUPPORT

Payroll	€ 3,397,300
Overheads	€ 2,869,000
Non Pay	€ 822,600

A05 ADMIN OF HOMELESS SERVICE

Payroll	€ 1,191,900		
Overheads	€ 759,200		
Non Pay	€ 19,135,900		
Homelessness Expenditure is recouped to extent of €17,895,100			

A07 RAS PROGRAMME

Payroll	€ 295,500
Overheads	€ 320,500
Non Pay	€ 24,338,500

LOAN CHARGES

Loan Charges are the amounts of interest on loans that the City Council will have to repay in 2023. Repayments of the Council's debt are funded by borrowers' own repayments. The following is an analysis of City Council Borrowers.

S.D.A.
Shared Ownership
H.F.A.
Affordable Housing Scheme
Income Related
Caravan Loans
Tenant Purchase
Home Choice
Rebuilding Ireland

Oct-22	Oct-21
49	56
15	17
6	6
167	173
2	2
11	17
5	7
5	5
78	65
338	348

TABLE F - EXPENDITURE CORK CITY COUNCIL - ANNUAL BUDGET HOUSING & BUILDING

	2023)23	2022	
	Expenditure by Service and Sub-Service	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
A0101	Maintenance of LA Housing Units	15,184,200	15,184,200	12,933,100	13,765,500
A0103	Traveller Accommodation Management	1,122,000		893,800	1,300,400
A0104	Estate Maintenance	302,600		302,600	302,600
A0199	Service Support Costs	2,872,300	· ·	3,455,400	2,584,700
	Maintenance/Improvement of LA Housing Units	19,481,100		17,584,900	17,953,200
A0201 A0299	Assessment of Housing Needs, Allocs. & Transfers Service Support Costs	599,400 507,400	· ·	576,500 368,500	591,000 486,500
	Housing Assessment, Allocation and Transfer	1,106,800		945,000	1,077,500
A0301	Debt Management & Rent Assessment	837,100	· ·	719,000	729,000
A0399	Service Support Costs	458,300		294,100	330,400
	Housing Rent & Tenant Purchase Administration	1,295,400	1,295,400	1,013,100	1,059,400
A0401	Housing Estate Management	2,939,200	2,939,200	2,456,800	2,584,100
A0402	Tenancy Management	23,200		23,200	23,200
A0499	Service Support Costs	4,126,500	4,126,500	4,149,000	4,786,900
	Housing Community Development Support	7,088,900	7,088,900	6,629,000	7,394,200
A0501	Homeless Grants Other Bodies	0	0	0	0
A0502	Homeless Service	20,327,800	20,327,800	19,620,000	19,605,900
A0599	Service Support Costs	759,200	759,200	236,600	657,000
	Administration of Homeless Service	21,087,000	21,087,000	19,856,600	20,262,900
A0601	Technical and Administrative Support	723,300	723,300	609,200	633,400
A0602	Loan Charges	1,689,700	1,689,700	1,714,900	1,596,400
A0699	Service Support Costs	432,200	432,200	574,400	369,500
	Support to Housing Capital Programme	2,845,200	2,845,200	2,898,500	2,599,300
A0701	RAS Operations	13,909,000	13,909,000	11,622,300	12,068,200
A0703	Payment & Availability	10,725,000		9,490,000	9,810,000
A0799	RAS Service Support Costs	320,500		362,500	249,900
	RAS Programme	24,954,500	24,954,500	21,474,800	22,128,100
A0801	Loan Interest and Other Charges	702,400	702,400	755,500	566,500
A0802	Debt Management Housing Loans	146,400	· ·	137,500	135,600
A0899	Service Support Costs	332,000	332,000	355,500	307,600
	Housing Loans	1,180,800	1,180,800	1,248,500	1,009,700
A0901	Disabled Persons Grants	2,861,700	2,861,700	2,922,900	2,922,900
A0999	Service Support Costs	722,900		354,500	618,200
110///	Housing Grants	3,584,600		3,277,400	3,541,100
A1101	Agency & Recoupable Service	1,294,900		448,100	1,238,100
A1199	Service Support Costs Agency & Recoupable Services	282,600 1,577,500		272,500 720,600	325,300 1,563,400
	rigency & Recoupable Services	1,577,500	1,577,500	720,000	1,505,400
A1201	HAP Operations	186,400	· ·	207,700	207,700
A1299	Service Support Costs	145,400		0	251,900
	HAP Programme	331,800	331,800	207,700	459,600
		Ī			

TABLE F - INCOME CORK CITY COUNCIL - ANNUAL BUDGET HOUSING & BUILDING

	20)23	20	22
_	Adopted by	Estimated by	Adopted by	Estimated
Income by Source	Council	Chief Executive	Council	Outturn
	€	€	€	€
Government Grants & Subsidies				
Housing, Planning and Local Government	38,567,900	38,567,900	33,163,800	36,625,800
Other	3,000	3,000	10,000	3,000
Total Grants & Subsidies (a)	38,570,900	38,570,900	33,173,800	36,628,800
Goods and Services				
Rents from Houses (incl RAS)	39,847,300	39,847,300	38,223,700	37,633,800
Housing Loans Interest & Charges	820,000	820,000	845,700	721,500
Superannuation	404,600	404,600	415,400	415,700
Agency Services & Repayable Works				
Local Authority Contributions	516,300	516,300		
Other Income	1,148,700	1,148,700	1,919,700	1,934,600
Total Goods and Services (b)	42,736,900	42,736,900	41,404,500	40,705,600
Total Income c=(a+b)	81,307,800	81,307,800	74,578,300	77,334,400

A0101 - MAINTENANCE OF LOCAL AUTHORITY HOUSING

	Adopted Budget 2023	Adopted Budget 2022
General and Planned Maintenance	7,084,500	6,334,000
Fire Services - Maintenance in Flats	70,900	70,900
Vacant Dwellings	2,236,600	1,550,300
Boiler Servicing	858,600	882,700
Security of Dwellings	206,500	144,900
Electrical	312,000	304,500
Central Heating	1,317,000	752,800
Plant and Machinery	925,900	964,900
Public Access Lights	367,500	128,100
Waste Disposal	128,700	133,800
Local Property Tax	1,089,500	1,079,500
Liability Insurance	586,500	586,500
TOTAL SERVICE A0101	15,184,200	12,932,800

Total Expenditure of €55.5m (€47.7m in 2022) is provided for in this Division for 2023, which represents 21 % of Total Expenditure.

Infrastructure Development

The Infrastructure Development Directorate is responsible for the planning and delivery of a range of transportation, flood protection, parks and other capital projects. These include National Transport Authority sponsored schemes which aim to optimise the efficiency of the existing road network. This is achieved through targeted investment with particular emphasis on the promotion of sustainable transportation. In addition to the above, funding for and transportation infrastructure has been from traditionally secured Transport Infrastructure Ireland (TII) and the Department of Transport, Tourism & Sport. In more recent years new funding streams have also emerged such as the Local Infrastructure Housing Activation Fund and the Urban Regeneration Development Fund (Department of Housing, Local Government and Heritage) and the Designated Urban Grant Scheme (Southern Regional Assembly).

Progress continues to be made in facilitating sustainable transport measures and network upgrade works. Construction work on a number of projects progressed in 2022 including -

- Skehard Road Phase 3
- The Passage Greenway Project Phase 1 (The Marina to N40)
- MacCurtain Street Public Transport Improvement Scheme
- Glanmire Roads Improvement Scheme
- South Douglas Road Junction Upgrade works
- Grange Road to Tramore Valley Park Cycleway and new N40 Bridge
- Knapp's Square Pedestrian/Cycle Upgrade
- Pedestrian Safety Interventions at various locations
- Blackpool By-Pass Resurfacing

A number of infrastructure projects are currently at detailed design and/or tender stage including –

- Lehenaghmore Road Improvement Project
- Ballyvolane Phase 2 (NRR to Fox and Hounds)
- Ballybrack Cycleway Phase 4
- Glanmire Greenway
- Dunkettle Road Phase 2 Upgrade Scheme
- Airport Hill
- Beamish & Crawford Bridges

- Beamish & Crawford Public Realm incl. Bishop Lucey Park
- Monahan Road Extension
- Upper Glanmire Pedestrian Scheme
- Mahon Cycle Scheme
- Pedestrian Measures Improvement Scheme
- Tramore Valley Park Paths

There are a large number of projects at feasibility prelim design or planning stage. These include –

- Passage Greenway Enhancement Project, Phase 2 N40 to Passage
- Douglas to Grange East West Link Bridge
- Northern Distributer Road
- Southern Distributor Road
- Curraheen Road Cycle Lane
- Glen to Mayfield Cycle Scheme
- Marina Park Phase 2
- Marina Promenade
- Leo Murphy Road
- Frankfield Road
- Airport Hill
- Kilcully Pedestrian Scheme
- Glanmire to Dunkettle Cycle Project
- Dunkettle to City Centre Cycle Project
- Rochestown Road Cycle Scheme
- Ballyphehane Cycle Scheme
- Coach Hill & Clarkes Hill Widening Scheme
- Viaduct to City Greenway Project
- Nash's Boreen Enhancement Project
- Colmcille Avenue to Gardiner's Hill Scheme
- South Quays Public Transport Improvement Scheme
- Blarney Village Cycle Scheme
- Banduff Road Pedestrian Scheme
- Kerry Pike Pedestrian Scheme
- Maglin Greenway Phase 1
- Lee to Sea Options Study
- Active Travel Schemes at various locations

In 2022, repair and rehabilitation works were completed at Clash Road Bridge, Myrtle Hill Bridge, Fournmile Bridge and Wyse's Bridge.

Preliminary design has commenced on the replacement of Carrigrohane Bridge and the upgrade/realignment of its approaches.

In cooperation with TII there is ongoing engagement regarding the construction of the Dunkettle Interchange and the route selection

processes for the M20 Cork Limerick Motorway and the Cork North Ring Road.

In cooperation with the Strategic Economic Development Directorate, there has been continued input into emerging strategic policies including the City Development Plan Work is also underway with other Directorates in the planning of key development and redevelopment areas in the City especially the Cork City Docklands Area.

Sustainable Transport Measures

Progress continues to be made in facilitating and implementing sustainable transport. Cork City Council has installed 37 new bicycle parking racks across the city in 2022. In the coming year is it proposed to purchase a reserve supply for replacement works and additional installations including parking for cargo bikes.

Participation in sustainable travel events is growing year-on-year and ongoing sustainable travel promotion measures include:

- Mix Your Mode Seminar, which was held online this year with the largest attendance to date.
- Bike Week, with over 100 events held within the city and supported by schools and community groups.
- Launch of a cargo-bike library, whereby businesses have the opportunity to borrow a cargo bike for a six-month basis, to trial whether a cargo bike is a viable mode of transport for their business.
- Supporting other sustainable and active travel measures like, school cycle buses, World Bike Day and youth festivals.
- 19 locations for active travel projects including upgrades to pedestrian crossings and the installation of new crossings have been selected and are currently at preliminary design stage.
- 18 New bus shelters funded through the National Transport Authority have been installed throughout the city over the past two years with at least 10 to be installed in the coming year

Community, Culture and Placemaking's Sustainable Travel and Road Safety Officer coordinates several measures throughout the year to raise awareness of and promote the benefits of sustainable and active travel in the lives of communities. Cork City Council works closely with the Transport and Mobility Forum, highlighting sustainable and active travel. It also works closely with Cork Community Bikes and

the Cork Sports partnership to deliver cycle training to over 500 children each year through the schools and through the Cycle on the Green programme.

Road Safety

Cork City Council is committed to improving Road Safety for all.

A Road Safety Working Together Group has been established including representatives from various bodies.

The annual work programme continues to focus on:

- Road safety education and awareness to improve knowledge and behaviour on the City's roads and footpaths, with a programme rolled out to primary schools
- Road safety engineering solutions to improve the standard of roads, footpaths, crossing areas etc. including six Department of Transport sponsored Road Safety Improvement Schemes at Bellevue Road, Bellair Estate/Ballinlough Rd/Wallaces Avenue, St. Colmcille Road, Coolroe Road, Dublin Pike & White's Cross. These are currently at planning stage with construction planned for 2023.
- The Safe Routes to School programme funded by the Department of Transport through the National Transport Authority and coordinated by Green Schools aims to improve ongoing issues of safety and congestion at the school gate and on routes to school. Six schools in Cork City have been selected for funding to improve safety at the school gate and on access routes to the schools. The projects are currently at the design stage.
- Road Safety education and awareness is ongoing in both primary and secondary schools. The launch of the virtual reality initiative "Your Life-Your Choice" aimed at transition year students, has proved very successful in schools and communities across the city
- Approximately 55 driver feedback signs to promote lower speeds and traffic calming have been installed throughout the city area over the last two years.
- 30kph Slow Zones in residential areas have been introduced to an additional 33 locations throughout the city. A 5-year speed limit review of all city roads is currently underway and due to be completed in the coming year.

- Approximately 60 Cycle Advisory signs are to be installed throughout the city to promote safe practices between vehicles and cyclists.
- Cork City Council are currently working with TII on a full replacement of all national route directional signs in the city.

Parking

A parking regime in an urban environment is required to:

- Provide parking opportunities for those visiting and living in the city while encouraging the turnover of spaces
- Promote public safety by discouraging the parked of vehicles illegally e.g., parking on footpaths, on or too near pedestrian crossings, at junctions etc.
- Assist traffic flow by discouraging vehicles parking illegally on clearways etc causing obstruction
- Ensure loading bays, bus stops, taxi ranks and disabled parking spaces are available

Cork City Council provides parking options including:

- Multi Storey Car Parks (Paul St Car Park & North Main St Car Park)
- ➤ A Park & Ride facility at the Black Ash, Kinsale Road
- > Set down spaces in the city centre to allow customers to pick and collect with a maximum stay of fifteen minutes
- > On street parking for specified periods

A refurbishment of the Cork City Council Multi storey car parks is planned to commence in 2023 including the replacement and/or refurbishment of lifts.

The Black Ash Park & Ride service provides a convenient and efficient alternative to commuters and shoppers alike. Park & Ride is providing more sustainable access to the city centre and caters for periodic peaks in demand for parking for the city centre.

Parking enforcement in Cork City Council is enforced by the Parking Enforcement Team which consists of a Parking Enforcement Manager, two Traffic Warden Supervisors as well as eighteen traffic wardens. In accordance with the governing legislation the system deployed by Cork City Council is based on Fixed Charge Penalty Notices (FCPN).

ITS and PL Operations

The ITS Section manages Intelligent Transport Systems (ITS) and Public Lighting infrastructure throughout the city. The section seeks to manage the assets to provide services in a sustainable manner. This includes the planning, installation, and maintenance of a range of transportation and roads related services, projects and systems.

Intelligent Transport Systems

The ITS unit manages the Urban Traffic Control (UTC) centre which monitors 9,757 assets. It is responsible for the design, planning, implementation, and management of systems which aid the operation, monitoring and maintenance of Intelligent Transport Systems. The systems include real time monitoring and adaptive control of the City's Road network. The unit endeavours to collect data and use it effectively to configure the various ITS systems optimally to ensure a safe and efficient operation for all mobility choices in accordance with the ITS Policy document. The enabling of active travel priorities in tandem with the reconfiguration of the network is critical to allow the city to derive maximum benefit from the available and changing network.

ITS Operations

ITS Operations unit manages and maintains onstreet Intelligent Transport infrastructure, equipment and communication assets e.g., traffic signal junctions and crossings equipment, vehicle/cycle/pedestrian detections, variable messaging signage (VMS), CCTV, electronic signage bollards. signing, lining, power communications cabling. The efficient and safe operation of the roads network is dependent on this infrastructure functioning effectively.

Public Lighting Operations

The Public Lighting unit manages the design, planning, construction, and maintenance of public lighting on public roads. The maintenance of public lighting is currently undertaken by contract on behalf of Cork City Council. The public lighting taken in charge network consists of 24,700 lanterns, columns brackets, 600km of underground cabling and over 2500 isolation points. The adoption of the new Public Lighting Framework 2020 defines three high level goals on which future public lighting services and infrastructure will be delivered:

- ➤ **Asset Management** a systematic process to operate, maintain, upgrade, and dispose of assets in the most cost-effective manner
- > Service high-quality maintenance service through quality design, collaborations, and

- partnerships, investing in an electrically safe and sustainable network
- ➤ Energy Reduction Lower the urban lighting energy and carbon consumption in the city with well-designed public lighting and the procurement of low energy equipment and systems

ITS/PL Works

The Public lighting strategy document outlines a 10-year programme of capital investment to reduce energy consumption and tackle the legacy issues of the public lighting network.

The ITS Strategy outlines four thematic strategic drivers for Cork City over the next 10 years. Investment in these drivers will aid delivery of Cork's future mobility needs in collaboration with stakeholders.

The identified investment in ITS and PL systems will be required to support new safe and optimal services. The ITS/PL works unit will develop the strategy delivery through innovation and partnerships to implement an asset refurbishment, system improvements and the adoption of emerging technologies. These works will facilitate adaptability to changing needs, further improvements, and configuration of the transportation network for all users of the network as funds allow.

Road Asset Management & Maintenance

Priority is given to the maintenance of the main traffic routes and to footpaths with the greatest footfall especially in the commercial areas of the city under the resurfacing contract and footpath renewal contract. However, every effort is made to address other areas reported through the customer relations management system. The roads maintenance division also operates an emergency callout system to address hazards such as oil spills and obstructions on the public roads. Other services provided by the section include gully cleaning and weed control. A drainage renewal contract is also delivered each year to address key road drainage issues.

The Building Services Unit carry out regular inspections and certification of the electrical installations, as required by Health & Safety, and electrical maintenance to all City Council's municipal buildings.

Corporate Fleet is managed and maintained through the Fleet Management Service.

The licensing section issues and manages road opening licenses, hoist and crane licenses, scaffolding and hoarding licenses and street furniture licenses. A noted increase in the number of street furniture licenses issued has been managed by this section and will continue to be going forward.

Winter Maintenance

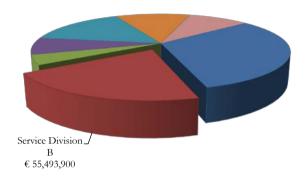
Cork City Council has defined salting routes which prioritise main traffic routes, bus routes and other areas such as those adjacent to hospitals and schools. The Winter Maintenance Plan has been updated to account for the expanded City and additional equipment has been procured to support this. Some footpaths and bridges are also salted especially in the city centre in areas of greatest pedestrian movement. The decision on whether or not to salt roads is taken based on information received from Met Éireann and Transport Infrastructure Ireland Road Weather Information System. Cork City Council also provides salt for local communities on request.

AIMS

To secure efficient, safe and modern transport infrastructure in order to facilitate increased economic development with due regard to environmental values.

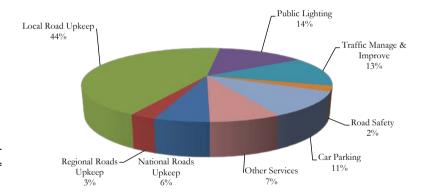
Overview

Service Division A	€ 84,533,600	31%
Service Division B	€ 55,493,900	21%
Service Division C	€ 11,102,300	4%
Service Division D	€ 19,242,300	7%
Service Division E	€ 41,710,600	16%
Service Division F	€ 30,912,500	12%
Service Division G	€ 424,000	0%
Service Division H	€ 24,800,700	9%
	€ 268,219,900	100%



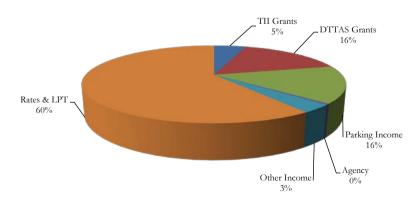
How the Service Division is Spent

National Roads Upkeep	€ 3,111,600	6%
Regional Roads Upkeep	€ 1,453,900	3%
Local Road Upkeep	€ 24,232,300	44%
Public Lighting	€ 7,728,700	14%
Traffic Manage & Improve	€ 7,187,500	13%
Road Safety	€ 1,345,100	2%
Car Parking	€ 6,427,700	11%
Other Services	€ 4,007,100	7%
	€ 55,493,900	100%



How the Service Division is Funded

TII Grants	€ 2,803,400	5%
DTTAS Grants	€ 9,054,300	16%
Parking Income	€ 8,635,300	16%
Agency	€ 225,500	0%
Other Income	€ 1,327,100	3%
Rates & LPT	€ 33,448,300	60%
	€ 55,493,900	100%



MAINTENANCE & IMPROVEMENT

B01 NP ROAD - MAINTENANCE & IMPROVEMENT

Payroll	€ 191,100
Overheads	€ 160,600
Non Pay	€ 2,749,900
37km of Road to be maintained	

B03 REGIONAL ROAD - MAINTENANCE & IMPROVEMENT

Payroll	€ 122,700
Overheads	€ 258,700
Non Pay	€ 1,072,500
103km of Road to be maintained	

B04 LOCAL ROAD - MAINTENANCE & IMPROVEMENT

Payroll	€ 5,805,600
Overheads	€ 2,866,300
Non Pay	€ 15,560,400
806km of Road to be maintained	

B05 PUBLIC LIGHTING

1022102111110	
Payrol	€ 41,400
Overh	neads € 341,200
Non F	Pay € 7,346,100
There are 25,000 lanterns in Cork City	

TRAFFIC MANAGEMENT

B06 TRAFFIC MANAGEMENT IMPROVEMENTS

Payroll	€ 2,816,700
Overheads	€ 1,992,500
Non Pay	€ 2,378,300

B08 ROAD SAFETY PROMOTION/EDUCATION

Payroll	€ 1,011,700
Overheads	€ 229,100
Non Pay	€ 66,000

B09 CAR PARKING

Payroll	€ 2,488,100
Overheads	€ 1,530,900
Non Pay	€ 2,408,700

MISCELLANEOUS

B10 SUPPORT TO ROADS CAPITAL PROG

Payroll	€ 2,470,600
Overheads	€ 1,469,100
Non Pay	€ 67,300

B11 AGENCY & RECOUPABLE SERVICES

Overheads	€ 100
Non Pay	€ 0

TABLE F - EXPENDITURE CORK CITY COUNCIL - ANNUAL BUDGET ROAD TRANSPORT & SAFETY

		20	23	2022	
		Adopted by	Estimated by	Adopted by	Estimated
	Expenditure by Service and Sub-Service	Council	Chief Executive	Council	Outturn
		€	€	€	€
B0103	NP – Winter Maintenance	19,700	19,700	24,200	20,300
B0104	NP – Bridge Maintenance	2,100	2,100	2,100	2,100
B0105	NP - General Maintenance	2,878,900	2,878,900	1,073,400	1,124,800
B0106	NP – General Improvements Works	100	100	100	100
B0199	Service Support Costs	200,800	200,800	434,900	465,900
	Nat Primary Rd-Maintenance & Improvement	3,101,600	3,101,600	1,534,700	1,613,200
B0205	NS – Bridge Maintenance	0	0	0	0
B0206	NS - General Maintenance	10,000	10,000	9,100	9,100
B0299	Service Support Costs	0	0	3,800	0
	Nat Secondary Rd-Maintenance & Improvement	10,000	10,000	12,900	9,100
B0302	Reg Rd Surface Rest/Road Reconstruction/Overlay	952,500	952,500	947,700	947,700
B0303	Regional Road Winter Maintenance	800	800	4,800	800
B0304	Regional Road Bridge Maintenance	300	300	300	300
B0305	Regional Road General Maintenance Works	187,500	187,500	195,300	114,400
B0306	Regional Road General Improvement Works	2,200	2,200	6,000	2,000
B0399	Service Support Costs	310,600	310,600	188,800	190,600
	Regional Road - Improvement & Maintenance	1,453,900	1,453,900	1,342,900	1,255,800
B0402	Local Rd Surface Rest/Road Reconstruction/Overlay				5,239,800
B0402	Local Roads Winter Maintenance	5,897,300	5,897,300	5,350,800	5,239,800 41,800
B0404	Local Roads Bridge Maintenance	87,400	87,400	78,900 1,000	*
В0404	Local Roads General Maintenance Works	3,000	3,000	1,000	3,000
В0406	Local Roads General Improvement Works	11,605,000 27,300	11,589,500 27,300	11,258,100 43,700	11,238,300 24,300
B0499	Service Support Costs	6,612,300	6,612,300	5,215,900	5,285,200
D0499	Local Road - Maintenance & Improvement	24,232,300	24,216,800	21,948,400	21,832,400
	Local Road - Waintenance & Improvement				
B0501	Public Lighting Operating Costs	4,519,700	4,519,700	2,956,900	3,075,400
B0502	Public Lighting Improvement	2,846,100	2,846,100	3,023,200	3,210,200
B0599	Service Support Costs	362,900	362,900	31,200	263,600
	Public Lighting	7,728,700	7,728,700	6,011,300	6,549,200
B0601	Traffic Management	2,065,500	2,065,500	1,917,100	1,906,500
B0602	Traffic Maintenance	1,756,500	1,756,500	1,609,700	1,709,700
B0603	Traffic Improvement Measures	301,600	301,600	142,600	191,700
B0699	Service Support Costs	3,063,900	3,063,900	2,939,000	2,980,500
	Traffic Management Improvement	7,187,500	7,187,500	6,608,400	6,788,400
B0701	Low Cost Remedial Measures	38,000	38,000	39,700	38,000
B0799	Service Support Costs	300	300	300	400
	Road Safety Engineering Improvements	38,300	38,300	40,000	38,400
B0801	School Wardens	1,047,300	1,027,300	981,000	981,000
B0801	Publicity and Promotion Road Safety	30,400	30,400	24,200	981,000 24,200
B0899	Service Support Costs	229,100	229,100	24,200	365,300
ללטטע	Road Safety Promotion/Education	1,306,800	1,286,800	1,291,000	1,370,500
	•				
B0901	Maintenance and Management of Car Parks	1,761,200	1,761,200	1,659,700	1,666,600
B0902	Operation of Street Parking	826,000		795,600	1,001,800
B0903	Parking Enforcement	1,069,900		930,000	950,000
B0999	Service Support Costs	2,770,600	2,770,600	2,373,300	2,564,200
	Car Parking	6,427,700	6,427,700	5,758,600	6,182,600
B1001	Administration of Roads Capital Programme	2,537,900	2,537,900	2,815,500	2,941,200
B1099	Service Support Costs	1,469,100	1,469,100	364,900	1,127,700
	Support to Roads Capital Programme	4,007,000	4,007,000	3,180,400	4,068,900
B1199	Service Support Costs	100	100	20,700	0
211//	Agency & Recoupable Services	100	100	20,700	0
	• •			•	
	Service Division Total	55,493,900	55,458,400	47,749,300	49,708,500

TABLE F - INCOME CORK CITY COUNCIL - ANNUAL BUDGET ROAD TRANSPORT & SAFETY

	20	23	2022		
Income by Source	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €	
Government Grants					
Housing, Planning and Local Government	400,000	400,000	400,000	400,000	
Transport Infrastructure Ireland	11,457,700	11,457,700	9,041,400	10,097,900	
Arts, Heritage & Gaeltacht					
DTO					
Other					
T . 10 0 C 1 . 11	44.055.500	44.055.500	0 444 400	10 407 004	
Total Grants & Subsidies (a)	11,857,700	11,857,700	9,441,400	10,497,900	
Goods and Services					
Parking Fines & Charges	8,635,300	8,635,300	9,000,300	8,608,300	
Superannuation	310,000	310,000	318,200	318,300	
Agency Services & Repayable Works	105,000	105,000	204,500	105,000	
Local Authority Contributions					
Other income	1,137,600	1,137,600	1,789,300	1,891,500	
Total Goods and Services (b)	10,187,900	10,187,900	11,312,300	10,923,100	
Total Income c=(a+b)	22,045,600	22,045,600	20,753,700	21,421,000	

ROADS RELATED FUNDING & EXPENDITURE

EXPENDIT	'URE	Adopted Budget 2023	Adopted Budget 2022
B01 to B04	Roads Maintenance	28,797,800	24,838,900
	of which Direct Maintenance	25,221,600	21,262,700
	Liability Insurance	3,576,200	3,576,200
B05	Public Lighting	7,728,700	6,011,300
B06	Traffic Management & Improvement	7,187,500	6,608,400
B07 to B08	Road Safety	1,345,100	1,331,000
B09	Parking Facilities	6,427,700	5,758,600
B10 to B11	Administration & Miscellaneous	4,007,000	3,201,100
	Sub-Total	55,493,800	47,749,300
ROADS EX	KPENDITURE IN DIVISION C		
C01	Water Supply (Reinstatements)	194,400	178,000
TOTAL RO	DADS RELATED EXPENDITURE	55,688,200	47,927,300
FUNDED			
D.T.T.A.S./	T.I.I.	11,857,700	9,441,400
Pay Parking	Income	8,630,300	9,000,300
Agency		225,500	204,500
Other Incon	ne	1,332,100	2,107,500
Rates/Local	Government Fund	33,642,600	27,173,600
TOTAL FU	JNDING OF ROADS	55,688,200	47,927,300

ANALYSIS OF PARKING FACILITIES (B09)

	Adopted Budget 2023	Adopted Budget 2022
High Rise Car Parks	3,800,000	4,100,000
Sale of Discs	1,330,200	1,640,200
Parking Fines	1,550,000	1,350,000
Pay by Phone	1,300,000	1,170,000
Park & Ride Facilities	420,000	500,000
Miscellaneous	410,500	416,800
TOTAL INCOME	8,810,700	9,177,000
On-Street Parking	2,835,300	2,622,400
Off-Street Parking (incl Park & Ride)	640,800	673,000
Lavitts Quay (Paul St) Car Park	966,700	880,800
Kyrls Quay (North Main St) Car Park	454,000	406,200
Overheads	1,530,900	1,176,200
Sub-Total	6,427,700	5,758,600
Net Contribution to Roads Directorate	2,383,000	3,418,400
TOTAL EXPENDITURE	8,810,700	9,177,000

SERVICE DIVISION C – WATER SERVICES

Total Expenditure of €11.1m (€10.6m in 2022) is provided in this Division for 2023, which represents 4% of Total Expenditure.

Since 1st January 2014 the treatment, supply and collection of drinking water and wastewater is the responsibility of Irish Water. All assets associated with the provision of these services are in the process of transferring from the City Council. Cork City Council continues to provide day to day delivery of service and management of the Capital Programme in partnership with Irish Water under a Service Level Agreement.

With effect from 1st January 2023 Irish Water will be referred to as Uisce Eireann and operate under a new service agreement replacing the current Service Level Agreement. The new agreement will set out the transition to direct control of all water services staff with no Local Authority staff working for Uisce Eireann by the end of 2026. (Note at the time of writing the new service agreement had not been finalised.)

Public Water & Wastewater Services in the Extended Boundary Area continue to be managed by Cork County Council on behalf of Irish Water.

The 2023 Irish Water budget has provided as per previous years. It is included on a cost neutral basis with recoupment from Irish Water and /or from national government funds.

The primary aims of this service division are:

- To provide an adequate supply of wholesome and clean piped water for domestic, industrial, and other uses.
- To ensure the safe collection, treatment and disposal of sewerage and other waterborne waste
- To facilitate collection and management of storm water.
- To manage the flooding component of the Council's Major Emergency Management function, including the role of Severe Weather Assessment and Response

Drainage

The Drainage Section has responsibility for the operation and maintenance of over 550km of main sewers and culverts, within the pre-2019 Cork City boundary. This is made up of approximately 40% combined sewers, 30% foul and 30% storm sewers. Stormwater impact on the foul network is controlled by means of 60 storm overflow

chambers. Further interaction between the various sewers (foul, combined and storm) will be highlighted by the results of the Drainage Area Plan (DAP) for the Cork City Agglomeration, currently being developed by Irish Water.

Wastewater drainage services within the post-2019 Cork City extended boundary area are currently delivered by Cork County Council, acting as agents for Irish Water, as part of their 2013 Service Level Agreement.

A series of main trunk "interceptor" sewers convey sewage from the various parts of the city to the Atlantic Pond pumping station near The Marina. From here it is pumped to the Ballinure Header Chamber in Mahon. The header chamber combines flows from the Atlantic Pond, as well as a few other pump stations such as Bessborough, Mahon North and Ronaynes Court.

Ronaynes Court pump station pumps flows from the Tramore Valley Sewer, which is the large trunk sewer serving the south side of the City, including parts of the extended boundary area, as far west as Waterfall Road and as far east as Rochestown.

From the header chamber sewage flows by gravity across the Lough Mahon estuary, to the Carrigrennan wastewater treatment plant (WWTP), located at Little Island.

Carrigrennan WWTP treats in the order of 100,000 cubic metres of sewage effluent per day, including effluent from Little Island and Glanmire. It is treated in accordance with the requirements of the Urban Waste Water Directive and is licensed with the EPA. It produces almost 3,000 tonnes of sterilised, dried by-product which is used in pellet form as a fertiliser on agricultural land. The plant is currently removing in the order of 92% of the pollution load delivered.

Stormwater issues for the entire new City area are managed within the Operations Directorate.

Rural Water

The Rural Water Section is responsible for water services functions in rural areas of the city including onsite domestic wastewater treatment systems, private wells, Water Framework Directive River sampling, group water schemes and monitoring of small private supplies. The Section also processes the payment of grants for improvements to private wells and onsite domestic wastewater treatment systems/septic tanks and supports, and grant aids Group Water Supply Schemes.

SERVICE DIVISION C – WATER SERVICES

Public Conveniences:

The Drainage Section also deals with public conveniences at the North Main Street Shopping Centre and Grand Parade (opening October 2022).

Lee Road Waterworks

The Council operates a major water treatment plant located on the Lee Road. In 2021 an average 30 million litres of drinking water was produced daily. Treated water is pumped to 4 strategically located reservoirs at Churchfield (2no.), Hollyhill and Shanakiel from where it gravitates through the distribution network to various users across the city.

The Council operates its plant and equipment to a very high standard and an ongoing monitoring programme is in place to ensure that water supplied is compliant with the requirements of the European Communities Drinking Water Regulations. The water quality reports for recent years indicate that, despite an ageing infrastructure, the standard of water produced is generally of a very high quality. The new Water Treatment Plant at the Lee Road began producing water for distribution at the end of July 2022. The old plant will continue to operate as a pumping station to the reservoirs until the rising mains contract is completed in 2023.

Water Network

The Water Distribution Division has responsibility for the operation & maintenance of a network of over 650km of public water mains of varying size (50mm to 800mm), material type and age (less than 1 year to 120years). The network is divided into 56 District Metered Areas (DMA's) across the old city council administrative area serving a population of approximately 126,000 persons.

The water is distributed by gravity from four reservoirs on the north-western side of the City and two County reservoirs situated to the south and eastern side of the City. This system ensures adequate flow and pressure across the City network. Water Quality standards are monitored through an active programme of water sampling and testing across the network.

Ongoing water conservation work is delivered through a combination of active leak detection, network rehabilitation, pressure management and demand management work.

The Water Distribution Division also read and maintain non-domestic water meters for commercial

customers and Irish Water bills their customers based on their actual use.

Water Services Capital Projects

Cork City Councils Irish Water Capital Office operates under the Irish Water Capital Investment Plan 2020 to 2024.

The upgrading of the Lee Road Water Treatment Plant which commenced in October 2019, it started producing water and supplying in to the network at the end of July 2022. The is currently operated by the contractor for 1 year before returning to direct staff operation in 2023.

The Cork City Water Pipelines Networks Project commenced in January 2021 and is due for completion by Q1 of 2023 (2 years). This project involves three separate pipelines (zones) all of which, when complete, will work in tandem with the newly upgraded Lee Road Water Treatment Plant to ensure security of supply to the city. The three zones are:

- Zone 1 The Eastern Strategic Link Trunk Main Phase 2 (ESL Phase 2) which will complete the link from the east of the city (ESL Phase 1) through the city centre and up to the Shanakiel Reservoir.
- Zone 2 A new 5km Western Trunk Main (WTM) which will connect to the South City and Harbour Trunk Main from the Inniscarra Water Treatment Plant to the newly constructed Lee Road Water Treatment Plant. The WTM starts at the N40 South Ring Road at Curraheen run cross country and runs under the River Lee and into the new Lee Road Treatment Plant.
- Zone 3 A new single rising main from the new Water Treatment Plant will replace all the old existing rising mains feeding to the Shanakiel, Hollyhill and Churchfield reservoirs in series with new pumpstations at the Shanakiel and Hollyhill reservoir sites. Also included is new single distribution main from the Shanakiel to the back of the Lifetime Lab replacing the 3 existing mains.

Most of the pipework is completed including some connections to the existing network. The remaining pipework and fitout of the pumpstations to be completed early 2023.

The capital office carries out various other capital projects include a contract signed for €2.5m to replace the High-Level Roof, temporary UV treatment at the High Level Reservoir with Chlorine

SERVICE DIVISION C - WATER SERVICES

Boosting, the Tower Reservoir concrete repairs including cleaning and various minor capital works.

The National Leakage Reduction Programme, Irish Water and Cork City Council have installed a significant amount of new water main across Cork City including DMA establishment, Find & Fix and Meter Replacement programmes and Pressure Management works.

Water main replacement works are at varying stages of completion in the Docklands, Beaumont, Knapps Square of Cork City.

Funding approved for watermain replacement works on South Main Street as part of public realm improvement works with further works approved for Hannover Place. Work is ongoing route selection for the longer term water supply to the Docklands. Strategic new and replacement Trunk and Rising mains are being installed between Christy Ring Bridge to Shanakiel to the Lee Road to Curraheen near the junction of the N40 – N22, due to be completed Q1 2023.

A 4-Stage Drainage Area Plan (DAP) for Cork City Agglomeration is well underway. Surveying of the City's sewer network is complete as is the modelling stage. Stage 3 (Risk Assessment & Needs Identification) is complete. Due to the extent of the issues in the network, prior to the commencement of Stage 4, an Infrastructure plan is being developed. This will highlight the specific problems in the worst areas and allow for a more focused approach to stage 4 (Options and Solutions) which will develop a programme of improvements to meet current and future regulatory, development and climate change needs. The first workshop of the infrastructure plan was held on the 17th Aug with the final one due by Q1 2023. Stage 4 is due to be complete by Q3/4 2023.

Flood Management

Flood Management Support is another role fulfilled by the Environment Management Division of the Operations Directorate. This involves monitoring waterways in the City for potential flood risk and includes maintenance of culverts. In relation to tidal and fluvial flooding risks from the River Lee, weather and gauge levels are monitored and when appropriate, alerts are issued through the media. Risk management measures such as road closures, traffic management etc are implemented where required.

The Directorate is involved is involved in the establishment of a comprehensive network of rain

gauges and water level gauges, which are being installed by the OPW. These gauges will allow development of the Flood Early Warning System (FEWS), thus allowing more accurate forecasting of potential local flood events.

Capital Flood Relief Projects

The Infrastructure Development Directorate is working on several Flood Relief capital works projects, on behalf of or with the Office of Public Works. These include the:

- Lower Lee (Cork City) Flood Relief Scheme
- Morrison's Island Public Realm Improvement and Flood Defence Scheme
- River Bride (Blackpool) Flood Relief Scheme
- Glashaboy (Glanmire/Sallybrook) Drainage Scheme
- Douglas Flood Relief Scheme (including Togher Culvert Works), and including the Togher Public Realm Enhancement project

As the major stakeholder in the Lower Lee FRS, Cork City Council continues to be heavily involved in the progression of the scheme design, with the aim of optimising the scheme design for the benefit of the city, with significant emphasis on an improved riverside Public Realm.

The Morrison's Island Public Realm Improvement and Flood Defence Scheme is currently the subject of a judicial review challenge which will be heard in the Supreme Court in the coming months. In the interim progress is being made on the detailed design of the scheme.

The Glashaboy (Glanmire/Sallybrook) Flood Relief Scheme was confirmed by the Minister for Public Expenditure and Reform in early 2021. The Glashaboy scheme went to tender in 2021 but the tender competition was not concluded due to unforeseen circumstances. However, Cork City Council will proceed to issue new Tender Documents in the coming months.

The River Bride (Blackpool) scheme was confirmed by the Minister for Public Expenditure and Report in 2021 but following judicial review proceeding has reverted to an advanced stage of further public consultation.

Construction of the Douglas Flood Relief Scheme main works began in Q3 of 2019 and was completed in March 2021.

SERVICE DIVISION C – WATER SERVICES

The Togher Service Diversions project was completed between February and August 2020.

The Togher Main Works (culvert replacement) contract commenced in June 2021. This contract also includes Togher Public Realm Enhancement works which received Part 8 Planning Approval in early 2020. The contract is expected to be completed in November 2022.

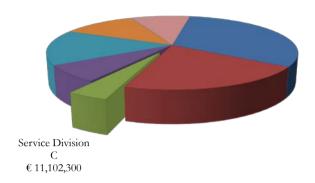
SERVICE DIVISION C WATER SERVICES

AIMS

- 1. To provide an adequate supply of piped high quality water for domestic, industrial and other uses.
- 2. To provide a safe and adequate system for the disposal of sewerage and other water borne waste.

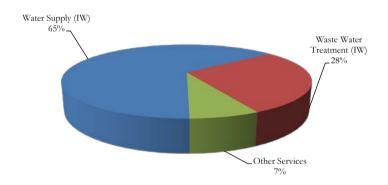
Overview

Service Division A	€ 84,533,600	31%
Service Division B	€ 55,493,900	21%
Service Division C	€ 11,102,300	4%
Service Division D	€ 19,242,300	7%
Service Division E	€ 41,710,600	16%
Service Division F	€ 30,912,500	12%
Service Division G	€ 424,000	0%
Service Division H	€ 24,800,700	9%
	€ 268,219,900	100%



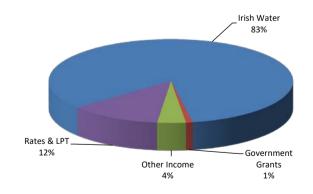
How the Service Division is Spent

Water Supply (IW)	€ 7,207,800	65%
Waste Water Treatment (IW)	€ 3,125,300	28%
Other Services	€ 769,200	7%
_	€ 11,102,300	100%



How the Service Division is Funded

Irish Water	€ 9,245,400	83%
Government Grants	€ 98,000	1%
Other Income	€ 417,700	4%
Rates & LPT	€ 1,341,200	12%
	€ 11,102,300	100%



C01	WATER SUPPLY		
		Payroll	€ 4,399,800
		Overheads	€ 2,279,300
		Non Pay	€ 528,700
C02	WASTE WATER TREAT	'MENT	
		Payroll	€ 1,696,700
		Overheads	€ 1,030,300
		Non Pay	€ 398,300
C04	PUBLIC CONVENIENC	CES	
		Payroll	€ 0
		Overheads	€ 1,300
		Non Pay	€ 276,900
C 07	AGENCY & RECOUPAR	BLE SERVICES	
		Payroll	€ 0
		Overheads	€ 0
		Non Pay	€ 1,600
C08	NON IRISH WATER		
		Payroll	€ 159,100
		Overheads	€ 107,200
		Non Pay	€ 96,600

TABLE F - EXPENDITURE CORK CITY COUNCIL - ANNUAL BUDGET WATER SERVICES

		20	2023		2022	
	Expenditure by Service and Sub-Service	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €	
C0101 C0199	Water Plants & Networks Service Support Costs	4,928,500 2,279,300	4,928,500 2,279,300	4,584,500 2,291,400	4,423,900 2,073,900	
	Water Supply	7,207,800	7,207,800	6,875,900	6,497,800	
C0201 C0299	Waste Plants and Networks Service Support Costs	2,095,000 1,030,300	2,095,000 1,030,300	1,959,600 1,128,300	1,922,900 1,006,600	
	Waste Water Treatment	3,125,300	3,125,300	3,087,900	2,929,500	
C0399	Service Support Costs	5,500	5,500	0	2,200	
	Collection of Water & Waste Water Charges	5,500	5,500	0	2,200	
C0401 C0499	Operation and Maintenance of Public Conveniences Service Support Costs	276,900 1,300	276,900 1,300	199,600 13,500	277,600 200	
	Public Conveniences	278,200	278,200	213,100	277,800	
C0501 C0502 C0503	Grants for Individual Installations Grants for Water Group Schemes Grants for Waste Water Group Schemes	87,900 16,500 16,400	87,900 16,500 16,400	52,900 16,500 16,400	82,900 16,500 16,400	
	Admin of Group and Private Installations	121,000	121,000	85,800	116,000	
C0701 C0799	Agency & Recoupable Service Service Support Costs	1,600 0	1,600 0	1,600 12,000	1,600 0	
	Agency & Recoupable Services	1,600	1,600	13,600	1,600	
C0802 C0899	LA Waste Water Services Service Support Costs	255,700 107,200	255,700 107,200	237,400 43,600	237,400 101,400	
	Local Authority Water & Sanitary Services	362,900	362,900	281,000	338,800	
	Service Division Total	11,102,300	11,102,300	10,557,300	10,163,700	

TABLE F - INCOME CORK CITY COUNCIL - ANNUAL BUDGET WATER SERVICES

	WATER SERVICES						
	20)23	20	22			
	Adopted by	Estimated by	Adopted by	Estimated			
Income by Source	Council	Chief Executive	Council	Outturn			
	€	€	€	€			
Government Grants							
Housing, Planning and Local Government	98,000	98,000	63,000	93,000			
Other	,		0	ŕ			
Total Grants & Subsidies (a)	98,000	98,000	63,000	93,000			
Goods and Services							
Irish Water	9,245,400	9,245,400	8,830,300	8,830,300			
Superannuation	204,200	204,200	209,600	209,700			
Agency Services & Repayable Works	2,000	2,000	2,000	2,000			
Local Authority Contributions	0	0	0	0			
Other income	211,500	211,500	197,700	197,700			
Total Goods and Services (b)	9,663,100	9,663,100	9,239,600	9,239,700			
Total Income c=(a+b)	9,761,100	9,761,100	9,302,600	9,332,700			

ANALYSIS OF WATER SUPPLY (C01)

	Adopted Budget 2023	Adopted Budget 2022
Water Plant Operation & Maintenance	_	_
Salaries & Wages	1,569,500	1,421,700
Water Treatment Costs	110,500	104,900
Maintenance & Repairs	155,100	147,200
Sub-Total	1,835,100	1,673,800
Distribution Network		
Salaries & Wages	2,500,200	2,366,700
Materials, Plant & Transport	171,800	150,100
Reinstatements	194,400	178,000
Charge Works	10,000	10,000
Waste to Landfill	6,400	1,000
Overheads	2,279,300	2,291,400
Liability Insurance	113,400	113,400
Irish Water Office	97,200	91,500
Sub-Total	5,372,700	5,202,100
CO1 TOTAL EXPENDITURE	7,207,800	6,875,900

ANALYSIS OF WASTE WATER TREATMENT (C02)

	Adopted Budget 2023	Adopted Budget 2022
Drainage Network	C	
General Maintenance	1,526,700	1,357,600
Miscellaneous Costs	454,200	492,100
Sub-Total	1,980,900	1,849,700
Treatment Network		
Treatment Plant Operation	5,600	5,600
Ballinure Header Chamber	21,500	21,500
Operation & Maintenance of Pumphouses	27,300	18,500
Miscellaneous Costs	1,090,000	1,192,600
Sub-Total	1,144,400	1,238,200
CO2 TOTAL EXPENDITURE	3,125,300	3,087,900

SERVICE DIVISION D – DEVELOPMENT MANAGEMENT

Total Expenditure of €19.2m (€16.9m in 2022) is provided in this Division for 2023, which represents 7% of Total Expenditure.

Strategic & Economic Development

The Strategic & Economic Development Directorate is principally involved in the delivery of the following elements of the Cork City Corporate Plan 2020 - 2024:

- An environmentally sustainable city
- A city supporting the delivery of homes and infrastructure
- A city driving economic and sustainable development

The key activities of the section are:

- 1. Preparation of the City Development Plan 2022 2028
- 2. Lead the implementation of the Climate Change Adaptation Plan
- 3. Lead the implementation of the Cork City Heritage and Biodiversity Plan
- 4. Develop and Support Tourism, Heritage and Conservation.
- 5. Lead and support economic development of Cork City.

Support enterprise development through the Local Enterprise Office and in partnership with Enterprise Ireland, UCC and MTU.

Development Management

The Development Management Section, which forms part of the Community, Culture and Placemaking Directorate, provides a range of services to the public under the provisions of the Planning and Development legislation, with a view to achieving the corporate vision for Cork City, in leading Cork to take its place as a world class city. Development Management Section responsible for the implementation of the Cork City The services Development Plan 2022-2028. provided include pre-planning, assessing planning applications, Strategic Housing Development Applications, Bonds and Contributions, Taking in Charge, Enforcement and Short-Term Letting. The Development Management Section is responsible for processing Large-scale Residential Development Applications, which were recently introduced by the Government in line with their commitment to end and replace the SHD process.

The Development Management Section has continued to provide its services to the public, developers and elected members notwithstanding

the challenges presented by the pandemic and economic circumstances. Indeed the number of planning applications received has remained on par with 2021 for the year to date. 648 planning decisions have issued to the end of July 2022.

Developments of note granted permission in 2022 included:

- Office and hotel development at Jacob's Island
- Construction of a Primary Care Centre at the former CMP Dairies site, Kinsale Road
- Change of use for the former Shandon Butter Market to a Technology Hub and Enterprise Centre
- Mixed use development of the South Docklands including the former Odlum's building

The Development Management Section provided pre-planning consultations, prepared Opinions, Chief Executive Reports, briefings to the Elected Members and attended Tri-partite meetings as part of the Strategic Housing Development process. The following Strategic Housing Developments were granted by An Bord Pleanála in 2022:

- Creamfields, Kinsale Road construction of 609 residential units
- Ballyhooly Road construction of 205 houses and 70 apartments
- Centre Park Road construction of 190 apartments
- Monacnappa construction of 143 residential units
- Redforge Road construction of 114 apartments

2022 saw a return to live music events following the Covid pandemic and a total of 5 Outdoor Event Licences were granted. 151 street furniture licences were issued in 2022. This is a direct result of initiatives introduced to address the Covid-19 pandemic in Cork City, which have become a welcome permanent addition to the city's streetscape.

The Enforcement section investigated 80 cases to the end of July 2022, with 35 cases closed for the same period. The Taking in Charge team have made significant process in 2022, with an aim to recommend to Roads Operations to take in charge 6 no. estates by the end of the year.

SERVICE DIVISION D – DEVELOPMENT MANAGEMENT

Economic Development

Cork City Council is playing a key role in the economic development of the city by working with enterprises and clusters to build the economic resilience of the city and contributes to the South West Regional Enterprise Plan.

The Economic Development Section is also cocoordinating the 25 EU projects that the City Council is participating in. These support innovation and networking. EU Affairs has been put on the agenda of the Tourism and International relations SPC to reflect its key role in engaging City Council in EU policy and funding.

A key EU project was awarded to Cork City Council as a Mission City for Climate Neutrality by 2030 which has both regional and Government support to deliver on this challenging objective over the coming years.

The Directorate is taking a lead role in the 'We Are Cork' branding on key sectors of the enterprise ecosystem including Fintech, Agri-food, Cyber, and Pharma. A review of the branding impact with the key stakeholders with a view to refreshing its objectives was undertaken.

The development of Cork Docklands is a key strategic objective funded under URDF with approval of approx. €355 million under the NDP. There has been significant interest by developers in expanding the Docklands beyond the recent office developments in Penrose Quay, Horgan's Quay and Albert Quay with planning being applied for and granted a large-scale for mixed-use development in the Origin/OCP lands (R&H Hall and Goulding's sites). Marina Park Phase 1 was also officially opened with Part 8 Planning approved for Phase 2 along with the Marina Promenade. The project is progressing toward the completion of a Preliminary Business Case under the Public Spending Code with programmes and business cases being developed for the large infrastructure projects along with feasibility studies being completed on District Heating and Mobility Hubs.

Another application under URDF to regenerate the Grand Parade Quarter including the City Library, with consultants being appointed to undertake a Preliminary Business Case for the project. Bishop Lucey Park and Beamish & Crawford Quarter Public Realm was also approved (Approx. €45m). and detailed design progressed with construction expected to start in Q4 2022.

The Town and Villages grant scheme continued in 2022 of community and environmental projects in Blarney, Upper Glanmire, Kerrypike and Glanmire and with further applications this year to include Kileens, Blarney and Glanmire.

The Economic Development Section will continue to support:

- Energy Cork
- Taste Cork and Cork and Kerry Food Market
- Northside for Business and Boomerang project
- IGNITE and SPRINT Programme in UCC
- Preparation of the Local Economic and Community Plan LECP which is being renewed this

Planning Policy

With a population of over 210,000, Cork is an emerging international city of scale and a national driver of economic and urban growth. The Cork City Development Plan 2022-2028 was adopted by resolution of the City Council on the 10th June 2022. The plan came into effect on 8th August 2022 and sets out how best to enable growth and investment over the next six years, while continuing to be an innovative, vibrant, healthy, and resilient city. For the first time, the plan also encompasses the towns of Ballincollig, Blarney, Tower and Glanmire, and their wider hinterland areas.

The plan provides a framework for delivering Compact Liveable Growth at the right locations primarily through regeneration, consolidation, and re-intensification. This growth is supported by the requirement for new physical and social infrastructure that puts people first, supporting everyday life that makes it easy and safe to move around Cork City. A mix of uses, densities and highquality design will ensure a balance between protecting the amenities and character of existing emerging neighbourhoods, towns communities. Importantly, the plan provides the rationale for land use zonings and site-specific objectives on housing and community infrastructure delivery. The plan also focuses on delivering consolidated urban and district centres, new employment zones, core bus corridors, the Lee-to-Sea greenway and the longer-term delivery of a Light-Rail Transit system, alongside enhancing walking and cycling networks.

Measures to tackle dereliction are continuing and a Vacant Sites Register is in operation to promote redevelopment of vacant sites. A new Residential

SERVICE DIVISION D – DEVELOPMENT MANAGEMENT

Zoned Land Tax (RZLT) was announced in Budget 2022. This aims to encourage the timely activation of zoned and serviced residential development land for housing and is primarily intended to influence behaviour towards increased housing output. The City Council is required to furnish maps which identify land which falls within scope of the tax, by virtue of appropriate zoning and servicing. Management of the RZLT, including liability, payment and enforcement, will be undertaken by the Revenue Commissioners. Annual review maps will be required commencing Feb. 1st, 2025.

to promote housing development, Measures implementation including of the Local Infrastructure Housing Activation Fund and Urban Regeneration and Development Fund for sites in South Docklands, Old Whitechurch Road and Glanmire are ongoing. City Centre regeneration activities include the Living City Initiative and the conservation grant schemes. The Cork City Heritage and Biodiversity Plan (2021-2026) is an action plan that sets out a series of realistic and practical actions to protect, conserve and manage our heritage over the next five years and to place care of our heritage at the heart of the community. The implementation of this plan will form a key part in the management and care of the city's

Local Enterprise Office - Cork City

LEO Cork City played a key role in supporting the micro enterprise sector in the city in 2022.

Targets for LEO include:

- Approve funding for 31 businesses
- Create 35 jobs through LEO grant aid.
- Award 60 Trading Online Vouchers.
- Provide mentoring to 360 businesses.
- Provide training to over 1500 participants.

LEO Cork City also offers programmes which improve the processes of small businesses, these include:

Lean for Micro which is designed to encourage clients to adopt Lean business principles in their organisations to increase performance and competitiveness

Green for Micro which helps small businesses take the first step towards becoming more sustainable, giving them access to a green consultant who will show you the small changes that can have a big impact on your company.

Digital Start which provides support to obtain digital strategy, technical and/or advisory services for eligible businesses. LEO's expert digital

consultants help to develop a unique digital strategy that transforms businesses by identifying where they are on their digital business journey,

The Local Enterprise Office promotes innovation and entrepreneurship by supporting clients at:

- Showcase Ireland at the RDS
- National Women's Enterprise Day
- Food Academy
- Local Enterprise Week (500+ attendees)
- Cork Schools Enterprise Programme (14 schools)

LEO Cork City supports enterprise development by collaborating with strategically collaborating with Enterprise Ireland, UCC and MTU and other city stakeholders to deliver programmes and supports which maintain a business-friendly environment.

Community

The Community section of Community, Culture & Placemaking collaborates on and delivers a diverse range of functions and initiatives across the city including the LCDC, RAPID, Cork Community Response Forum, Learning Cities, Trauma Sensitive Cities, Age Friendly, Joint Policing Committee, and joint HSE and Cork City Council initiatives. The team works in partnership with communities and key stakeholders across the city.

In 2022, a significant additional focus for the Community Team was the coordination, management & implementation of the Ukrainian Response which is being undertaken in partnership with Housing. This will continue to be a key area of focus in 2023 in terms of service delivery.

Our team supports the Local Community Development Committee (LCDC) through which additional funding was allocated to communities in Cork City in 2022 through a range of funding streams including: Healthy Ireland Fund Round 4, Slaintecare Funding, Community Enhancement Programme etc.

The SICAP (Social Inclusion Community Activation Programme) 2018-2022 contract is being delivered by Cork City Partnership at €1.4million per annum and is being continually monitored and reviewed by the LCDC.

This year under Healthy Ireland Fund (HIF) the round 3 fund ended in March 2022 and round 4 commenced in the same month. This funding covers the action coordinator posts for Cork Food Policy

SERVICE DIVISION D - DEVELOPMENT MANAGEMENT

Council, Transport and Mobility Forum, the Cultural Companions Initiative.

A key part of the work of the Community Team is the ongoing joint initiative with the HSE. As part of this initiative a joint role is funded between both agencies with a view to enhancing collaboration in the city. Several joint projects have been supported by this initiative including the Ukrainian Community Response, joint funding for a variety of projects and an Age Friendly initiative. This year we continued to administer and deliver a variety of Healthy Ireland projects and commenced delivery of the first joint Slaintecare initiative.

The Community section is responsible for the coordination of the Cork City Joint Policing Committee which provides a dedicated forum to support consultation, cooperation and synergy on policing and crime issues between the Garda Síochána, local authority officials, elected representatives and the community and voluntary sectors.

The Community Section also support the Public Participation Network (PPN). Representatives from the PPN are members of City Council SPC's, City Council LCDC and JPC. The PPN is a forum for consultation between the city administration and the public through its three-pillar structure – Social Inclusion, Community and Environment.

In 2022 through the Community Section a variety of Community Grants were administered including:

- Community Associations Capital Grant
- Community Development Project Grants
- Community Area Maintenance Grant's

Over 300 organisations in Cork city were supported in 2022 through these grants.

In 2022 Cork Trauma Sensitive Cities developed an e training module "An Introduction to Psychological Trauma" which was a collaborative process jointly funded by HSE, Cork City Council, TUSLA and the CETB. The Steering Group has also launched its 5 year strategy working towards Cork as a city becoming Trauma Sensitive.

The RAPID Programme continues to be delivered across the 4 Rapid areas. Bonfire night events were delivered across the Rapid Areas in June 2022, and

were hugely successful. Several Rapid areas received targeted funding through the CEP grants.

The work of the Cork Age Friendly City Programme has continued throughout 2022. A particular highlight in 2022 was the development of the Age Friendly Seating in the City Centre.

The Traveller Interagency Group continues its important work and its work in 2022 focussed on traveller cultural awareness training, and the regular TIG meetings.

The work of the Cork City Integration Strategy as committed to in the LECP is ongoing which aims to address the nine grounds for equality in an effort to develop Cork as an inclusive and welcoming space for all.

The Social Economic and Environmental Plan is coordinated by the Social, Economic and Environmental Manager through a joint initiative with Community Culture & Placemaking and Housing. The SEEP was devised and delivered across the City North-West Quarter Regeneration and is implemented in parallel with the masterplan.

In 2022 a number of Learning City action projects were delivered with partners including CETB, MTU, UCC, HSE and NAPD, and other partners in the Growing Lifelong Learning in the Cork steering group:

- Learning Neighborhoods: programmes were sustained across 6 areas/neighborhoods.
- Cork Lifelong Learning Festival returned in April after a two-year break.
- Cork Celebrates Lifelong Learning Awards 2022 were held, and the Community Education Forum and Networks held a number of events.
- Irish Network of Learning Cities Cork hosted joint virtual events for the Global Festival of Learning and the signing of a new five-year Memorandum of Understanding by Mayors and Deputy Mayors of all five cities.
- The Cork Access Network was formed and held two events.
- Cork presented at the UNESCO Global Webinar on Learning for Health and Wellbeing and co-ordinated events with UCC for ASEM (Asia Europe) Lifelong Learning Hub Global Conference.

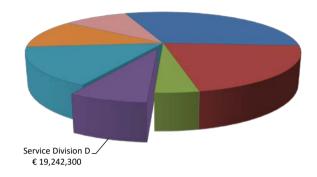
SERVICE DIVISION D DEVELOPMENT MANAGEMENT

AIMS

Within the framework of national policies, to take, contribute to and support measures at local and regional level to secure an improvement in the quality of life, including attainment of economic growth, an acceptable standard of living and a satisfactory physical environment for living and working.

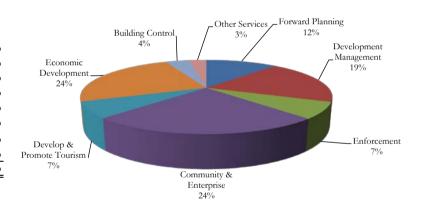
Overview

€ 84 533 600	31%
, ,	21%
€ 11,102,300	4%
€ 19,242,300	7%
€ 41,710,600	16%
€ 30,912,500	12%
€ 424,000	0%
€ 24,800,700	9%
€ 268,219,900	100%
	€ 19,242,300 € 41,710,600 € 30,912,500 € 424,000 € 24,800,700



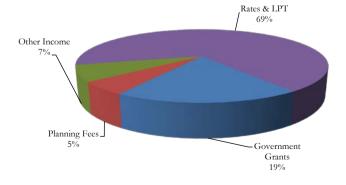
How the Service Division is Spent

Forward Planning	€ 2,415,600	12%
Development Management	€ 3,686,800	19%
Enforcement	€ 1,329,400	7%
Community & Enterprise	€ 4,616,000	24%
Develop & Promote Tourism	€ 1,323,100	7%
Economic Development	€ 4,590,800	24%
Building Control	€ 740 , 500	4%
Other Services	€ 540,100	3%
	€ 19,242,300	100%
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How the Service Division is Funded

Government Grants	€ 3,606,000	19%
Planning Fees	€ 1,039,000	5%
Other Income	€ 1,365,300	7%
Rates & LPT	€ 13,232,000	69%
	€ 19,242,300	100%



PLANNING

D01 FORWARD PLANNING

D01	FORWARD PLANNING	G	
		Payroll	€ 1,306,200
		Overheads	€ 815,100
		Non Pay	€ 294,300
D02	DEVELOPMENT MAN	NAGEMENT	
		Payroll	€ 2,138,500
		Overheads	€ 1,373,800
		Non Pay	€ 17 4, 500
D03	ENFORCEMENT		
D 03	ENTORCEMENT	Payroll	€ 458,100
		Overheads	€ 419,500
		Non Pay	€ 451,800
		,	-
D08	BUILDING CONTROL		
		Payroll	€ 315,200
		Overheads	€ 309,500
		Non Pay	€ 115,800
<u>OTH</u>	ER DEVELOPMENTS &	PROMOTION	
D05	TOURISM DEVELOPM	MENT&PROMOTION	
		Payroll	€ 161,000
		Overheads	€ 119,300
		Non Pay	€ 1,042,800

D00	ECONOMIC DEVELOPMENT & PROMOTIC	TAC
レリタ	FUONOMIC DEVELOPMENT & PROMOTIC	

Payroll	€ 1,199,400
Overheads	€ 907,900
Non Pay	€ 2,483,500

COMMUNITY & ENTERPRISE

D06 COMMUNITY & ENTERPRISE FUNCTION

Payroll	€ 1,497,500
Overheads	€ 1,029,800
Non Pay	€ 2,088,700

TABLE F - EXPENDITURE CORK CITY COUNCIL - ANNUAL BUDGET DEVELOPMENT MANAGEMENT

		2023		2022	
	Expenditure by Service and Sub-Service	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
D0101 D0199	, , , , , , , , , , , , , , , , , , ,	1,569,400 846,200	1,569,400 846,200	1,530,700 728,500	1,565,700 824,900
	Forward Planning	2,415,600	2,415,600	2,259,200	2,390,600
	Planning Control Service Support Costs	2,308,500 1,378,300	2,308,500 1,378,300	1,785,400 1,171,200	1,779,400 1,274,400
	Development Management	3,686,800	3,686,800	2,956,600	3,053,800
	Enforcement Costs Service Support Costs	905,400 424,000	905,400 424,000	1,052,600 446,900	1,056,700 333,900
	Enforcement	1,329,400	1,329,400	1,499,500	1,390,600
D0403	Industrial Sites Operations Management of & Contribs to Other Comm Fac General Development Promotion Work Service Support Costs	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 100
	Industrial and Commercial Facilities	0	0	0	100
D0502	Tourism Promotion Tourist Facilities Operations Service Support Costs	1,203,800 0 119,300	1,203,800 0 119,300	1,097,300 0 1,700	1,067,200 0 113,700
	Tourism Development and Promotion	1,323,100	1,323,100	1,099,000	1,180,900
D0602 D0603	General Community & Enterprise Expenses RAPID Costs Social Inclusion Service Support Costs	3,159,200 298,800 128,200 1,029,800	3,159,200 298,800 128,200 1,029,800	2,849,900 358,400 113,500 862,500	2,912,600 433,400 173,700 989,500
	Community and Enterprise Function	4,616,000	4,616,000	4,184,300	4,509,200
	Building Control Enforcement Costs Service Support Costs Building Control	431,000 309,500 740,500	431,000 309,500	400,000 200,500	400,000 211,700
	Building Control	740,500	740,500	600,500	611,700
D0903 D0905 D0906	EU Projects Town Twinning Economic Development & Promotion Enterprise, Job & Innovation Service Support Costs	6,000 76,000 1,743,300 1,857,600 907,900	6,000 76,000 1,728,800 1,857,600 907,900	6,000 46,000 1,830,700 1,453,800 416,300	6,000 55,000 1,850,700 1,644,300 867,600
	Economic Development and Promotion	4,590,800	4,576,300	3,752,800	4,423,600
D1001 D1099	Property Management Costs Service Support Costs	1,500 0	1,500 0	1,500 500	1,500 0
	Property Management	1,500	1,500	2,000	1,500
D1101 D1102 D1199	1.1	149,400 214,700 174,500	149,400 214,700 174,500	144,900 219,600 152,100	144,900 224,900 192,700
	Heritage and Conservation Services	538,600	538,600	516,600	562,500
D1299	Service Support Costs	0	0	59,900	0
	Agency & Recoupable Services	0	0	59,900	0
	Service Division Total	19,242,300	19,227,800	16,930,400	18,124,500

TABLE F - INCOME CORK CITY COUNCIL - ANNUAL BUDGET DEVELOPMENT MANAGEMENT

	20	23	20	22
	Adopted by	Estimated by	Adopted by	Estimated
Income by Source	Council	Chief Executive	Council	Outturn
	€	€	€	€
Government Grants				
Housing, Planning and Local Government	1,864,500	1,864,500	1,786,400	1,555,400
Arts, Heritage & Gaeltacht	0	0	0	17,100
Jobs, Enterprise & Innovation	1,570,100	1,570,100	1,310,100	1,718,100
Other	18,000	18,000	17,700	17,700
	0	0	0	
Total Grants & Subsidies (a)	3,452,600	3,452,600	3,114,200	3,308,300
Goods and Services				
Planning Fees	1,039,000	1,039,000	800,000	780,000
Sale/Leasing of other property/Industrial Sites				
Superannuation	153,900	153,900	158,100	158,100
Agency Services & Repayable Works				
Local Authority Contributions				
Other income	1,364,800	1,364,800	1,344,700	1,440,600
Total Goods and Services (b)	2,557,700	2,557,700	2,302,800	2,378,700
Total Income c=(a+b)	6,010,300	6,010,300	5,417,000	5,687,000

SERVICE DIVISION E – ENVIRONMENTAL SERVICES

Total expenditure of €41.7m (€37.8m in 2022) is provided in this Division for 2023, which represents 16% of Total Expenditure.

Waste generated by Cork City Council

Cork City Council will dispose of approx. 8,800 tonnes of waste from its own activities in 2022. This is a combination of litter and illegal dumped waste, as well as waste generated by Cork City Council. The key budgetary challenges arising for the Council include the cost increases due to increasing levels of illegal dumping.

Cork City Council continues to employ two licensed contractors to accept, treat, transfer and dispose of these waste materials such as litter waste, housing waste, parks waste etc.

Former Kinsale Road Landfill Site, now 'Tramore Valley Park'

Landfilling of waste ceased at the Kinsale Road facility in mid 2009. In accordance with the EPA licence, a decommissioning programme has resulted in the provision of an engineered cap to 35 hectares of the site, including the Park n' Ride.

The closed landfill is subject to a very strict EPA licence which requires the Council to deal with the various emissions arising from the 3 million tonnes landfilled over the past 50 years. This includes the ongoing management, environmental monitoring and maintenance of the facility in accordance with additional conditions of the recently granted EPA licence. Funds have been allocated for maintaining the former Landfill and compliance with the E.P.A. Licence requirements. Tramore Valley Park opened on May 20th 2019.

The Central Laboratory located at Kinsale Road is charged with statutory monitoring of drinking water, surface water, air quality, noise, etc. throughout the city, as well as providing expertise for ensuring the Landfill Site's EPA licence conditions are complied with.

Bring Banks & Kinsale Rd Civic Amenity Site

The Council continues to provide a range of recycling services including bottle and can banks, paper, plastic, cardboard, timber, composting etc. at the Kinsale Road Civic Amenity Site. In addition, the council operates a Waste Electrical & Electronic Equipment (WEEE) facility for the return of electrical goods from domestic customers. Domestic waste is also accepted at this facility. The Council operates approximately 38 bring sites at various locations throughout the City.

Waste Planning

Limerick City & County Council and Tipperary County Council are joint lead authorities for the Southern Waste Region (all of Munster in addition to Carlow, Wexford and Kilkenny). The regional Waste Management Plan which was adopted in 2015 is a 6-year Plan and is now being implemented across the region. The three regional plans will be replaced by a single plan (National Waste Management Plan for a Circular Economy) which is currently being drafted. The regional structure will be retained for delivery of the National Plan.

Waste and Environmental Enforcement

Cork City Council receives financial assistance from the Department of Communication, Climate Action & Environment (DCCAE) for the provision of a multi-disciplinary enforcement team based in City Hall. The aim of this team is to ensure that waste operators comply with national and international legislation. The team also ensures compliance with various environmental regulations and legislation as well as investigating complaints and incidents.

The Lifetime Lab

The Lifetime Lab Education Programme is based at the Old Cork Waterworks. The Programme delivers primary school workshops on science, energy, maths and marine biology workshop. Other related outreach events are delivered by the Programme, including the Carnival of Science and Primary School Quiz.

Environmental Awareness and Education

The Council continues to deliver an environmental awareness and education service. This service includes the delivery of national and local schemes such as the An Taisce Green Schools Programme, Muintir na Tire School Garden Competition, Muintir na Tire Pride in Our Community scheme, Waste Prevention Grant Scheme, ReUse Month. Educational activities include workshops on sustainable gardening, fast fashion and climate literacy. The Executive Scientist with responsibility for Environmental Awareness also engages with other agencies and stakeholders to develop circular economy initiatives such as the Relove Paint programme.

In-house activities include greening of events, waste minimisation initiatives, development of circular economy initiatives etc, which are delivered in partnership with various sections.

SERVICE DIVISION E – ENVIRONMENTAL SERVICES

Cork City Energy Agency

The Council spends approximately €7m per annum on purchasing energy and the Cork City Energy Agency is charged with the responsibility to ensure the economic and efficient procurement of this energy. The Agency also assist Cork City Council to meet its legal obligations in regard to energy reporting, reduce efficiency and consumption and CO2 emissions, achieve cost savings, introduce energy efficient principles in the design of new plant, buildings and operations, consider sustainability and climate action mitigation/adaptation in all relevant decision making processes.

The Agency has achieved international certification on behalf of Cork City Council for its commitment to energy efficiency within the organisation and therefore to reducing its carbon footprint.

The international ISO 50001 standard outlines international best practice in energy management within an organisation.

The Agency has helped Cork City Council meet the 2020 national energy efficiency targets.

Climate Action Unit

This Unit provides technical support to the Council's Climate Action Committee, established in June 2019, and support for the Climate Action Team, established March 2020. The Climate Action Committee and the Climate Action Team provide governance and management for all climate actions for which Cork City Council is responsible, including the 66 implementation actions from the Climate Change Adaptation Strategy 2019-2024 and actions contained in the Climate Charter. Most of these actions are being implemented or ongoing. The Climate Action Unit has also worked closely with UCC on a baseline emissions study and the Reachout Horizon project which focuses on building climate resilient cities. Highlights for 2022 included:

- Working with the PPN and Cork
 Environmental Forum to support residents
 from ten different communities across the city
 to develop their own climate action plans
- Supporting Cork City Council's successful expression of interest to participate in the 100 EU Climate-Neutral & Smart Cities Mission.

In 2023 the priorities will be to prepare the five-year Local Authority Climate Action Plan (LACAP) and the development of our participation in the EU Climate-Neutral & Smart Cities Mission. This will

involve a 'whole of city' collaborative approach to climate action.

Street Cleaning and Litter Management

The Cleansing department provides daily cleaning in the City Centre on a seven day week basis. Cleansing crews also carry out pressure washing in the city centre areas daily. The remainder of the City has a five day week cleaning regime. A persistent problem over recent times has been illegal dumping. The introduction of new waste presentation bye-laws in 2019 has assisted the Litter Warden Service in the detection and prevention of such activities. Cork City Council has purchased and installed 52 solar compacting litter bins in the city centre area. These solar compacting bins can hold more waste than a standard litter bin and the built-in technology alerts staff as to when these litter bins require servicing. The introduction of these bins has resulted in a more efficient litter bin service in the city centre.

Bulky Goods Collections

This service was introduced in 2006 and continues to be very popular and well received by the public. This free service assists with the disposal of large household items. The service is offered to areas in each of the Electoral wards on a rota basis. collections are to continue in 2023 although the quantity of collections may be reduced due to budgetary constraints.

Air Quality Strategy

The Air Quality Strategy for Cork City sets out a series of objectives at improving ambient air quality in the city and district. We have targeted areas such as increased monitoring locations at the district level, and are engaging with the public, schools and other interested bodies in promoting actions that can bring about improved air quality. We will also continue our synergistic co-operation with the Centre for Research into Atmospheric Chemistry in UCC in developing novel projects and methods for measuring air quality and delivering associated air quality improvement schemes.

Fire and Building Control Department.

Cork City Fire and Building Control Department comprises a professional team of people who provide a variety of services for the local community. Its functions include:

- Operational Fire Service
- Major Emergency Management
- Fire Prevention
- Building Control
- Dangerous Structures
- Civil Defence

SERVICE DIVISION E – ENVIRONMENTAL SERVICES

The Operational Fire Service continues to focus on the challenges of being an efficient and effective Fire Service and ensuring a sufficient level of preparedness in the event of a major emergency. Working to reduce the number of fires, minimising life loss and injury and to protecting the infrastructure of Cork City are the core elements of the service.

As the role of the Operational Brigade evolves, the importance of having fully up to date trained fire personnel and a well-equipped fleet maintained in a continuous state of readiness is further highlighted. Cork City Fire Brigade continues to pursue an extensive training programme. Community Fire Safety is a core part of our work.

The Major Emergency Plan is updated in accordance with the National Framework for Emergency Management in conjunction with other Principal Response Agencies.

The Fire Prevention Section technically assesses Fire Safety Certificate and related applications under the Building Control Acts in order to ensure new and changing buildings are designed with an adequate level of fire safety. The section also carries out inspections of many public assembly buildings for the annual licensing court as well other types of buildings on foot of referrals or complaints from members of the public. Other important work includes the issuing of fire safety advice to the Planning Authority on many planning applications, as well as to building owners under the Fire Services Acts and event organisers as part of the Event Licensing process.

The Building Control Section efforts focus on dangerous structures and to support, monitor and enforce the Building Control Acts and the regulations made under those Acts. New build residential units, retail and office fit outs and other larger commercial projects are notified to the Building Control Section. A percentage of these are inspected.

The monitoring of Dangerous structures is a critical part of the work of the Fire and Building Control Department. Reports of a dangerous building are inspected as a priority by the Building Inspectors. They are assisted as required by the Operational Brigade in this function.

The role of Civil Defence is set out in the 2015 Government White Paper on Defence. Its central, strategic objective is to support the Principal Response Agencies in a variety of emergency and non-emergency situations. Where resources permit, and with the agreement of the Local Authority, Civil Defence Volunteers continue to support appropriate community-based events.

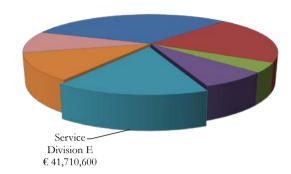
SERVICE DIVISION E ENVIRONMENTAL SERVICES

AIMS

To promote environmental conditions conducive to health and amenity and to protect persons and property from fire and other hazards including dangerous buildings and places.

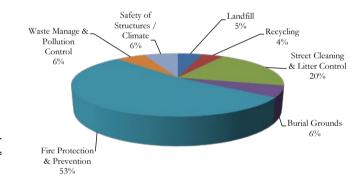
Overview

Service Division A	€ 84,533,600	31%
Service Division B	€ 55,493,900	21%
Service Division C	€ 11,102,300	4%
Service Division D	€ 19,242,300	7%
Service Division E	€ 41,710,600	16%
Service Division F	€ 30,912,500	12%
Service Division G	€ 424,000	0%
Service Division H	€ 24,800,700	9%
	€ 268,219,900	100%



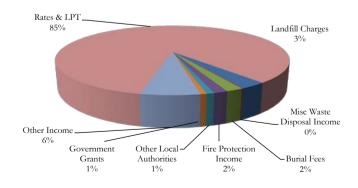
How the Service Division is Spent

Landfill	€ 2,007,700	5%
Recycling	€ 1,673,200	4%
Street Cleaning & Litter Control	€ 8,438,800	20%
Burial Grounds	€ 2,430,000	6%
Fire Protection & Prevention	€ 22,142,800	53%
Waste Manage & Pollution Control	€ 2,314,600	6%
Safety of Structures / Climate	€ 2,703,500	6%
=	€ 41,710,600	100%



How the Service Division is Funded

Landfill Charges	€ 1,248,000	3%
Misc Waste Disposal Income	€ 64,500	0%
Burial Fees	€ 779,000	2%
Fire Protection Income	€ 632,000	2%
Other Local Authorities	€ 350,000	1%
Government Grants	€ 274,900	1%
Other Income	€ 2,683,900	6%
Rates & LPT	€ 35,678,300	85%
	€ 41,710,600	100%



	Payroll	€ 408,800
	Overheads	€ 457,700
	Non Pay	€ 1,141,200
02 RECOVE	RY & RECYCLING FACILITIES OPS	
	Payroll	€ 402,000
	Overheads	€ 194,900
	Non Pay	€ 1,076,300
E06 STREET	CLEANING	
	Payroll	€ 4,536,700
	Overheads	€ 2,051,700
	Non Pay	€ 1,375,300
NIDIAL CROUN	NDS	
	NANCE OF BURIAL GROUNDS	
	NANCE OF BURIAL GROUNDS Payroll	€ 1 384 100
	Payroll	€ 1,384,100 € 503 700
	Payroll Overheads Non Pay	€ 1,384,100 € 503,700 € 542,200
E09 MAINTE	Payroll Overheads Non Pay E & DANGEROUS BUILDINGS OF STRUCTURES & PLACES	€ 503,700 € 542,200
E09 MAINTE	Payroll Overheads Non Pay E & DANGEROUS BUILDINGS OF STRUCTURES & PLACES Payroll	€ 503,700 € 542,200
E09 MAINTE	Payroll Overheads Non Pay E & DANGEROUS BUILDINGS OF STRUCTURES & PLACES	€ 503,700 € 542,200
E09 MAINTE	Payroll Overheads Non Pay E & DANGEROUS BUILDINGS OF STRUCTURES & PLACES Payroll Overheads Non Pay	€ 503,700 € 542,200 € 382,700 € 327,000
EIVIL DEFENCE EIO SAFETY OF THE PROTECT	Payroll Overheads Non Pay E & DANGEROUS BUILDINGS OF STRUCTURES & PLACES Payroll Overheads Non Pay	€ 503,700 € 542,200 € 382,700 € 327,000
EIVIL DEFENCE EIO SAFETY OF THE PROTECT	Payroll Overheads Non Pay E & DANGEROUS BUILDINGS OF STRUCTURES & PLACES Payroll Overheads Non Pay ION & PREVENTION ION OF FIRE SERVICE	€ 503,700 € 542,200 € 382,700 € 327,000 € 1,482,200
CIVIL DEFENCE TO SAFETY OF THE PROTECT	Payroll Overheads Non Pay E & DANGEROUS BUILDINGS OF STRUCTURES & PLACES Payroll Overheads Non Pay FION & PREVENTION HON OF FIRE SERVICE Payroll	€ 503,700 € 542,200 € 382,700 € 327,000 € 1,482,200
CIVIL DEFENCE CI	Payroll Overheads Non Pay E & DANGEROUS BUILDINGS OF STRUCTURES & PLACES Payroll Overheads Non Pay FION & PREVENTION HON OF FIRE SERVICE Payroll Overheads	€ 503,700 € 542,200 € 382,700 € 327,000 € 1,482,200 € 14,272,600 € 4,276,600
CIVIL DEFENCE CIVIL DEFENCE CIO SAFETY OF CITT OPERATE	Payroll Overheads Non Pay E & DANGEROUS BUILDINGS OF STRUCTURES & PLACES Payroll Overheads Non Pay FION & PREVENTION ION OF FIRE SERVICE Payroll Overheads Non Pay	€ 503,700 € 542,200 € 382,700 € 327,000 € 1,482,200 € 14,272,600 € 4,276,600
EIVIL DEFENCE EIO SAFETY OF STATE OF ST	Payroll Overheads Non Pay E & DANGEROUS BUILDINGS OF STRUCTURES & PLACES Payroll Overheads Non Pay ION & PREVENTION ION OF FIRE SERVICE Payroll Overheads Non Pay EVENTION	€ 503,700 € 542,200 € 382,700 € 327,000 € 1,482,200 € 1,482,200 € 4,276,600 € 1,604,200

Payroll

Overheads

Non Pay

€ 340,400

€ 310,200

€ 115,600

TABLE F - EXPENDITURE CORK CITY COUNCIL - ANNUAL BUDGET ENVIRONMENTAL SERVICES

	ENVIRONW	ENTAL SERV	23	202	2
	Expenditure by Service and Sub-Service	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
E0101	Landfill Operations	1,455,200	1,455,200	1,238,000	1,322,500
	Landfill Aftercare Costs	3,600	3,600	3,6 00	3,800
E0199	Service Support Costs	548,900	548,900	704,400	522,700
	Landfill Operation & Aftercare	2,007,700	2,007,700	1,946,000	1,849,000
	Recycling Facilities Operations	1,476,500	1,476,500	1,581,900	1,516,000
	Other Recycling Services	1,800	1,800	1,800	1,800
E0299	Service Support Costs Recovery & Recycling Facilities Operations	194,900	194,900	111,400	181,600
T10504		1,673,200	1,673,200	1,695,100	1,699,400
	Litter Warden Service Litter Control Initiatives	321,600	321,600 0	283,700 10,000	293,200 10,000
	Environmental Awareness Services	57,500	57,500	57,500	57,500
	Service Support Costs	96,000	96 , 000	89,400	77,400
	Litter Management	475,100	475,100	440,600	438,100
					•
	Operation of Street Cleaning Service	5,389,300	5,389,300	5,086,600	5,209,000
E0699	Service Support Costs	2,574,400	2,574,400	3,029,600	2,452,600
	Street Cleaning	7,963,700	7,963,700	8,116,200	7,661,600
E0702	Enforcement of Waste Regulations	485,800	485,800	403,200	427,800
E0799	Service Support Costs	335,400	335,400	206,500	304,500
	Enforcement	821,200	821,200	609,700	732,300
E0801	Waste Management Plan	537,300	537,300	467,900	492,500
	Contrib to Other Bodies Waste Mgmt Planning	87,400	87,400	87,400	87,400
	Service Support Costs	102,500	102,500	102,700	93,100
	Waste Management Planning	727,200	727,200	658,000	673,000
E0901	Maintenance of Burial Grounds	1,926,300	1,926,300	1,723,900	1,768,200
	Service Support Costs	503,700	503,700	453,400	475,500
	Maintenance & Upkeep of Burial Grounds	2,430,000	2,430,000	2,177,300	2,243,700
E1001	Operation Costs Civil Defence	159,300	159,300	130,700	130,700
	Dangerous Buildings	225,900	225,900	238,800	246,400
	Derelict Sites	1,443,100	1,443,100	62,600	62,600
E1005	Water Safety Operation	36,600	36,600	36,000	36,000
E1099	Service Support Costs	327,000	327,000	427,900	237,900
	Safety of Structures & Places	2,191,900	2,191,900	896,000	713,600
E1101	Operation of Fire Brigade Service	15,825,900	15,825,900	14,406,400	14,617,500
E1104	=	50,900	50,900	50,900	50,900
E1199	Service Support Costs	4,276,600	4,276,600	3,947,600	3,968,100
	Operation of Fire Service	20,153,400	20,153,400	18,404,900	18,636,500
E1202	Fire Prevention and Education	1,350,600	1,350,600	1,287,100	1,355,000
E1299	Service Support Costs	638,800	638,800	706,800	706,300
	Fire Prevention	1,989,400	1,989,400	1,993,900	2,061,300
E1301	Water Quality Management	348,700	348,700	272,700	277,700
	Licensing and Monitoring of Air and Noise Quality	107,300	107,300	94,000	105,600
E1399	Service Support Costs	310,200	310,200	354,200	251,900
	Water Quality, Air & Noise Pollution	766,200	766,200	720,900	635,200
E1501	Climate Change	417,900	417,900	184,500	184,500
	Climate Change & Flooding	511,600	511,600	184,500	241,500

TABLE F - INCOME CORK CITY COUNCIL - ANNUAL BUDGET ENVIRONMENTAL SERVICES

	20)23	20	22
	Adopted by	Estimated by	Adopted by	Estimated
Income by Source	Council	Chief Executive	Council	Outturn
	€	€	€	€
Government Grants				
Housing, Planning and Local Government	189,900	189,900	189,900	190,000
Social Protection		·		
Defence	85,000	85,000	85,000	145,500
Other		ŕ	0	ŕ
T-41C-44 9 C 1-11-4	274 000	274 000	274.000	225 500
Total Grants & Subsidies (a)	274,900	274,900	274,900	335,500
Goods and Services				
Landfill Charges	1,248,000	1,248,000	1,429,200	1,248,000
Fire Charges	632,000	632,000	592,000	592,000
Superannuation	719,500	719,500	738,600	739,200
Agency Services & Repayable Works				
Local Authority Contributions	350,000	350,000	300,000	300,000
Other income	2,807,900	2,807,900	1,351,600	1,341,900
Total Goods and Services (b)	5,757,400	5,757,400	4,411,400	4,221,100
Total Income c=(a+b)	6,032,300	6,032,300	4,686,300	4,556,600

ANALYSIS OF WASTE DISPOSAL (E1-E8)

E01 & E02 - LANDFILL

	Adopted Budget 2023	Adopted Budget 2022
Salaries & Wages	317,600	288,000
Plant	130,000	115,500
Cover Soil	2,700	2,700
Road Making Materials	4,500	4,500
Landscaping	15,500	15,500
Maintenance of Plant	235,000	230,000
Sampling & External Testing	43,700	43,700
EPA Licence & Monitoring	261,000	255,000
Recycling Initiatives	635,400	589,100
Loan Charges	155,000	155,000
Administration & Miscellaneous	1,880,500	1,942,100
Sub-Total	3,680,900	3,641,100
E05 - LITTER MA	ANAGEMENT	
Litter Warden	246,800	228,200
Administration & Miscellaneous	228,300	212,400
Sub-Total	475,100	440,600
E06 - STREET	CLEANING	
Salaries & Wages	4,458,300	3,771,400
Plant	963,500	1,376,500
Others	2,230,900	2,656,700
Landfill Charges	311,000	311,600
Sub-Total	7,963,700	8,116,200
E07 & E08 - WASTE	E REGULATION,	
MONITORING & F	ENFORCEMENT	
Waste Enforcement Unit	485,800	403,200
Administration & Miscellaneous	1,062,600	864,500
Sub-Total	1,548,400	1,267,700
TOTAL WASTE DISPOSAL	13,668,100	13,465,600

LANDFILL & RECYCLING EXPENDITURE & FUNDING

	Adopted Budget 2023	Adopted Budget 2022
E01 Landfill Operation	2,007,700	1,946,000
E02 Recovery & Recycling	1,673,200	1,695,100
TOTAL EXPENDITURE	3,680,900	3,641,100
FUNDED BY:		
Landfill Charges	1,248,000	1,429,200
Rates/Local Property Tax	2,432,900	2,211,900
TOTAL FUNDING	3,680,900	3,641,100

STREET CLEANING EXPENDITURE & FUNDING

	Adopted Budget 2023	Adopted Budget 2022
Direct Street Cleaning Costs	5,912,000	5,619,000
Allocated Overheads	2,051,700	2,497,200
TOTAL EXPENDITURE	7,963,700	8,116,200
FUNDED BY: Street Cleaning Income	24,000	12,000
Rates/Local Property Tax	7,939,700	8,104,200
TOTAL FUNDING	7,963,700	8,116,200

E11 & E12 - FIRE SERVICES

	Adopted Budget 2023	Adopted Budget 2022
EXPENDITURE	Ü	8
Salaries & Wages	15,110,100	13,875,200
Emoluments	133,700	133,700
Maintenance of Appliances & Equipment	407,700	336,200
Fuel & Motor Insurance	51,000	51,000
Power & Communications	227,000	139,100
Maintenance - Console & Station	187,200	181,200
Training Courses	310,100	310,100
Miscellaneous	310,600	310,600
CAMP/MRCC	490,000	407,300
Overheads	4,915,400	4,654,400
TOTAL EXPENDITURE	22,142,800	20,398,800
FUNDED BY		
Fire Cert Applications	630,000	590,000
Cork County Council Contribution	350,000	300,000
Miscellaneous	487,100	496,800
Rates/Local Property Tax	20,675,700	19,012,000
TOTAL FUNDING	22,142,800	20,398,800

Total Expenditure of €30.9m (€27.4m in 2022) is provided in this Division for 2023, which represents 12% of Total Expenditure.

This Division covers Arts activities, operation of the Libraries and Parks, as well as various Sports and Recreational facilities and programmes.

Elizabeth Fort

As Covid restrictions were reduced in early 2022, and travel restrictions began to ease, visitor numbers to Elizabeth Fort showed considerable improvement on the previous year. While not yet returned to pre Covid levels, by August 2022 visitor numbers were 80% of the same period in 2019 (the busiest year since the fort opened).

Following a Part 8 Planning process, work will commence in autumn 2022 on the resurfacing of the outdoor parade area in Elizabeth Fort and installation of a new outdoor stage facility to facilitate greater use of the Fort for outdoor public performances.

Cork On A Fork Fest

Cork City Council launched a new food festival in August 2022 – Cork On A Fork Fest. The festival sought to showcase Cork as Ireland's premier food destination, and in particular to celebrate the quality culinary experiences available, the outdoor dining experience, and the premium local food produce in Cork.

Cork City Playful Pirate Culture Trail

Following its success in 2021 the playful culture trail was revised in 2022 to feature a playful pirate trail. Developed by the city's visitor attractions with support from Cork City Council, the promotional trail encouraged families to visit multiple attractions, on the hunt for pirate Blaithín and collecting stamps at each attraction on their trail map.

Discover Cork – Things to Do and See in Cork City

Cork City Council produced a new booklet on things to do and see in Cork City. The brochure is provided free of charge to visitors, and is distributed in Dublin Airport and throughout Cork City and County via hotels, tourist information offices, venues, transport hubs etc.

Visitor Orientation and Wayfinding:

2022 saw work continuing on the development of a new visitor wayfinding scheme funded with support from the NTA and Fáilte Ireland. Designs were agreed for a suite of sign types and their locations, and detailed design work for their installation is nearing completion. Tenders will be issued for construction and installation of the signs in Q4 2022.

Urban Animation Capital Investment Scheme

Implementation began in 2022 on the pilot urban animation project funded by Fáilte Ireland. The National Sculpture Factory was appointed to support Cork City Council in the implementation of the scheme, and work is underway to finalise the appointment of artists for the 5 outdoor commissions which will make up the new public art trail.

Tourism Kiosks

The kiosks continue to provide a valuable service to visitors, with the latest details of what's on, places to see, visit, eat, drink etc. The kiosks provided are housed in hotels across the city as well as key transport hubs and Cork City library.

Old Cork Waterworks Experience

The Old Cork Waterworks Experience is located at the old Lee Road Waterworks. The Visitor Experience, which combines guided and self-guided elements, tells the history of the site and its role in the development of Cork City. The use of audio devices allows translation of the experience into French, German, Spanish and Italian.

It attracts approximately 25,000 visitors per year and is also home to the Lifetime Lab and hosts other related events and open days.

Arts Office

The Arts Office is the primary point of coordination of the City Council's arts development remit. The role of the Arts Office is to enable and champion the artistic and cultural ambitions of Cork City and its people through investment, advocacy, connection and animation. In 2022, a new Arts and Culture Strategy was adopted by Council for the period 2022-2026.

The Arts Office manages funding supports to the arts and cultural sector in the city, as well as delivering a range of programmes and events. In 2022 the Arts Grant Scheme provided funding of €289,800 to 55 organisations. This funding supports the ongoing costs of a number of organisations in the city including professional, community and voluntary groups. Other funding opportunities for artists to create new work, career development or work with communities of interest allowed the Arts Office to provide €154,000 to a further 34 recipients.

In addition, the Arts Office supported 15 organisations to fulfil annual arts and cultural supported programmes.

The Arts Office activates a number of programmes with partners that are designed to address strategically important areas of work for the Council. In 2022 blended approaches to remote and inperson methods of delivery were utilised to maintain services, particularly in relation to continuous professional development via the dissemination of resources for arts practitioners in the field of Arts and Older People.

RESIDENCIES dance and theatre residency programmes in partnership with the Everyman and Dance Cork, Firkin Crane. Platform 31 bursary for mid-career artists in partnership between the Association of Local Authority Arts Officers and the Arts Council.

BEAG is an Early Years Arts Programme reaching Childhood Settings in Cork City and county in partnership with the HSE and Cork County Council.

Music Generation Cork City continues to develop music education tuition opportunities in disadvantaged areas in Cork City and reduce barriers to participation.

Arts in Schools programme; The Unfinished Book of Poetry programme ensures that our schools have the opportunity to meet and work with living literary artists, and to create new work.

The Arts Office supports the commissioning of **Public Art** in Cork City through schemes including the Per Cent for Art Scheme. In 2022, The Arts Office worked with the Tourism Section to instigate the commissioning of a trail of five new public artworks in the city-centre island funded under the Fáilte Ireland Urban Animation Scheme. *Island City – Cork's Urban Sculpture Trail* is scheduled for completion in 2023.

The Arts Office is responsible for coordinating Cork City Council's **Creative Ireland Programme**, working with diverse services of the Council to ensure that creativity is embedded within communities in Cork City. In 2022, 15 projects have been supported. With additional funding from Creative Ireland, the Arts Office have supported The KinShip Project through the Creative Climate Action Award sited at Tramore Valley Park meanwhile, the Library Service have piloted The Slow Camera Exchange at Holyhill Library through the Creativity in Older Age Award.

The Arts and Events Section organise a number of cultural events. In 2022, events included:

Cork St. Patrick's Festival: The Cork St. Patrick's Day Parade successfully returned on Thursday 17th March. This was the first large scale event delivered since the lifting of COVID public health restrictions. Over 2,550 participants took part in the parade with between 45,000 – 50,000 visitors to the City. Over 4,000 spectators also viewed the parade online. The theme of this year's Parade was *Heroes, Ordinary People in Extraordinary Times*, Blood Bikes South who provided vital support by voluntarily transporting medical supplies, were invited to be Grand Marshal.

Cruinniú na nÓg: This annual celebration of youth arts returned with live, in-person youth and family friendly creative experiences on 11th June 2022.

Local Live Performance Programming Scheme (LLPPS): The LLPPS scheme aims to support local performers and crew who work in the commercial performance sector and is funded through the Department of Tourism, Culture, Arts, Gaeltacht, Sport and Media. Following the successful delivery of Phase I and II in 2021, the Department announced Phase III and IV in 2022. Managed by the Arts Office, funding was distributed through a grants scheme made available to event producers, promoters, arts organisations, festivals, or venues throughout the city area, as well as directly programmed events.

Culture Night: Culture Night 2022 took place on Friday September 23rd and saw a return to in person events as well as maintaining some online events. This national event aims to engage people in culture through a free evening programme of special events programmed by cultural venues. More than 85 venues took part in Cork City. In addition, there was a return of the Culture Buses provided by Bus Éireann. With the theme of *One Night For All*, a particular focus was placed on late night programmes.

'GLOW', The GLOW festival saw the return of the Ferris Wheel to Grand Parade. With the redevelopment of Bishop Lucey Park, an alternative programme of activity in key locations across the City centre was developed including a free festive experience in Millennium Hall.

Arts Spaces

With funding from the Outdoor Public Spaces Scheme from the Dept. of Tourism, Culture, Arts, Gaeltacht, Sport & Media and matched by Cork City Council, capital works were undertaken at Elizabeth Fort to enhance its use as a cultural amenity.

Libraries and Archives

Expenditure covers the following:

- Operation of 10 libraries
- Purchase of books and other materials
- Provision of Digital Resources
- Housebound Library-Link service
- Extensive Libraries programme of events
- Cork World Book Fest
- Cork City and County Archives

The regular and targeted provision of new and upto-date stock is essential to meet the requirements of increasingly diverse communities that make up our City.

The development of a new City Library as a focal point in the city centre is a priority for the Council. As the level of physical development in the city centre continues to increase, there is a focus on progressing the New City Library as the delivery of the New City Library enters the planning stages, with URDF in place.

The newly refurbished Douglas Library in Douglas Village Shopping Centre is the first "My Open Library" in the city. My Open Library has proven very popular and three additional MOL's will be in place in Bishopstown, Blackpool and Glanmire in early 2023. This will mean extended hours and a boost to service levels. Approval for the redevelopment of Mayfield Library is expected and discussions on a site for a new library in Mahon/Blackrock has advanced.

The digital suite of services provided by the Council libraries proved essential during COVID-19. Membership increased during lockdown as people accessed newspapers, magazines and eBooks. Borrowing of eBooks and eAudiobooks increased substantially (by 133% since 2019) and continues to increase each month. The budget will continue to enable the libraries to expand and enhance its digital resources, while investing in provision for in person programming as the return to full opening has resulted in an upswing of in person attendance blended with a steady level of digital activity.

The 2023 budget will continue to support the Library Link Service, with an extended service into 85

the new city areas in 2023 by use of, an electric vehicle and additional delivery van.

Cork City Libraries Strategy 2020 – 2024 will be implemented and supported by the Council during the period of this budget.

Cork City and County Archives Service

Cork City & County Archives Service preserves one of Cork's largest, and most important, cultural heritage assets, 400 years of public records. The Archives are operated by Cork City Council with equal funding from Cork County Council, and University College Cork. The Archives' collections contain historic records from the City and County Councils and over 40 other local government and health institutions, plus corporate and personal records deposited by local individuals and organisations, photographers, and families. Since 2020, 92 new collections have been acquired/deposited.

The Archives has an ongoing programme of processing/listing collections to international standards, to preserve them, and to make them available for research and public display. By the end of 2022, 780 out of 1200 collections will have been processed. The Archives annually receives several thousand requests from users to see records. Our detailed online catalogue is continually expanded, and several collections are now available online on our web site www.corkarchives.ie.

Parks, Open Spaces & Cemeteries, Sport & Recreation

Responsible for the management and maintenance of 2,000 acres of parks, open space amenity areas, street trees, life buoy service, allotments, playgrounds, walkway/cycleways, sports pitches, municipal golf course, 13 cemeteries, management of leisure/sport facilities, outdoor events.

Major Parks and Amenities include Tramore Valley Park, Ballincollig Regional Park, Fitzgerald's Park and Glen River Park, Marina Park and Bishopstown Park.

- Planted over 4,000 trees during the year, and 120,000 summer bedding plants of which 75% were pollinator friendly. Installed 100 tiered planters with pollinator friendly plants.
- Herbicide use to control weed growth has ceased, alternative mechanical methods now being used.
- Wildflower meadow areas introduced in all parks.

- Four Green Flags Awarded to four parks.
- Supported the work of various Tidy Districts Groups/Residents Associations etc.
- 60 Christmas trees installed throughout the City.

2022 Capital Projects

- Marina Park Works completed in November 2021. Officially opened June 2022.
- Tramore Valley Park- Half Moon Lane Pedestrian/Cyclist Access completed November 2021, officially opened June 2022.
- Clashduv Park Pitch Upgrading works including drainage and regrading completed.
- Outdoor Gym installed at Blackrock.
- Playgrounds upgraded equipment at Shalom Park and Blarney.
- 5no Wheel Chair Accessible Swings installed across a number of Parks.
- 6no Drinking Water Fountains installed.
- Golf Course Car Park completed.
- 15 Community Gardens created in partnership with Healthy Cities and Community Groups.

Sports and Physical Activities

To improve the quality of life of the city's residents and visitors alike, the Sports & Sustainability section Culture Community, and Placemaking Directorate supports many sports and recreational events.

After an absence of two years, the Cork City Marathon returned to the streets of Cork in June 2022 with a record entry of over 10,000 participants and thousands of supporters. The marathon is designed to support the local economy, to encourage healthy lifestyles, to promote civic engagement, social inclusion, fundraising and volunteering, and to showcase the city to a local, national, and international audience. The event maintains its commitment to inclusivity, being the only marathon in Ireland to offer concession fees for students and those in receipt of social welfare benefits. In 2022, facilitated by the marathon and running under the Sanctuary Runners banner, over 70 displaced Ukrainians took part. The Cork Youth Challenge, a separate category of the marathon for young people aged 16-18, is promoted in partnership with the ETB, the HSE and the Cork Sports Partnership.

As part of the Sports and Amenity Fund in 2022, outdoor callisthenic gyms were installed at six locations across the city: Clogheenmilcon, John 86 O'Callaghan Park, Gerry O'Sullivan Park, Popham's Park, Lough Mahon Amenity Walkway and Murphy's Farm. An additional three gyms are planned for Tory Top, Clashduv and Ballycannon parks, and two MUGAs – one in Grange and one in Ballinlough Park. Two existing tennis courts at Meelick Park will also be renovated as part of the project, which is funded by the Sports and Amenity Fund.

Cork City Council also supports the Cork Harbour Festival (including Ocean to City/An Rás Mór), the Lee Swim, Cork City Sports, and the Cork Rebel Run.

Cork City Council's Sports Development Officer promotes physical activity across the city, with a particular focus on social inclusion through sport. Much of their work targets 'Youth at Risk age 10 to 24' and has a wide geographical spread across the involved interdepartmental This interagency work with key stakeholders across the city, such as Cork ETB, Cork Sports Partnership, Cork City Partnership, HSE and a range of community and residents' organisations.

Programmes include a range of established team sports such as Soccer, Rugby, Basketball and GAA, and a range of minority or individual sports such as Athletics, Zumba, Yoga, Cricket, and Orienteering.

Sports on the Green continues to be one of our most successful programmes and was awarded an Excellence in Local Government Award under the Health and Wellbeing category. A four-day programme of free sports sessions took place in 56 locations during summer 2022 with a total of 224 individual sessions.

Cork City Councils Sports Development Officer led a delegation of 18 athletes, aged 14 or 15, to compete in the 54th International Children's Games in Coventry this August. Cork's young athletes had the opportunity to compete with young people from 72 cities around the world, an experience which enriched them culturally as well as offering them a new challenge in their sporting career.

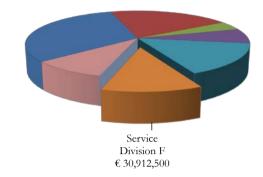
The Sports & Sustainability section administers the Sports Capital Grant Scheme annually. The purpose of the scheme is to support local sporting organisations and clubs in developing and enhancing sports and physical recreation activities throughout the city. The scheme supports approximately 93 clubs and organisations each year.

AIMS

To provide opportunities for participation in arts, cultural and other recreational activities in order to promote a rewarding lifestyle.

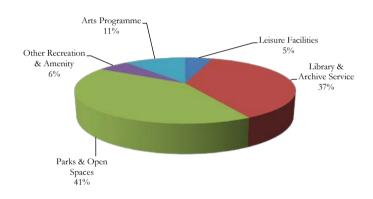
Overview

0.04.500.600	240/
€ 84,533,600	31%
€ 55,493,900	21%
€ 11,102,300	4%
€ 19,242,300	7%
€ 41,710,600	16%
€ 30,912,500	12%
€ 424,000	0%
€ 24,800,700	9%
€ 268,219,900	100%
	€ 11,102,300 € 19,242,300 € 41,710,600 € 30,912,500 € 424,000 € 24,800,700



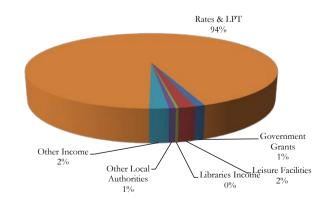
How the Service Division is Spent

Leisure Facilities	€ 1,525,800	5%
Library & Archive Service	€ 11,358,900	37%
Parks & Open Spaces	€ 12,606,600	41%
Other Recreation & Amenity	€ 2,029,500	6%
Arts Programme	€ 3,391,700	11%
	€ 30,912,500	100%



How the Service Division is Funded

Government Grants	€ 321,500	1%
Leisure Facilities	€ 548,500	2%
Libraries Income	€ 88,900	0%
Other Local Authorities	€ 210,300	1%
Other Income	€ 619,100	2%
Rates & LPT	€ 29,124,200	94%
	€ 30,912,500	100%



LEISURE FACILITIES

F01 LEISURE FACILITIES OPERATIONS

Payroll	€ 407,600
Overheads	€ 173 , 400
Non Pay	€ 944,800

LIBRARIES & ARCHIVE SERVICE

F02 OP OF LIBRARY & ARCHIVE SERVICE

Payroll	€ 4,997,300
Overheads	€ 3,742,100
Non Pay	€ 2,619,500

OUTDOOR LEISURE

F03 OUTDOOR LEISURE AREA OPERATION

Payroll	€ 6,019,600
Overheads	€ 2,778,800
Non Pay	€ 3,808,200

F04 COMM, SPORT & REC DEVELOPMENT

Payroll	€ 104,300
Overheads	€ 56,9 00
Non Pay	€ 1,868,300

ARTS PROGRAMME

F05 OPERATION OF ARTS PROGRAMME

Payroll	€ 758,000
Overheads	€ 463,500
Non Pay	€ 2,170,200

TABLE F - EXPENDITURE CORK CITY COUNCIL - ANNUAL BUDGET RECREATION & AMENITY

			2023		2022	
	Expenditure by Service and Sub-Service	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €	
		Ü	ű	Ü	· ·	
F0101	Leisure Facilities Operations	1,313,200	1,313,200	1,058,900	1,032,900	
F0103	Contribution to External Bodies Leisure Facilities	39,200	39,200	39,200	39,200	
F0199	Service Support Costs	173,400	173,400	165,400	166,100	
	Leisure Facilities Operations	1,525,800	1,525,800	1,263,500	1,238,200	
E0201	Library Service Operations	6,430,200	6,430,200	5,382,700	5,763,400	
F0201	Archive Service Operations	392,200		323,700	340,500	
	Purchase of Books, CD's etc.	365,500	·	355,500	355,500	
	Contributions to Library Organisations	428,900	·	426,300	427,000	
F0299	Service Support Costs	3,742,100	·	3,132,400	3,408,500	
	Operation of Library & Archival Service	11,358,900	11,358,900	9,620,600	10,294,900	
F0301	Parks, Pitches & Open Spaces	9,286,800	9,286,800	8,371,800	8,635,800	
F0302	Playgrounds	33,000	33,000	31,000	35,000	
F0303	Beaches	0	0	0	0	
F0399	Service Support Costs	3,286,800	3,286,800	3,438,300	3,117,000	
	Outdoor Leisure Areas Operations	12,606,600	12,606,600	11,841,100	11,787,800	
F0401	Community Grants	1,180,500	1,180,500	1,044,000	1,064,000	
F0402	· · · · · · · · · · · · · · · · · · ·	583,500		320,700	320,700	
F0403	Community Facilities	47,500	·	40,300	42,300	
	Recreational Development	161,100	·	127,600	127,600	
F0499	*	56,900	56,900	38,000	48,600	
	Community Sport & Recreational Devt	2,029,500	2,029,500	1,570,600	1,603,200	
F0501	Administration of the Arts Programme	680,800	680,800	608,100	667,700	
F0502	Contributions to other Bodies Arts Programme	1,663,200	·	1,639,900	1,925,900	
F0503	9	584,200		440,000	445,000	
F0599	Service Support Costs	463,500		373,700	389,700	
	Operation of Arts Programme	3,391,700	3,391,700	3,061,700	3,428,300	
	Service Division Total	30,912,500	30,912,500	27,357,500	28,352,400	

TABLE F - INCOME CORK CITY COUNCIL - ANNUAL BUDGET RECREATION & AMENITY

	20)23	20	22
	Adopted by	Estimated by	Adopted by	Estimated
Income by Source	Council	Chief Executive	Council	Outturn
	€	€	€	€
Government Grants				
Housing, Planning and Local Government				
Education & Skills			0	0
Arts, Heritage & Gaeltacht	175,200	175,200	160,100	500,700
Social Protection	93,800	93,800	93,800	93,800
Library Council	50,000	50,000	50,000	50,000
Arts Council				
Other	2,500	2,500	2,500	2,500
Total Grants & Subsidies (a)	321,500	321,500	306,400	647,000
Goods and Services				
Recreation/Amenity/Culture	575,500	· ·	546,500	581,500
Superannuation	370,800	370,800	380,500	380,800
Agency Services & Repayable Works	200.200	200.200	200.200	200 200
Local Authority Contributions	209,300	· ·	209,300	209,300
Other income	310,900	310,900	324,300	278,100
Total Goods and Services (b)	1,466,500	1,466,500	1,460,600	1,449,700
Total Income c=(a+b)	1,788,000	1,788,000	1,767,000	2,096,700

ANALYSIS OF LIBRARY & ARCHIVE SERVICE (F02)

	Adopted Budget 2023	Adopted Budget 2022
Central Library	1,812,900	1,490,300
E-Library/ICT	173,700	209,100
General Library Services	915,800	773,700
Local Libraries	3,782,700	3,161,900
Purchase of Books	365,500	355,500
Archives	392,200	323,700
Contribution to An Comhairle Leabharlanna	174,000	174,000
Overheads	3,742,100	3,132,400
TOTAL EXPENDITURE	11,358,900	9,620,600
FUNDED BY:		
Library Fees & Charges	45,000	45,000
Government Grants & Subsidies	52,5 00	52,500
Receipts from Other Local Authorities	205,200	204,200
Other Income	163,100	165,800
Rates/Local Property Tax	10,893,100	9,153,100
TOTAL FUNDING	11,358,900	9,620,600

F04 - COMMUNITY, SPORT & RECREATIONAL DEV

	Adopted Budget 2023	Adopted Budget 2022
Cork City Marathon	86,100	77,600
City Sports	55,000	36,000
Sports Centres	204,100	177,200
Bonfire Night Entertainment	56,900	35,700
Contribution to Capital Outlay/Sports/Amenity Grants	1,055,900	750,000
Miscellaneous	571,500	494,100
TOTAL EXPENDITURE	2,029,500	1,570,600

F05 - ARTS PROGRAMME

	Adopted Budget 2023	Adopted Budget 2022
Museum	584,200	440,000
Arts Committee Grants	259,800	259,800
Contribution to Other Bodies	1,403,400	1,380,100
Overheads	463,500	373,700
Arts Development Plan	680,800	608,100
TOTAL EXPENDITURE	3,391,700	3,061,700

SERVICE DIVISION G – AGRICULTURE, EDUCATION, HEALTH & WELFARE

Total Expenditure of €0.42m (€0.69m in 2022) is provided for in this Division for 2023.

The City Council has responsibilities for the following under the Dog Control Acts:

- Provide a Dog Shelter and
- Provide a Dog Warden service.

The CSPCA provide this service as an Agent of the Council, with a Shelter operated at Mahon and three Dog Wardens employed by them to ensure that dogs are licensed within Cork City Council's administrative area, to follow up on complaints regarding dog control and dog welfare issues, and to seize stray dogs when necessary.

The Dog Control function is managed by the Parks & Cemeteries Department.

Cork City Council operates the Urban School Meals Scheme for primary schools within the Cork city Area. We have currently 30 no. schools on this scheme. This is part-financed by the Department of Social Protection.

Funding under this scheme is provided for food only and this is allocated on a school year basis. Many schools operate a breakfast club, lunch and after school meals. An application for funding must be made each year to the Council. All schools are very appreciative of this funding each year.

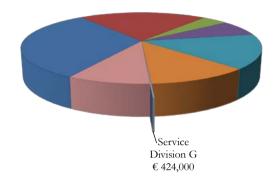
SERVICE DIVISION G AGRICULTURE, EDUCATION, HEALTH AND WELFARE

AIMS

To support provision of educational & welfare services in the context of the city's developement

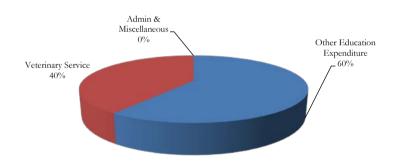
Overview

Service Division A	€ 84,533,600	31%
Service Division B	€ 55,493,900	21%
Service Division C	€ 11,102,300	4%
Service Division D	€ 19,242,300	7%
Service Division E	€ 41,710,600	16%
Service Division F	€ 30,912,500	12%
Service Division G	€ 424,000	0%
Service Division H	€ 24,800,700	9%
	€ 268,219,900	100%



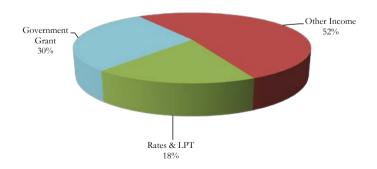
How the Service Division is Spent

Other Education Expendi	€ 253,000	60%
Veterinary Service	€ 171,000	40%
Admin & Miscellaneous	€ 0	0%
	€ 424,000	100%



How the Service Division is Funded

Government Grant	€ 125,700	30%
Other Income	€ 226,100	52%
Rates & LPT	€ 72,200	18%
	€ 424,000	100%



VETERINARY

G04 VETERINARY SERVICE

Payroll	€ 0
Overheads	€ 12,500
Non Pay	€ 158,500

EDUCATION

G05 EDUCATIONAL SUPPORT SERVICES

Payroll	€ 0
Overheads	€ 1,600
Non Pay	€ 251,400

TABLE F - EXPENDITURE CORK CITY COUNCIL - ANNUAL BUDGET AGRICULTURE, EDUCATION, HEALTH & WELFARE

		20	23	20	22
	Expenditure by Service and Sub-Service	Adopted by Council €	Estimated by Chief Executive €	Adopted by Council €	Estimated Outturn €
	Operation of Dog Warden Service Service Support Costs	158,500 12,500	<i>'</i>	153,800 93,800	-
	Veterinary Service	171,000	171,000	247,600	199,100
G0505 G0507	Payment of Higher Education Grants Contribution to Education & Training Board School Meals Service Support Costs	0 0 251,400 1,600	0 0 251,400 1,600	0 0 251,400 189,100	· ·
	Educational Support Services	253,000	253,000	440,500	252,500
	Service Division Total	424,000	424,000	688,100	451,600

TABLE F - INCOME CORK CITY COUNCIL - ANNUAL BUDGET AGRICULTURE , EDUCATION, HEALTH & WELFARE

	20)23	20	22
	Adopted by	Estimated by	Adopted by	Estimated
Income by Source	Council	Chief Executive	Council	Outturn
	€	€	€	€
Government Grants				
Housing, Planning and Local Government			0	
Culture, Hertiage & Gaeltacht			0	
Education & Skills	125,700	125,700	125,700	125,700
Transport, Tourism & Sport			0	
Other			0	
Total Grants & Subsidies (a)	125,700	125,700	125,700	125,700
Goods and Services				
Superannuation	6,100	6,100	6,200	6,300
Agency Services & Repayable Works	0,100	0,100	0,200	0,500
Local Authority Contributions				
Other income	220,000	220,000	221,000	207,500
			,	,
Total Goods and Services (b)	226,100	226,100	227,200	213,800
	254.222	274 000	250 000	220.700
Total Income c=(a+b)	351,800	351,800	352,900	339,500

SERVICE DIVISION H - MISCELLANEOUS

Total Expenditure of €24.8m (€23.6m in 2022) is provided in this Division for 2023.

This represents 9% of total expenditure.

The Division provides for a wide range of service headings: -

- Financial Management
- Elections and Franchise
- Consumer Protection
- Lord Mayor's Office
- Property Management, Markets and Casual Trading
- Council Meetings Administration and Members' Support
- Organisation of Civic Events
- Facilities Management

Customer Service Unit

The Customer Service Unit (CSU) operates under Community, Culture and Placemaking. It provides a high-quality first response to the public, answering phone calls and emails for the whole organisation. All service requests are logged on a bespoke Customer Relations Management (CRM) system, providing an effective and easy to use system that focuses on enhancing the citizens' ability to submit and track requests.

Each day the CSU services approximately 700 calls from the public as well as more than 100 emails weekly and 70 Service requests via the City Council website. An interactive chatbot will be launched shortly as well as a staff microsite.

The new Portal for the elected members will be fully operational in the next few weeks.

Lord Mayors Office

The Office of the Lord Mayor of Cork is involved in the organisation of annual events such as the Lord Mayor's Civic Awards, Lord Mayor's Community & Voluntary Awards, Lord Mayor's Ball, Lord Mayor's Christmas Concert, Courtesy visits and receiving Heads of State, Ambassadors, Members of the Oireachtas, other dignitaries, community groups and organisations.

In 2022 the office was particularly proud to have supported the Lord Mayor in awarding Mary Crilly the Freedom of Cork City in recognition of her unstinting support and advocacy for survivors of sexual violence over four decades to the people of Cork.

The Office of the Lord Mayor has had a particular focus on Cork Commemorations, allocating funding to projects under The Lord Mayor's Commemoration Fund for thematic areas which included, Commemorative Events, Literature, Music, Exhibitions, Film/Play, Art, Education and Community.

It is the Office of the Lord Mayor of Cork and Cork City Council's aim that the Commemoration will help us learn more about contemporary society, by giving us a deeper understanding of how Irish society was shaped by our past. In 2023, the Decade of Centenaries will conclude with a very ambitious and successful programme of events, publications and more, leaving a long-lasting legacy behind.

Coordinating the Lord Mayors visits to 115 schools, after the two year break because of Covid, ensures the students hear about the significance of the role of Lord Mayor, and the invaluable work that our councillors and the City Council engage with in our communities. This year students were encouraged to think about how they can make a sustainable difference in their own lives and to encourage others to do the same.

International Relations

Cork City Council's vision is to lead the City into taking its place as a World Class Sustainable City in which to live, study, work, invest and visit. We continually work to promote international links and relations that benefit Cork City and strive to develop and strengthen our relationships with our twinned Cities of Swansea, Coventry, Rennes, Cologne, San Francisco, and Shanghai, together with our Partner Cities of Hangzhou, Wuxi and Shenzhen through the provision of International Twinning Grants and a range of exciting projects and initiatives.

In 2022, Cork City Council celebrated the 40th anniversary of its twinning relationship with Rennes, welcoming both civic and cultural delegations to the City and culminating in reciprocal outbound delegations to our twinned City of Rennes to mark the significant anniversary. A Lord Mayor led delegation also travelled to several cities in the USA to develop and strengthen civic, business and tourism ties, in addition to promoting the work of Cork City Council's ground-breaking Women's Caucus, building key international linkages, and supporting Cork's plans to develop its historical associations with famed writer, orator, suffragist, and abolitionist leader, Frederick Douglass.

SERVICE DIVISION H - MISCELLANEOUS

Council Meetings Administration & Members Support

The Council Meetings Administrator and their team supports our thirty-one elected members representing five local electoral areas (Cork City North West, Cork City North East, Cork City South East, Cork City South West and Cork City South Central). They are responsible for procedural matters relating to the notification and organisation of meetings which are regulated by law as set out in the Local Government Act 2001.

They support the running of the following meetings:

- An Annual meeting (held in May/June)
- Monthly Local Area Committees
- Monthly Full Council Meeting
- Budget Meetings
- Special Meetings
- Strategic Policy Committees
- Corporate Policy Group
- Party Whips
- Cork City Council's Women's Caucus

Franchise

In 2022 the Franchise Section published the Final Register of Electors in accordance with Statutory deadlines as per legislation.

Under the Electoral Reform Act, 2022, Modernisation of the Electoral Registration Process is currently underway with a view to going live on the 10th October, 2022. This is a 3 year project.

Property

The Property Section facilitates the acquisition and disposal of property on behalf of Cork City Council. This involves the completion of Compulsory Purchase Orders, acquisitions, disposals and arranging leases/licenses to 3rd parties. A central record of all property transactions carried out by Cork City Council is also maintained.

The property section plays a fundamental role in several cross-directorate areas such as infrastructure development, capital projects and addressing dereliction, to support economic development and investment to make Cork an attractive place in which to live, study, visit and work.

Cork City Council has a significant property portfolio, with a legal registerable interest in around 15,000 properties.

A major System Improvement Project is underway to develop a Property Interest Register for the City Council. The Property Section also oversees the management of the English Market. The market is a significant asset for the city in many ways, principally as a food market at the heart of Cork's food Culture, but also as a heritage building of architectural significance, as a tourist attraction, as an employer, a cultural venue and significant contributor to the local economy.

The statutory process to adopt new casual trading bye-laws for the city was commenced in 2022. The new bye-laws have been drawn up. The proposed new rules for trading and criteria for allocating pitches have been updated and strengthened.

Communications

Cork City Council's Communications Unit was established to improve the public's awareness of the depth and breadth of services provided by Cork City Council and to better inform, engage and educate Cork City Council's stakeholders about its goals, strategies, and individual public-facing projects. The Communication Unit develops, narrates and executes corporate communications strategy and plans, co-ordinates media queries, oversees corporate social media strategy and content creation. It also monitors and evaluates coverage of Cork City Council activities. Working with other directorates, over the past year, it delivered numerous internal and external communications campaigns including the Cork-Passage Greenway upgrade, the official opening of Marina Park in the Cork Docklands, 'Be the She Change' Women's Caucus Webinar, 'Thank Cork its Christmas 2021' and not least the publication of the Cork City 2022-2028 Development Plan.

Facilities

The Facilities Management Section is responsible for the maintenance of the City Hall Campus which includes:

- Portering, Safety & Security
- Cleaning and Fire Protection
- Operation of Staff canteen and Creche
- Leasing of spaces in the campus
- Managing emergency works and contractors
- Preparation for venue hire of the concert hall, millennium hall and the foyer
- Works in municipal buildings as required
- Heating and HVAC maintenance
- City Hall refurbishment

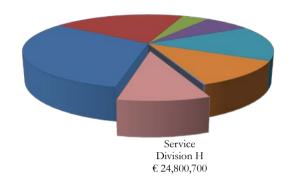
SERVICE DIVISION H MISCELLANEOUS SERVICES

AIMS

- 1. To provide for quality service delivery whilst ensuring value for money.
- 2. To promote consumer protection, other trading and agency services.

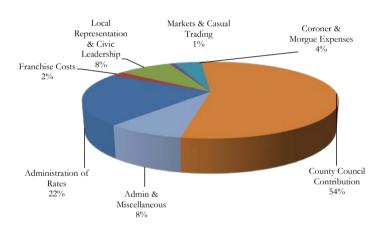
Overview

	€ 268,219,900	100%
Service Division H	€ 24,800,700	9%
Service Division G	€ 424,000	0%
Service Division F	€ 30,912,500	12%
Service Division E	€ 41,710,600	16%
Service Division D	€ 19,242,300	7%
Service Division C	€ 11,102,300	4%
Service Division B	€ 55,493,900	21%
Service Division A	€ 84,533,600	31%



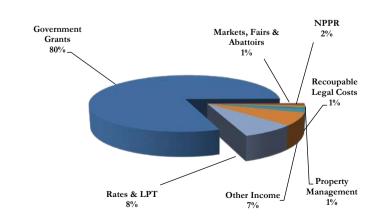
How the Service Division is Spent

Administration of Rates	€ 5,488,600	22%
Franchise Costs	€ 480,600	2%
Local Representation		
& Civic Leadership	€ 2,091,600	8%
Markets & Casual Trading	€ 206,100	1%
Coroner & Morgue Expenses	€ 1,025,800	4%
County Council Contribution	€ 13,500,000	54%
Admin & Miscellaneous	€ 2,008,000	8%
	€ 24,800,700	100%



How the Service Division is Funded

Government Grants	€ 19,926,200	80%
Markets, Fairs & Abattoirs	€ 293,000	1%
Property Management	€ 316,000	1%
Recoupable Legal Costs	€ 135,000	1%
NPPR	€ 500,000	2%
Other Income	€ 1,719,000	7%
Rates & LPT	€ 1,911,500	8%
	€ 24,800,700	100%



RATES

H03 ADMINISTRATION OF RATES

Payroll	€ 1,135,800
Overheads	€ 1,015,600
Non Pay	€ 3,337,200

FRANCHISE

H04 FRANCHISE COSTS

Payroll	€ 183,800
Overheads	€ 181 , 800
Non Pay	€ 115,000

MORGUE & CORONER SERVICE

H05 OPERATION OF MORGUE & CORONER EXP

Payroll	€ 110,000
Overheads	€ 168,100
Non Pay	€ 747,700

MARKETS, FAIRS & ABBATOIRS

H07 OPERATION OF MARKETS & CASUAL TRADING

Payroll	€ 0
Overheads	€ 27,600
Non Pay	€ 178,500

LORD MAYOR & MEMBERS

H09 LOCAL REPRES/CIVIC LEADERSHIP

Payroll	€ 0
Overheads	€ 199,600
Non Pay	€ 1,892,000

MISCELLANEOUS

H11 AGENCY & RECOUPABLE SERVICES

Payroll	€ 641,200
Overheads	€ 219,700
Non Pay	€ 14,545,500

TABLE F - EXPENDITURE CORK CITY COUNCIL - ANNUAL BUDGET MISCELLANEOUS SERVICES

H0302 Debt H0303 Refund H0399 Service H0401 Regist H0402 Local H0409 Service H0501 Coron H0502 Opera H0599 Service Weight H0601 Weight H0609 Service Weight H0701 Opera H0702 Casuat H0703 Service Opera H0704 Service H0905 Chair, H0906 Control H0907 Retired H0908 Control H0908 Control H0908 Control H0909 Retired H0909 Retired H0909 Retired H0909 Control H0909	t Management Service Rates ands & Irrecoverable Rates ace Support Costs ster of Elector Costs al Election Costs achise Costs concer Fees & Expenses aration of Morgue ace Support Costs ration and Morgue and Coroner Expenses ghbridge Operations	Adopted by Council € 1,201,400 3,220,400 1,067,000 5,488,800 226,800 72,000 181,800 480,600 809,700 48,000 168,100 1,025,800 74,800	Estimated by Chief Executive € 1,201,400 3,220,400 1,067,000 5,488,600 226,800 72,000 181,800 480,600 809,700 48,000 168,100 1,025,800	Adopted by Council € 1,088,200 4,077,700 746,600 5,912,500 218,100 72,000 168,200 458,300 800,300 48,000 141,500 989,800	3,673,600 976,700 5,815,100 223,100 72,000 140,400 435,500 800,300 48,000
H0303 Refund H0399 Service H0402 Coror H0502 Opera H0509 Service H0609 Service H0701 Casua H0702 Casua H0709 Service H0702 Casua H0709 Service H0704 Casua H0709 Service H0701 Representation H0901 Representation Control H0904 Expera H0905 Control H0906 Control H0907 Retiresentation H0907 Retiresentation H0908 Control H0	nds & Irrecoverable Rates ice Support Costs ninistration of Rates ster of Elector Costs il Election Costs ice Support Costs achise Costs oner Fees & Expenses ration of Morgue ice Support Costs ration and Morgue and Coroner Expenses	3,220,400 1,067,000 5,488,800 226,800 72,000 181,800 480,600 809,700 48,000 168,100	3,220,400 1,067,000 5,488,600 226,800 72,000 181,800 480,600 809,700 48,000 168,100	4,077,700 746,600 5,912,500 218,100 72,000 168,200 458,300 800,300 48,000 141,500	976,700 5,815,100 223,100 72,000 140,400 435,500 800,300 48,000
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H0401 Regist H0402 Local H0409 Service H0501 Coror H0502 Opera H0601 Weigh H0699 Service Weigh H0701 Opera H0702 Casua H0703 Service Uppera H0704 Service H0905 Chair H0906 Control H0907 Retire H0908 Control H0908 Control H0908 Control H0908 Control H0909 Control	ninistration of Rates Ster of Elector Costs Il Election Costs Ice Support Costs Inchise Costs Inchi	5,488,800 226,800 72,000 181,800 480,600 809,700 48,000 168,100 1,025,800	5,488,600 226,800 72,000 181,800 480,600 809,700 48,000 168,100	5,912,500 218,100 72,000 168,200 458,300 800,300 48,000 141,500	5,815,100 223,100 72,000 140,400 435,500 800,300 48,000
H0401 Regist H0402 Local H0499 Service France H0501 Coror H0502 Opera H0599 Service Weigh H0601 Weigh H0609 Service Weigh H0701 Opera H0702 Casua H0709 Service Opera H0701 Repres H0901 Repres H0902 Chair, H0904 Exper H0905 Other H0907 Retires H0908 Contr	ster of Elector Costs al Election Costs achise Costs chise Costs oner Fees & Expenses ration of Morgue ace Support Costs ration and Morgue and Coroner Expenses ghbridge Operations	226,800 72,000 181,800 480,600 809,700 48,000 168,100	226,800 72,000 181,800 480,600 809,700 48,000 168,100	218,100 72,000 168,200 458,300 800,300 48,000 141,500	223,100 72,000 140,400 435,500 800,300 48,000
H0402 Local H0499 Service France H0501 Coron H0502 Opera H0599 Service Opera H0601 Weigh H0699 Service Weigh H0701 Opera H0702 Casua H0799 Service Opera H0901 Reprea H0902 Chair, H0904 Expera H0905 Other H0907 Retires H0908 Contr	Il Election Costs ice Support Costs Inchise Costs	72,000 181,800 480,600 809,700 48,000 168,100 1,025,800	72,000 181,800 480,600 809,700 48,000 168,100	72,000 168,200 458,300 800,300 48,000 141,500	72,000 140,400 435,500 800,300 48,000
H0402 Local H0499 Service France H0501 Coror H0502 Opera H0599 Service Opera H0601 Weigh H0699 Service Weigh H0701 Opera H0702 Casua H0799 Service Opera H0901 Reprea H0902 Chair, H0904 Expera H0905 Other H0907 Retires H0908 Contr	Il Election Costs ice Support Costs Inchise Costs	72,000 181,800 480,600 809,700 48,000 168,100 1,025,800	72,000 181,800 480,600 809,700 48,000 168,100	72,000 168,200 458,300 800,300 48,000 141,500	72,000 140,400 435,500 800,300 48,000
H0501 Coror H0502 Opera H0601 Weigh H0609 Service Weigh H0701 Opera H0702 Casua H0709 Service Opera H0901 Repre H0902 Chair, H0904 Expen H0905 Other H0907 Retire H0908 Contr	nchise Costs oner Fees & Expenses ration of Morgue ice Support Costs ration and Morgue and Coroner Expenses ghbridge Operations	480,600 809,700 48,000 168,100 1,025,800	480,600 809,700 48,000 168,100	458,300 800,300 48,000 141,500	435,500 800,300 48,000
H0501 Coror H0502 Opera H0599 Service Weigh H0699 Service Opera H0701 Opera H0702 Casua H0799 Service Opera H0901 Repre H0902 Chair, H0904 Expera H0905 Other H0907 Retired H0908 Control Coror H0908 Control Coror H0908 Control Coror H0908 Coror H0500 Coror H0	oner Fees & Expenses ration of Morgue ice Support Costs ration and Morgue and Coroner Expenses ghbridge Operations	809,700 48,000 168,100 1,025,800	809,700 48,000 168,100	800,300 48,000 141,500	800,300 48,000
H0502 Opera H0599 Service H0601 Weigh H0699 Service Weigh H0701 Opera H0702 Casua H0799 Service Opera H0901 Repre H0902 Chair, H0904 Exper H0905 Other H0907 Retire H0908 Contr	ration of Morgue ice Support Costs ration and Morgue and Coroner Expenses ghbridge Operations	48,000 168,100 1,025,800	48,000 168,100	48,000 141,500	
H0502 Opera H0599 Service H0601 Weigh H0699 Service Weigh H0701 Opera H0702 Casua H0799 Service Opera H0901 Repre H0902 Chair, H0904 Exper H0905 Other H0907 Retire H0908 Contr	ration of Morgue ice Support Costs ration and Morgue and Coroner Expenses ghbridge Operations	48,000 168,100 1,025,800	48,000 168,100	48,000 141,500	800,300 48,000 187,700
H0599 Service	ration and Morgue and Coroner Expenses ghbridge Operations	1,025,800	168,100	141,500	
H0601 Weight H0699 Service Weight H0701 Operation	ration and Morgue and Coroner Expenses ghbridge Operations	1,025,800	·	•	187,700
H0601 Weight H0699 Service Weight H0701 Operation	ghbridge Operations		1,025,800	989,800	
H0699 Service Weig H0701 Opera H0702 Casua H0799 Service Opera H0901 Repre H0902 Chair, H0904 Exper H0905 Other H0907 Retire H0908 Contr		74 800		·	1,036,000
H0699 Service Weig H0701 Opera H0702 Casua H0799 Service Opera H0901 Repre H0902 Chair, H0904 Exper H0905 Other H0907 Retire H0908 Contr			74,800	69,100	70,500
H0701 Opera H0702 Casua H0799 Service Opera H0901 Repre H0902 Chair, H0904 Exper H0905 Other H0907 Retire H0908 Contr	ice Support Costs	26,800	26,800	20,200	24,800
H0701 Opera H0702 Casua H0799 Service Opera H0901 Repre H0902 Chair, H0904 Exper H0905 Other H0907 Retire H0908 Contr	ghbridges	101,600	101,600	89,300	95,300
H0702 Casua H0799 Service Oper H0901 Repre H0902 Chair, H0904 Exper H0905 Other H0907 Retire H0908 Contr	giionages	101,000	101,000	07,500	73,300
H0799 Service Operation H0901 Repres H0902 Chair, H0904 Expers H0905 Other H0907 Retires H0908 Contr	ration of Markets	164,000	164,000	149,000	167,200
H0901 Repre H0902 Chair, H0904 Exper H0905 Other H0907 Retire H0908 Contr	al Trading Areas	14,500	14,500	58,500	64,700
H0901 Repre H0902 Chair, H0904 Exper H0905 Other H0907 Retire H0908 Contr	ice Support Costs	27,600	27,600	28,100	24,300
H0902 Chair, H0904 Exper H0905 Other H0907 Retire H0908 Contr	ration of Markets and Casual Trading	206,100	206,100	235,600	256,200
H0902 Chair, H0904 Exper H0905 Other H0907 Retire H0908 Contr	resentational Payments	868,400	868,400	815,300	820,000
H0904 Exper H0905 Other H0907 Retire H0908 Contr	r/Vice Chair Allowances	36,000	36,000	36,000	36,000
H0905 Other H0907 Retire H0908 Contr	enses LA Members	50,200	50,200	34,600	42,700
H0907 Retire H0908 Contr	er Expenses	612,300	612,300	594,800	594,800
	rement Gratuities	68,000	68,000	68,000	68,000
H0999 Service	tribution to Members Associations	257,100	257,100	255,100	257,200
	ice Support Costs	199,600	199,600	54,100	158,900
Local	al Representation/Civic Leadership	2,091,600	2,091,600	1,857,900	1,977,600
H1101 Agend	ncy & Recoupable Service	15,108,700	15,158,700	13,875,200	13,875,200
H1102 NPPF	•	78,000	78,000	87,600	87,600
	'К	219,700	219,700	78,000	242,200
Agen	PR ice Support Costs		15,456,400	14,040,800	14,205,000
Servi		15,406,400			

TABLE F - INCOME CORK CITY COUNCIL - ANNUAL BUDGET MISCELLANEOUS SERVICES

	20)23	2022			
Income by Source	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn		
	€	€	€	€		
Government Grants						
Housing, Planning and Local Government	19,926,700	19,926,700	8,327,900	8,329,800		
Agriculture, Food and the Marine						
Social Protection						
Justice & Equality						
Other						
Total Grants & Subsidies (a)	19,926,700	19,926,700	8,327,900	8,329,800		
Goods and Services						
Superannuation	32,500	32,500	33,400	33,400		
Agency services	•	•	ŕ	ŕ		
Local Authority Contributions	198,500	198,500		98,000		
NPPR	500,000	500,000	500,000	500,000		
Other income	2,232,000	2,232,000	1,938,000	2,175,800		
Total Goods and Services (b)	2,963,000	2,963,000	2,471,400	2,807,200		
Total Income c=(a+b)	22,889,700	22,889,700	10,799,300	11,137,000		

Information, Communication, Technology (ICT)

The Covid-19 pandemic resulted in an accelerated delivery of several key ICT change projects, which the ICT department managed in a coordinated manner across its core Team structure. This coordination continued into 2022 with several key projects being delivered through cross team efforts. These additional key initiatives were maintained and developed further as well as delivery on our existing deliverables, projects, support, compliance and our ever-evolving cyber security monitoring and threat management procedures. The scope and variety of the ICT remit has continued to grow in 2022 and will expand into 2023.

Network Infrastructure & Communications Team

Over the course of 2022 the team has been involved in:

- Testing of our Disaster Recovery Plan
- Migration from legacy Government Networks voice infrastructure for City Council landline calls
- Supporting the libraries in their migration to new Spydus library management system
- Build of new servers to support Enterprise Applications projects and decommissioning of legacy systems
- Upgrade and virtualisation of our financial management system database server
- Multimedia room audio visual equipment upgrade
- Ongoing deployment of laptops and mobile devices to support blended working
- Awarded a contract under OGP Framework for refresh of our virtual compute infrastructure, works commenced in Q3 2022
- Tender issued for WiFi4EU expansion on e-Tenders
- Tender issued for network infrastructure upgrades under OGP Framework

Priorities for 2023 include:

- Microsoft Active Directory upgrade
- Structured cabling upgrades and core network refresh
- Corporate Wi-Fi and dynamic network access to support flexible office space
- Cloud-based telephony pilot to support blended working

Cyber security remains a priority across the organisation. Throughout the course of the year we have:

- Reacted to reports from the NCSC (National Cyber Security Centre) of serious threats
- Upgraded our endpoint protection to enhance threat hunting capabilities
- Ran regular Cyber Awareness training programs and mail phishing simulation exercises
- Self-assessment and external audit engagement against Public Sector Cyber Security Baseline Standards
- Ongoing review of Microsoft 365 cloud security
- Ongoing review of ICT policies and procedures
- Preparation of Managed Security Services tender

Websites and Online Services Team

The reaction to the Covid pandemic solidified the need for Cork City Council to prioritise and strengthen its ability to provide effective communication to the public through its suite of corporate websites, and to continue to add to the range of quality services available online. Fresh, modern website templates have been developed for corkcity.ie to accommodate ongoing festivals such as Cork Heritage Open Day, The Cork Saint Patrick's Festival, Culture Night, and also newer initiatives including the Cork On A Fork Fest.

Adherence to web accessibility standards remains a priority, and high-level corporate plans and reports including the CE Reports, the City Development Plan, the Arts and Culture Strategy, are no longer presented to the public as pdfs but are rendered in HTML5 via the user-friendly FlippingBook interface. Compliance with the EU ePrivacy Directive is ensured through the deployment of a Cookies Consent Platform and work is underway to integrate corkcity.ie with youreurope.eu before December 2022 – the deadline for local authorities to comply with the European Single Digital Gateway Directive.

Our digital applications service has grown exponentially to include areas such as community grants, arts and sports grants, planning, and the Cork Learning City Awards. Over 100 applications are available in digital format via the corkcity ie website and demand is ever-increasing.

The need to innovate and adapt in order to help support city council business departments in providing improved, public-facing digital services is exemplified by projects delivered in such areas as eticketing, e-commerce, dynamic QR codes, and web virtual assistance.

Our new intranet, Connect, keeps users engaged and informed, and hosts a suite of micro-sites which help to disseminate information on essential support systems and important corporate initiatives to staff. The corporate policy portal and resource library, built on SharePoint, ensure all important documentation is stored and accessed from a central hub.

Corporate Applications & Business Continuity Team

This team manages a wide range of Corporate Applications and users across all Depts in the organisation, these include: JDE, Agresso, iHouse, iReg and all the associated integrations and interfaces. The team is also responsible for the Database Administration for the associated databases for the above applications.

Additional projects initiated & completed in 2022 included:

- Upgrades to several Business Applications: Agresso, iHouse & iReg
- Procurement for a new Integrated Solution for Planning DM

CRM Team

In 2022 ICT continued to improve and enhance Cork City Council corporate CRM.

- Microsoft Dynamics was migrated to an online version in Microsoft cloud, Azure. Our online CRM is available on any platform 24/7 for users through Microsoft 365 with enhanced Multi Factor Authentication. Increased functionality allowing for the creation and development of online portals.
- LA Reps (Elected members service request portal) started development in Q3 2021 and will be delivered in Q3 2022. This will allow elected members anytime, anywhere, on any device access to log representations of a service request nature on behalf of their constituents onto our CRM.
- Rollout of CRM to Housing Area offices, along with continued training and support.
- Redesign of Housing Maintenance Areas to support enhanced business engagement.

- Continued support and Training for CSU.
- Continued support and training on the CiviQ consultation portal, with new functionality and configuration added to the portal in 2022. Delivery of consultation solution is part of the City Development Plan.

Across all services areas within Cork City Council GIS provides a common platform on which the Council can integrate the diverse range of information required to plan and publicize service provision and compliance. GIS benefits development control and enforcement, water and drainage, waste and recycling, traffic and parking, housing, water quality and environmental health.

- During Covid the importance of GIS and disseminating geographic information to the public became vitally important and led to the development of a GIS Web mapping application highlighting the services available in Cork City such as Parks, Healthcare, Support Services and Community Help.
- The Mapping Portal on the website contains over 25 GIS web mapping applications delivering critical spatial information to the public such as Planning information, Parking locations, Recycling and Road Gritting.

Smart Cities Team

Cork City Council completed the Intelligent Cities Challenge (ICC) programme in 2022. As part of this initiative, Cork City Council developed 4 collaborative projects with internal and external stakeholders under the citizen participation and digital services area. The projects included:

- Digital Placemaking Toolkit
- Age Friendly technology to identify loneliness in older adults
- Citizen Focused Approach to Open Data
- Cyber Security Resilience

The smart cities team will continue to work with our partners and develop the projects commenced as part of the ICC as part of our 2023 smart agenda.

The smart cities team is supporting the 100 Climate Neutral and Smart Cities mission work. The team will support the wider City Council Team on the digital elements that could help enable Cork's transition to a climate neutral city. A report is currently being prepared on the digital elements that support carbon reduction which have been

implemented in other cities. This report will be presented to the City Council's Climate Neutral and Smart Cities Mission team in Q4 2022.

ICT Compliance

Following on from recent audits, the ICT Department carried out a significant number of audit activities resulting in the closure of open audit actions. To compliment these activities, the ICT Department carried out a review of all ICT Policies in line with ISO27001 and baseline security standards. 2022 saw the completion of this exercise and the development of new policies and procedures including the Cloud computing policy and the Joiner/Movers/Leavers policy.

The ICT Risk Registers were updated and monitored to minimise all ICT related risks to ICT services as well as business continuity. A cyber security tabletop (TTX) exercise planned for Q3 2022 engaged business representatives across the organisation in a simulated exercise, addressing key risks associated with a cyber-attack. This led to the development of Business Continuity Plan (BCP) for ICT and all directorates across the wider organisation for a cyber security event.

Over the course of 2022 the team has been involved in:

- The rollout of new mobile policies and procedures in line with best practice following procurement activities around mobile device management in 2021.
- Rolling out training and awareness sessions corporately on key ICT challenges including cyber resilience and mobile device management.
- The preparation of all ICT budget submissions and accompanying documentation.
- The management of Utility Services and their billing processes.
- Coordinating adherence with corporate compliance activities on behalf of ICT including data protection, procurement, FOI, Health & Safety.

Health & Safety

The Health & Safety Section assist in the coordination of the Safety Management System (SMS) as well as providing advice and support to CCC, Directorates, SMT and line managers on implementation of health and safety. The safety section:

- Monitor and report on compliance with legislation, codes of practice, standards and guidance and the SMS.
- Review Council Safety Statement when the need arises but at a minimum on an annual basis in accordance with Safety, Health & Welfare at Work Act 2005.
- Develop policies and procedures.
- Carry out safety audits and safety inspections.
- Maintain a legal database and master document inventory.
- Maintain a database of health and safety information on SharePoint.
- Identify non-conformances, corrective actions and track close out actions.
- Attend health and safety forum meetings.
- Health and Safety Officer (H&SO) liaises with the Health and Safety Authority (HSA) and any of its inspectors and monitors that all notifications to HSA are provided.
- H&SO reports notifiable accidents to HSA.
- H&SO issues health and safety at work bulletins.

GDPR (General Data Protection Regulation)

The Data Protection Officers' (DPO) role is to ensure City Council compliance with GDPR, and the recommendation of policies and procedures to Senior Management. The DPO processes and responds to Data Subject Access Requests from individuals and An Garda Síochana and provides guidance to staff on Data Protection issues. The DPO also liaises with the Data Protection Commission regarding data breaches and other matters as necessary.

Freedom of Information (FOI)/Access To Information On The Environment (AIE)

The FOI/AIE Officer role is to ensure organisational adherence to relevant legislation/regulations and process and respond to FOI and AIE requests. The volume of FOI requests made to Cork City Council has increased substantially since 2014 when up-front fees were removed. The number of AIE requests received by the Council has also increased.

Ombudsman

Queries from the Office of the Ombudsman are handled by the Ombudsman Liaison Officer on behalf of the Council. The Ombudsman examines complaints from members of the public who believe that they have been treated unfairly. The

Ombudsman Liaison Officer compiles and issues responses to the Ombudsman and liaises with their offices until the Ombudsman reaches a determination on each case.

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Business Process Service Improvement

The BPSI team is responsible for co-ordinating corporate reporting and leading business process service improvement projects using service design, user centric tools and techniques.

This includes the collation and publication of the following corporate reports: CE Monthly Report, Annual Service Delivery Plan and Review, Annual Report and collating annual KPI and statistics for the National Oversight and Audit Committee (NOAC) from directorates throughout the city council.

The team has worked on the following service improvement initiatives: implementation of the LGMA National Service Catalogue services); customer survey was prepared and analysed with the Customer Service Unit, sessions to raise awareness of the Public Service Innovation Award were held at which CCC secured three funded projects to date; Remotely Operated Vehicle in the Fire Station, Cargo Bikes initiative in Community, Culture & Placemaking Directorate and the setting up of an ISAC (Information Sharing Analysis Centre) in the ICT Directorate. section also assists in the promotion of the sustainable development goals; prepares Innovation Week Awareness Sessions and events and has developed a new portal with collaboration with ICT for document storage and management. The team supports the Innovation Forum for Cork City Council who in May of 2022 launched the Innovation Strategy.

Office of Legal Affairs

During 2022 the Office of Legal Affairs continued to fulfil its primary function of providing full legal services and advice to all Directorates within Cork City Council. The Head of Legal Affairs provided legal advice to Cork City Council's Chief Executive & Senior Management Team as required.

Our statutory obligations as a Planning Authority, Housing Authority, Roads Authority, Environment Authority, Building Control Authority, Sanitary Authority & Library Authority are overseen from a legal perspective by the Office of Legal Affairs – with advice and guidance regularly provided to these

client Directorates as well as transacting various schemes / projects on their behalf.

We continued to provide legal services to Irish Water by way of support for the fulfilment of Cork City Council's obligations as set out in the Service Level Agreement entered into with Irish Water.

Our new system for receipt and processing of client instructions has been in place now for over a year. It has significantly improved communication with client Directorates and efficient utilisation of our resources.

We continue to monitor and critically review our processes and procedures to ensure best and most up to date practices are followed.

Our main objective for 2023 is to continue to provide an efficient and effective service to our client Directorates and to always strive to do this to the highest professional standard.

APPENDIX 1 Summary of Central Management Charge										
	2023 €	2022 €								
Corporate Affairs Overhead	5,361,100	4,872,600								
Corporate Buildings Overhead	8,251,100	6,674,800								
Finance Function Overhead	2,915,200	2,527,600								
Human Resource Function	3,299,500	2,726,400								
IT Services	3,627,900	3,413,800								
Print/Post Room Service Overhead Allocation										
Pension & Lump Sum Overhead	21,520,800	19,737,200								
Total Expenditure Allocated to Services	44,975,600	39,952,400								

APPENDIX	2	
Summary of Local Property Tax Al	location for Year 2023	
	2023	2023
Description	€	€
Discretionary		
Discretionary Local Property Tax (Table A)	16,363,900	
		16,363,900
Self Funding - Revenue Budget		
Housing and Building	3,948,400	
Roads, Transport & Safety		
Total Local Buonoutry Tay Dayonya Budgat	-	3,948,400 20,312,300
Total Local Property Tax - Revenue Budget		20,312,300
Self Funding - Capital Budget		
Housing & Building	2,751,600	
Roads, Transport, & Safety		
Total Local Property Tax - Capital Budget	-	2,751,600
Total Local Property Tax Allocation (Post Variation)		23,063,900



BUDGET 2023

CAPITAL PROGRAMME 2023-2025

Cork City Council

Programme of Proposed Capital Spend 2023 - 2025 Inclusive *

Prog	2023 2024 2025						025		Total					
Group	Project Description	Loans	Grant Funded	Other Income	2023 Total	Loans	Grant Funded	Other Income	2024 Total	Loans	Grant Funded	Other Income	2025 Total	Expenditure
1	Housing & Building													
	Social Housing Prog - LA	0	226,895,624	3,310,790	230,206,414	0	104,814,671	7,344,500	112,159,171	0	76,243,939	1,030,000	77,273,939	419,639,524
	Social Housing Prog - CALF	0	11,842,636	0	11,842,636	0	1,249,002	0	1,249,002	0	0	0	0	13,091,638
	Programme Group 1 Total	0	238,738,260	3,310,790	242,049,050	0	106,063,673	7,344,500	113,408,173	0	76,243,939	1,030,000	77,273,939	432,731,162
2	Road Transportation & Safety													
	Maintenance of Local & Regional Bridges	0	1,610,000	0	1,610,000	0	2,365,000	0	2,365,000	0	2,650,000	0	2,650,000	6,625,000
	NTA 100% Fully Funded Schemes	0	52,595,000	100,000	52,695,000	0	36,610,000	0	36,610,000	0	30,540,000	0	30,540,000	119,845,000
	Other	0	250,000	0	250,000	0	230,000	20,000	250,000	0	10,000	20,000	30,000	530,000
	URDF	0	4,200,000	1,400,000	5,600,000	0	5,325,000	1,775,000	7,100,000	0	2,700,000	900,000	3,600,000	16,300,000
	Cycleway	0	7,490,000	0	7,490,000	0	5,700,000	0	5,700,000	0	1,080,000	0	1,080,000	14,270,000
	Traffic	0	2,825,000	1,300,000	4,125,000	0	3,125,000	1,300,000	4,425,000	0	2,475,000	1,300,000	3,775,000	12,325,000
	LIHAF	0	3,437,500	1,812,500	5,250,000	0	5,475,000	5,825,000	11,300,000	0	4,050,000	1,350,000	5,400,000	21,950,000
	Carpark	0	0	1,200,000	1,200,000	0	0	1,000,000	1,000,000	0	0	1,000,000	1,000,000	3,200,000
	Public Lighting	0	105,000	400,000	505,000	0	105,000	6,000,000	6,105,000	0	105,000	5,195,565	5,300,565	11,910,565
					0				0				0	0
	Programme Group 2 Total	0	72,512,500	6,212,500	78,725,000	0	58,935,000	15,920,000	74,855,000	0	43,610,000	9,765,565	53,375,565	206,955,565
3	Water Services	_				_				_				
	Flood Defence & Public Realm	0	6,450,000	500,000	6,950,000	0	11,975,000	1,325,000	13,300,000	0	6,900,000	800,000	7,700,000	27,950,000
	Irish Water	0	0	1,083,000	1,083,000	0	0	0	0	0	0	0	0	1,083,000
	Dynagramma Craum 2 Tatal	0	6,450,000	1,583,000	8 022 000	0	11 075 000	1 225 000	12 200 000	0	6,900,000	800,000	7,700,000	20 022 000
	Programme Group 3 Total		6,430,000	1,585,000	8,033,000	U	11,975,000	1,325,000	13,300,000	U	6,900,000	800,000	7,700,000	29,033,000
4	Development Inc. & Control													
-	Community Employment Project	0	225,000	50,000	275,000	0	225,000	0	225,000	0	225,000	0	225,000	725,000
	Conservation Protected Structures	0	135,000	0	135,000	0	135,000	0	135,000	0	135,000	0	135,000	405,000
	Cultural/Urban Renewal	0	7,447,500	2,310,500	9,758,000	0	10,950,000	3,700,000	14,650,000	0	10,087,500	3,412,500	13,500,000	37,908,000
	Development Plans	0	7,447,300	450,000	450,000	0	10,550,000	350,000	350,000	0	10,087,300	200,000	200,000	1,000,000
	Heritage Plan	0	0	130,000	130,000	0	0	130,000	130,000	0	0	130,000	130,000	390,000
	Planning ICT System	0	0	125,000	125,000	0	0	130,000	130,000	0	0	130,000	130,000	125,000
	City Centre projects	0	0	20,000	20,000	0	0	20,000	20,000	0	0	20,000	20,000	60,000
	Climate Action	0	0	250,000	250,000	0	0	350,000	350,000	0	0	400,000	400,000	1,000,000
	Urban Towns and Villages projects	0	337,500	37,500	375,000	0	207,000	23,000	230,000	n	0	0	0	605,000
	Events Centre	0	12,500,000	0	12,500,000	0	25,000,000	25,500	25,000,000	0	12,500,000	0	12,500,000	50,000,000
	Shandon	0	1,400,000	460,000	1,860,000	0	1,350,000	450,000	1,800,000	0	12,555,550	0	0	3,660,000
	Lifelong Learning Festival	0	70,000	30,000	100,000	0	75,000	30,000	105,000	0	80,000	30,000	110,000	315,000
	Eu Projects	0	5,000	30,000	5,000	0	75,000	0	105,000	n	00,000	0	0	5,000
	Learning City Project	0	100,000	30,000	130,000	0	110,000	30,000	140,000	0	120,000	30,000	150,000	420,000
			100,000	55,500	255,500		110,000	33,300	2.0,000		120,000	55,500	255,500	.20,000
	Programme Group 4 Total	0	22,220,000	3,893,000	26,113,000	0	38,052,000	5,083,000	43,135,000	0	23,147,500	4,222,500	27,370,000	96,618,000

Cork City Council

Programme of Proposed Capital Spend 2023 - 2025 Inclusive *

Prog	Project Description		20)23		2024					20)25		Total
Group	Project Description	Loans	Grant Funded	Other Income	2023 Total	Loans	Grant Funded	Other Income	2024 Total	Loans	Grant Funded	Other Income	2025 Total	Expenditure
5	Environmental Protection													
	Lifetime Lab	0	0	80,000	80,000	0	0	80,000	80,000	0	0	80,000	80,000	240,000
	Science Projects	0	150,000	0	150,000	0	150,000	0	150,000	0	150,000	0	150,000	450,000
	Tramore Valley Park - Gas Generation	0	0	125,000	125,000	0	0	100,000	100,000	0	0	95,000	95,000	320,000
	Waste Management	0	50,000	0	50,000	0	45,000	0	45,000	0	45,000	0	45,000	140,000
	Fire	0	500,000	0	500,000	0	750,000	0	750,000	0	500,000	0	500,000	1,750,000
	Civil Defence	0	35,000	0	35,000	0	35,000	0	35,000	0	35,000	0	35,000	105,000
	Burial Grounds	0	0	1,142,000	1,142,000	0	0	0	0	0	0	0	0	1,142,000
	Programme Group 5 Total	0	735,000	1,347,000	2,082,000	0	980,000	180,000	1,160,000	0	730,000	175,000	905,000	4,147,000
	Frogramme Group 3 Total		733,000	1,347,000	2,082,000		380,000	180,000	1,100,000		730,000	173,000	303,000	4,147,000
6	Recreation & Amenity													
	Development of Marina Park	0	1,950,000	725,000	2,675,000	0	3,000,000	1,000,000	4,000,000	0	0	0	0	6,675,000
	Library Improvement Works	0	2,070,000	500,000	2,570,000	0		2,250,000	9,050,000	0	_	2,500,000	10,050,000	21,670,000
	Upgrade of Public Spaces, ie, Parks, Paths, etc.	0	1,500,000	8,369,000	9,869,000	0		9,850,000	10,150,000	0	, ,	3,250,000	3,250,000	23,269,000
	Opgrade of Fubile Spaces, ie, Farks, Fatris, etc.	U	1,300,000	8,303,000	3,803,000	U	300,000	9,830,000	10,130,000	U		3,230,000	3,230,000	23,203,000
	Programme Group 6 Total	0	5,520,000	9,594,000	15,114,000	0	10,100,000	13,100,000	23,200,000	0	7,550,000	5,750,000	13,300,000	51,614,000
8	Miscellaneous Services													
	Cork Smart Gateway	0	0	60,000	60,000	0	0	60,000	60,000	0	0	60,000	60,000	180,000
	IT	0	0	1,170,000	1,170,000	0	0	824,000	824,000	0	0	774,000	774,000	2,768,000
	Property Interest Register	0	0	90,000	90,000	0	0	105,000	105,000	0	0	105,000	105,000	300,000
	Cork Science Park	0	0	50,000	50,000	0	0	50,000	50,000	0	0	0	0	100,000
	English Market Works	0	0	400,000	400,000	0	0	1,030,000	1,030,000	0	0	493,050	493,050	1,923,050
	Commemoration/Elections	0	0	72,000	72,000	0	0	72,000	72,000	0	0	72,000	72,000	216,000
	City Hall Works	0	0	886,000	886,000	0	0	740,000	740,000	0	0	740,000	740,000	2,366,000
	Healthy Cities Project	0	25,000	0	25,000	0	25,000	0	25,000	0	25,000	0	25,000	75,000
	Programme Group 8 Total	0	25,000	2,728,000	2,753,000	0	25,000	2,881,000	2,906,000	0	25,000	2,244,050	2,269,050	7,928,050
	•													
Totals		0	346,200,760	28,668,290	374,869,050	0	226,130,673	45,833,500	271,964,173	0	158,206,439	23,987,115	182,193,554	829,026,777

^{*}Dependent on levels of grant assistance from Central Government