



# Comhairle Cathrach Chorcaí Cork City Council

## Quality Assurance Report

**2023**

To Be Submitted to the National Oversight Audit Committee in Compliance with  
the Public Spending Code



National Oversight and Audit Commission,  
NOAC Secretariat,  
Custom House,  
Dublin 1.

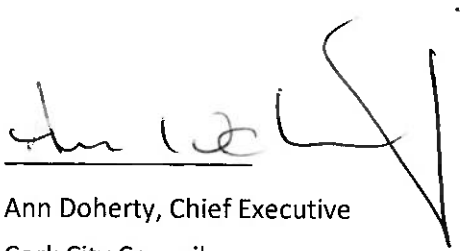
31 May 2024

Dear Sir / Madam,

**Re: Certification of Public Spending Code, Quality Assurance Report for Cork City Council 2023**

This Quality Assurance Report reflects Cork City Council's assessment of compliance with the Public Spending Code. It is based on the best financial, organisational and performance related information available across the various areas of responsibility.

Yours faithfully,

A handwritten signature in black ink, appearing to read 'Ann Doherty', with a large, stylized flourish extending upwards and to the right.

Ann Doherty, Chief Executive  
Cork City Council



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## 1. Introduction

Cork City Council has completed this Quality Assurance (QA) Report as part of its on-going compliance with the Public Spending Code (PSC).

The Quality Assurance procedure aims to gauge the extent to which Cork City Council is meeting the obligations set out in the Public Spending Code. The Public Spending Code ensures that the State achieves value for money in the use of all public funds.

The Quality Assurance Process contains five steps:

- 1. Drawing up Inventories of all projects/programmes at different stages of the Project Life Cycle** (appraisal, planning/design, implementation, post implementation). The three sections are expenditure being considered, expenditure being incurred and expenditure that has recently ended and the inventory includes all capital projects/programmes above €0.5m and all current expenditure as per the annual budget process above €0.5m.
- 2. Publish summary information on website of all procurements in excess of €10m, whether new, in progress or completed.**
- 3. Checklists to be completed in respect of the different stages.** These checklists allow the Council to self-assess their compliance with the code in respect of the checklists which are provided through the PSC document.
- 4. Carry out a more in-depth check on a small number of selected objects / programmes.** A number of projects or programmes are selected to be reviewed more intensively. This includes a review of all projects from ex-post to ex-ante.
- 5. Complete a short report for the Department of Public Expenditure and Reform** which includes the inventory of all projects, the website reference for the publication of procurements above €10m, the completed checklists, the Council's judgement on the adequacy of processes given the findings from the in-depth checks and proposals to remedy any discovered inadequacies.

This report fulfils the fifth requirement of the QA Process for Cork City Council for 2023.

## **2. Expenditure Analysis**

### **2.1 Inventory of Projects/Programmes**

This section details the inventory drawn up by Cork City Council in accordance with the guidance on the Quality Assurance process. The inventory lists all of the Council's projects and programmes at various stages of the project life cycle which amount to more than €0.5m. This inventory is divided between current and capital projects and between three stages:

- A) Expenditure being considered
- B) Expenditure being incurred
- C) Expenditure that has recently ended

Details of the capital projects and revenue programmes included in the inventory for 2023 are set out in Appendix 1. Expenditure included under the Council's revenue programmes has been included in the same heading format as the 2023 adopted Budget approved by the Elected Members of the Council.

The full inventory can be found in **Appendix 1** of this report.

### **2.2 Published Summary of Procurements**

As part of the Quality Assurance process Cork City Council has published summary information on our website of all procurements in excess of €10m. Listed below is the link to this publication page and an illustration of its location.

#### **Link to Procurement Publications:**

[procurement-project-details.pdf \(corkcity.ie\)](#)

### 3. Assessment of Compliance

#### 3.1 Checklist Completion: Approach Taken and Results

The third step in the Quality Assurance process involves completing a set of checklists covering all expenditure. The high-level checks in Step 3 of the QA process are based on self-assessment by each of the Directorates and Departments within Cork City Council, in respect of guidelines set out in the Public Spending Code. There are seven checklists in total:

**Checklist 1:** General Obligations Not Specific to Individual Projects/Programmes

**Checklist 2:** Capital Projects/Programmes or Capital Grant Schemes Being Considered

**Checklist 3:** New Current Expenditure Being Considered

**Checklist 4:** Capital Projects/Programmes or Capital Grant Schemes Being Incurred

**Checklist 5:** Current Expenditure Being Incurred

**Checklist 6:** Capital Projects/Programmes or Capital Grant Schemes Expenditure Discontinued

**Checklist 7:** Current Expenditure Reaching the End of Planned Timeframe or Discontinued

- In addition to the self-assessed scoring, the majority of answers are accompanied by explanatory comments. Each question in the checklist is judged using the following scoring mechanism:
  - Scope for significant improvements = a score of 1
  - Compliant but with some improvement necessary = a score of 2
  - Broadly compliant = a score of 3

The set of completed checklists are set out in **Appendix 2** of this report.

#### 3.2 Main Issues Arising from Checklist Assessment

Cork City Council has carried out an assessment of their adherence to the requirements of the Public Spending Code for 2023. The output from that assessment is set out in the Checklists included in this report in Appendix 2.

The assessment process was conducted by the project owners within the various Directorates of the Council which include the Infrastructure Directorate and Housing Delivery and Regeneration Directorate the two key Directorates where the major capital projects included in the scope of this report are managed. Their input has been key in completing the corporate checklists included in this report.

Current expenditure programmes which are included in this report are annual expenditure streams determined as part of the statutory budget process which are formally adopted by Council Members each year. Strict budgetary control reporting and monitoring is carried out during each financial year. The relevant checklists have been completed by the Finance Department who oversee this budgetary control.

Capital Programmes / Projects are appraised and implemented using formal project-based structures and the majority of their funding is granted directly from exchequer funding after formal application procedures are complied with.



This assessment concludes that the requirements of the Public Spending Code and the Quality Assurance reporting is met by Cork City Council

### 3.3 In-Depth Checks

The Council's Internal Audit function carried out the in-depth checks required under Step 4 of the Quality Assurance process. For 2023 review, three projects / programmes were selected, one from a Current Expenditure programme with Expenditure being Incurred and two Capital Projects also under Expenditure Being Incurred on the Project Inventory. Details of the checks are as follows:

In- Depth Checks 2023	€ millions
<b>Housing Grant Scheme</b>	
Housing Grant Scheme	€2.96m
<b>Total Value of Revenue Programme In-depth Reviews</b>	
Total Revenue Programme Inventory 2023	€245.6m
<b>% Reviewed</b>	<b>1%</b>
<b>Capital Project – Expenditure Being Incurred</b>	
Glanmire Roads Improvement Scheme	€19.m
Residential Development at Gairdín Uí Ruacháin, Poulavone, Ballincollig	€23.57m
<b>Total Value of Capital Projects In-depth Reviews</b>	
Total Capital Project Inventory 2023	€390.43m
<b>% Reviewed</b>	<b>11%</b>
<b>2023 Overall Percentage Reviewed</b>	
	<b>7%</b>

In- Depth Checks 2023	€ millions
<b>Housing Grant Scheme</b>	
Housing Grant Scheme	€2.96m
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Total Revenue Programme Inventory 2023	€245.6m
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<b>Capital Project – Expenditure Being Incurred</b>	
Glanmire Roads Improvement Scheme	€19.m
Residential Development at Gairdín Uí Ruacháin, Poulavone, Ballincollig	€23.57m
<b>Total Value of Capital Projects In-depth Reviews</b>	
	€42.57m

Total Capital Project Inventory 2023	€390.43m
<b>% Reviewed</b>	<b>11%</b>
<b>2023 Overall Percentage Reviewed</b>	<b>7%</b>

The set of completed In-Depth Check Reports are contained in **Appendix 3** of this report.

**Current Expenditure Programme - Expenditure being Incurred Programme Selected:**

**Housing Grants Scheme**

For the purpose of the in-depth checks' requirement, Internal Audit chose a sample of one current expenditure programme representing a percentage of 1%. The current expenditure Programme under review is the Housing Grant Scheme was €2,960,000. In 2023, the cost of the Operation of the Housing Grant Scheme €7,400,000 (overall programme expenditure was €4.7m). Housing Adaptation Grants were introduced by the Department of Housing, Planning, Community & Local Government (as it was then known) in 2007. Local authorities administer the grant on behalf of this Department (now known as Department of Housing, Heritage and Local Government). This review confirmed that written procedures were in place and that the criteria attached to each of the schemes were being adhered to. All required forms and documentary evidence were available on the files that were sampled.

The Housing Grant Schemes operates with a strong control environment, with oversight at Executive Engineer level.

Reconciliation between customer files, expenditure, income and the general ledger should be prioritized.

The opinion of Internal Audit following this review is that the scheme is operating in compliance with the criteria set down by the Department of Housing, Heritage & Local Government for their operation. The overall conclusion of the review is that management and oversight of the Housing Grants Schemes is such, so as to provide, substantial assurance that there is compliance with the Public Spending Code.

**Capital Expenditure Projects Selected:**

**Residential Development at Gairdín Uí Ruachaín, Poulavone, Ballincollig**

The project involves the development of sixty-four dwelling units in Gairdín Rúachaín, Poulavone, Ballincollig, with an approved overall budget of €23,572,798.90. An application for capital funding for the project was made to the Department of Housing, Local Government and Heritage and progressed through all four stages. The application process is aligned and consistent with the requirements of the Public Spending Code, the Capital Works Management Framework, Public Financial Procedures and EU and National Procurement Requirements. All relevant documentation was made available during

this review and is accessible for future evaluation of the project. The project was transferred from Cork County Council to Cork City Council due to the boundary extension transition. The main contract work commenced on site in November 2022 and there is an expected completion date of July 2024.

Overall, the capital expenditure project being incurred, Poulavone, Ballincollig Housing Project, can be described as well managed, and it is reasonable to conclude that the project is in compliance with the Public Spending Code.

Finally, to ensure that the project fully fulfils its obligations under the Public Spending Code, Internal Audit recommends that a post-project review should be completed within a reasonable timeframe once the project is complete.

### **Glanmire Roads Improvement Scheme**

The Glanmire Roads Improvement Scheme has the objective to address congestion, improve accessibility, and enhance safety for commuters, residents, and leisure to the Glanmire areas and environs. The project stems from the Traffic Assessment & Traffic Model for Dunkettle/Ballinglanna Lands, Glanmire and Glanmire Urban Expansion Area Transport which identified that Glanmire as vulnerable to significant congestion and traffic issues due to high levels of Development and population growth in the area, as well as limited transportation infrastructure. This scheme is led by Cork City Council with participation by the LIHAF, NTA and the steering group established for the project.

Notable components of the scheme include Church Hill Junction, Glanmire Bridge/Village, Riverstown Junction, signalized junctions at Glanmire Road/Hazelwood Road and Riverstown Road/East Cliff Road, a new link road (L3010 to Hazelwood Road), and upgrades to Dunkettle Road North and South. Additionally, footway improvements and a Glanmire & Riverstown Greenway are part of the scheme.

Appropriate appraisal of the projects within the scheme was and is being conducted as evidenced by the MHL Engineers Report, AECOM Preliminary design Report, Part 8 Planning, Tendering for Contract 1, comprehensive Environmental Impact Statement. On-going monitoring and evaluation of the projects are ongoing with Cork City Council Staff and the design team, while the implementation stage of contract 1 was monitored through monthly progress reports by the steering committee. The appropriate documentation and data are available for any future evaluation of the Scheme.

For Phase 1/Contract 1, the Glanmire Roads Improvement Scheme received Pre-Tender approval from the Sanctioning Body (LIHAF). The tender process was conducted through Etenders in accordance with proper procurement procedures. Construction Contract 1 was substantially completed in February 2023. As for the remaining projects in Phase 1, they secured approved funding from both LIHAF and the NTA in 2023. Currently, these projects are in the detailed design stage, and they are scheduled to go to tender in 2024/2025, with substantial completion expected in 2026.

All relevant documentation was made available during this review and is accessible for future evaluation of the project. The scheme has been impacted by delays and cost overruns because of

inflation costs, land negotiations, and delays in securing funding. There is strong project management in situ and a system of robust controls in place as Phase 1 progresses.

Overall, the capital expenditure scheme, Glanmire Road Improvement Scheme is well managed, and it is reasonable to conclude that Cork City Council is in compliance with the

Public Spending Code. Internal Audit recommends that the total project cost should be re-evaluated to ensure additional costs already incurred and potential other delays or overrun costs are identified.

Finally, to ensure that the project fully fulfils its obligations under the Public Spending Code, Internal Audit recommends that a post-project scheme review should be completed within a reasonable timeframe once the scheme/projects are complete.

#### **4. Next Steps: Quality Assurance Process**

The annual process of gathering assurance on the quality of the processes being undertaken by project managers was a significant co-ordination task in terms of liaising with various sections, departments, and directors. This process of engagement across the organisation ensures that staff are aware of the requirements of the public spending code and the steps that they need to take to meet those requirements.

On the basis of the checklists completed by the project owners of capital projects, together with those completed by the Finance Department on current expenditure and the In-depth checks undertaken by Internal Audit, Cork City Council have assurance that there are satisfactory levels of compliance with the requirements of the Public Spending Code.

In late 2023 Cork City Council created a new Directorate specifically for housing development call Housing Delivery and Regeneration which is a further step in developing centralised project management expertise. This follows on from the success of the creation of the Infrastructure Directorate a number of years ago where all non-housing project delivery was centralised. This will facilitate the development of further knowledge sharing and increasing awareness of the Public Spending Code throughout 2024

## **5. Conclusion**

Cork City Council has completed the necessary steps in the Quality Assurance Process and has prepared the required inventory showing all the relevant expenditure. The inventory outlined in this report lists the revenue and capital expenditure that is being considered, being incurred, and that has recently ended. The single procurement in excess of €10 million is published in Cork City Council website. The checklists completed by the organisation and in-depth checks show a substantial level of compliance with the Public Spending Code.

## **Appendix 1**

### **Inventory of Projects and Programmes above €0.5m**

**Expenditure being Considered - Greater than €0.5m (Capital and Current)**

Project/Scheme/Programme Name Housing & Building	Short Description	Current Expenditure	Capital Expenditure	Capital Expenditure	Project/Programme Anticipated Timeline	Projected Lifetime Expenditure	Explanatory Notes
A05 ADMINISTRATION OF HOMELESS SERVICES	Homeless Services Administration	€ 2,811,800	€ -	€ -	Rolling - Current Exp	€ -	
A07 RAS PROGRAMME	Rental Assistance Scheme Operati	€ 10,382,000	€ -	€ -	Rolling - Current Exp	€ -	
CD8 PROJECTS	Social Housing Prog - LA	€ -	€ -	€ -	Under Consideration	€ 35,590,253	
OTHER SOCIAL HOUSING PROJECTS	Social Housing Prog - LA	€ -	€ -	€ -	Under Consideration	€ 47,300,000	
67 UNITS GERALD GRIFFIN ST/BURKE AVE	Social Housing Prog - LA	€ -	€ -	€ -	Under Consideration	€ 28,500,000	
CD4 PROJECTS	Social Housing Prog - LA	€ -	€ -	€ -	Under Consideration	€ 398,087,500	
CNWQR PH 3A	Social Housing Prog - LA	€ -	€ -	€ -	Under Consideration	€ 810,500	
CNWQR PH 4F	Social Housing Prog - LA	€ -	€ -	€ -	Under Consideration	€ 941,000	
CNWQR PUBLIC REALM FOYLE & HVRd	Social Housing Prog - LA	€ -	€ -	€ -	Under Consideration	€ 600,000	
CNWQR ATTENUATION TANK 3	Social Housing Prog - LA	€ -	€ -	€ -	Under Consideration	€ 500,000	
CAS 1-14, 8 & 8A BALLINURE COTTAGES	Social Housing Prog - CAS	€ -	€ -	€ -	Under Consideration	€ 5,752,473	
CNWQR ENET DIVERSION	Social Housing Prog - LA	€ -	€ -	€ -	Under Consideration	€ 750,000	
CAS 14 units TIVOLI, SILVERSPRINGS	Social Housing Prog - CAS	€ -	€ -	€ -	Under Consideration	€ 5,744,250	
24 THOMAS DAVIS STREET	Social Housing Prog - LA	€ -	€ -	€ -	Under Consideration	€ 787,500	
CD2 PROJECT	Social Housing Prog - LA	€ -	€ -	€ -	Under Consideration	€ 22,367,020	
<b>Road Transportation &amp; Safety</b>							
B04 Local Road - Maintenance & Improv	Maintenance & Improvement of Ld	€ 873,100	€ -	€ -	Rolling - Current Exp	€ -	
<b>Development Management</b>							
ID06 Community & Enterprise Function	Urban renewal	€ 509,700	€ -	€ -	Rolling - Current Exp	€ -	

Expenditure being Considered - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure	Capital Expenditure	Capital Expenditure	Project/Programme Anticipated Timeline	Projected Lifetime Expenditure	Explanatory Notes
<b>Environmental Services</b>							
E10 Safety of Structures & Places	Derelict Sites	€ 4,397,200	€ -	€ -	Rolling - Current Exp	€ -	
E11 Operation of Fire Service	Operation of Fire Brigade Services	€ 1,932,500	€ -	€ -	Rolling - Current Exp	€ -	
<b>Infrastructure Development</b>							
NORTH WEST REGIONAL PARK	Upgrade of Public Spaces, ie, Park	€ -	€ -	€ -	Under Consideration	€ 2,975,000	
BUS CORRIDOR - NETWORK IMPROVEMENT	NTA 100% Fully Funded Schemes	€ -	€ -	€ -	Under Consideration	€ 6,000,000	
GLENRYAN/CATTLEMARKET AVE UPGRADE	NTA 100% Fully Funded Schemes	€ -	€ -	€ -	Under Consideration	€ 500,000	
NEW SUSTAINABLE TRANSPORT IMPROVEMENT	NTA 100% Fully Funded Schemes	€ -	€ -	€ -	Under Consideration	€ 2,000,000	
EMMET PLACE	Upgrade of Public Spaces, ie, Park	€ -	€ -	€ -	Under Consideration	€ 1,235,000	
DOCKLANDS INFRASTRUCTURE	NTA 100% Fully Funded Schemes	€ -	€ -	€ -	Under Consideration	€ 6,000,000	
<b>Operations</b>							
NORTH WEST REGIONAL PARK	Upgrade of Public Spaces, ie, Park	€ -	€ -	€ -	Under Consideration	€ 2,000,000	
Eden Car Park	Upgrade of Public Spaces, ie, Park	€ -	€ -	€ -	Under Consideration	€ 500,000	
Bells Field	Upgrade of Public Spaces, ie, Park	€ -	€ -	€ -	Under Consideration	€ 500,000	
Mahony's Avenue	Upgrade of Public Spaces, ie, Park	€ -	€ -	€ -	Under Consideration	€ 500,000	
Glanmire Playground	Upgrade of Public Spaces, ie, Park	€ -	€ -	€ -	Under Consideration	€ 950,000	
Ernismore Lands	Upgrade of Public Spaces, ie, Park	€ -	€ -	€ -	Under Consideration	€ 2,000,000	
ACTIVE TRAVEL	NTA 100% Fully Funded Schemes	€ -	€ -	€ -	Under Consideration	€ 1,100,000	
LINING ASSET MANAGEMENT	Traffic	€ -	€ -	€ -	Under Consideration	€ 2,530,000	
Blarney Playground	Upgrade of Public Spaces, ie, Park	€ -	€ -	€ -	Under Consideration	€ 500,000	
Inch Park	Upgrade of Public Spaces, ie, Park	€ -	€ -	€ -	Under Consideration	€ 500,000	
<b>Strategic &amp; Economic Development</b>							
DOCKLANDS - MP PHASE 2	Strategic Infrastructure	€ -	€ -	€ -	Under Consideration	€ 14,000,000	
GPQ LIBRARY PROJECT	URDF Project	€ -	€ -	€ -	Under Consideration	€ 28,667,500	
DOCKLANDS - NORTH DOCKS	Strategic Infrastructure	€ -	€ -	€ -	Under Consideration	€ 13,133,333	
DOCKLANDS - SOUTH QUAYS - PUBLIC REALM	Strategic Infrastructure	€ -	€ -	€ -	Under Consideration	€ 64,189,333	
DOCKLANDS-SOUTH QUAYS - BRIDGES	Strategic Infrastructure	€ -	€ -	€ -	Under Consideration	€ 17,052,666	
DOCKLANDS SOUTH QUAYS - ROADS	Strategic Infrastructure	€ -	€ -	€ -	Under Consideration	€ 27,216,334	
BISHOP LUCEY PARK	URDF Project	€ -	€ -	€ -	Under Consideration	€ 3,449,407	
GPQ PUBLIC REALM & BRIDGES	URDF Project	€ -	€ -	€ -	Under Consideration	€ 11,819,340	
DOCKLANDS-INFRASTRUCTURE PLAN	Strategic Infrastructure	€ -	€ -	€ -	Q2 2025	€ 3,840,000	
<b>Totals</b>		€ 20,906,300	€ -	€ -		€ 700,288,409	



Expenditure being incurred - Greater than €0.5m (Capital and Current)									
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes	
Housing & Building									
A01 MAINT/JMP LA HOUSING UNITS	Repairs and Maintenance of LA Housing Stock	€ 21,965,637	€ -	€ -	Rolling - Current Exp	€ -	€ -		
A02 HOUSING ASSES, ALLOC & TRANSFER	Assessment of Housing Needs	€ 1,109,187	€ -	€ -	Rolling - Current Exp	€ -	€ -		
A03 HOUSING RENT & TENANT PURCHASE ADMIN	Debt Management & Rent Assessment	€ 1,986,837	€ -	€ -	Rolling - Current Exp	€ -	€ -		
A04 HOUSING COMM DEVELOP SUPPORT	Housing Estate Management & Support	€ 7,218,451	€ -	€ -	Rolling - Current Exp	€ -	€ -		
A05 ADMIN OF HOMELESS SERVICE	Homeless Services Administration	€ 25,618,715	€ -	€ -	Rolling - Current Exp	€ -	€ -		
A06 SUPPORT TO HOUSING CAPITAL PRO	Mainly relates to loan charges and technical & admin support	€ 3,397,840	€ -	€ -	Rolling - Current Exp	€ -	€ -		
A07 RAS PROGRAMME	Rental Assistance Scheme Operations	€ 32,741,883	€ -	€ -	Rolling - Current Exp	€ -	€ -		
A08 HOUSING LOANS	Loan Interest & Charges and Debt Management	€ 1,168,998	€ -	€ -	Rolling - Current Exp	€ -	€ -		
A09 HOUSING GRANTS	Disabled Persons Grants	€ 4,725,359	€ -	€ -	Rolling - Current Exp	€ -	€ -		
A11 AGENCY & RECUPABLE SERVICES	Agency & Recoupable and Support Services	€ 2,633,537	€ -	€ -	Rolling - Current Exp	€ -	€ -		
BRAMBLE COTTAGES, POPHAMS RD	Dev 4 units	€ -	€ 285,550	€ -	Ongoing	€ 462,808	€ 1,216,503		
ROOFLINE REPAIRS	Cleaning/Installation/Repairs to the roofing felt, gutters e	€ -	€ -	€ 61	Ongoing	€ 3,795,558	€ 1,529,000		
ROOF REPAIRS 2019	Cleaning/Installation/Repairs to the roofing felt, gutters e	€ -	€ 159,414	€ -	ongoing	€ 1,397,516	€ 1,000,000		
CENTRAL HEATING INSTALLATION19	Repair & Service of domestic boilers in Council properties	€ -	€ -	€ 114,333	ongoing	€ 871,229	€ 700,000		
CNWQR PH 3 DECANT & ENABLING	Relocation of CNWQR residents, shuttering costs & demolition for Phase 3 CNWQR.	€ -	€ 984,280	€ -	2024	€ 3,684,477	€ 3,000,000		
VOIDS PROG 2022 CONTRACT WORKS	2022 Voids	€ -	€ 204,099	€ -	TBC	€ 3,926,759	€ 4,000,000		
CNWQR PH 3B	Planned dev 62 units	€ -	€ 470,400	€ -	2025	€ 1,061,951	€ 9,498,000		
HOLLYWOOD ESTATE INFILL HSG	Dev 87units	€ -	€ 537,651	€ -	Ongoing	€ 840,869	€ 3,151,585		
COMP DIALOGUE - GLEN RYAN RD	Dev of 9 units	€ -	€ 953,190	€ -	Ongoing	€ 2,570,036	€ 2,981,620		
32 UNITS WESTSIDE, MODEL FM RD	Dev 32 units	€ -	€ 222,995	€ -	Ongoing	€ 2,579,225	€ 18,778,722		
60 UNITS POULAVONE, BALLINCOLL	Dev 60 units	€ -	€ 13,374,791	€ -	Ongoing	€ 16,818,581	€ 23,572,790		
43 UNITS DENROCHES CROSS,CORK	Dev 43 units	€ -	€ 6,639,944	€ -	2024	€ 14,326,995	€ 14,184,500		
MIDDLE GLANMIRE RD AFFORD HSG	Dev 27 SOC (AHB) & 27 AFFORDABLE (CCC) UNITS	€ -	€ -	€ 72,211	Dec 2022 in defects period	€ 14,798,455	€ 15,200,000		
SHP 2015-2017 - 32 UNITS BARRACK STREET	Dev 32 units	€ -	€ 3,981,841	€ -	2025	€ 10,291,372	€ 9,392,106		
SHP 2015 -17 - 16 UNITS WOOD STREET	Dev 16 units	€ -	€ 2,755	€ -	Dec-24	€ 1,447,036	€ 4,452,110		
PHASE 2C DEVELOPMENT CNWRQ	Dev 24 units	€ -	€ 360,297	€ -	Ongoing	€ 4,469,003	€ 6,994,140		
BOHERBOY ROAD HSG SCHEME	Dev of Affordable Housing	€ -	€ 1,885,750	€ -	Ongoing	€ 11,734,137	€ 11,000,000		
ERRIGAL HEIGHTS, THE GLEN	Dev 28 units	€ -	€ 1,318,307	€ -	Ongoing	€ 1,888,448	€ 11,354,833		
GLENAMOY LAWN, MAYFIELD	Dev 3 units	€ -	€ 629,902	€ -	Ongoing	€ 715,973	€ 1,214,689		
REVOLVING FUND VACANT HSE- REP	Revolving Fund	€ -	€ 4,741	€ -	Ongoing	€ 2,515,958	€ 2,800,000		



Expenditure being incurred - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name Housing & Building	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to- date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
CREL PROJECT BLACKROCK HALL GRATTAN HOUSE ST MIL	Cost Rental	€ -	€ 21,402		Ongoing	€ 21,402	€ 10,000,000	
REGEN PROJECT NOONANS ROAD	Regeneration	€ -	€ 12,900		Ongoing	€ 12,900	€ 2,000,000	
AHS - SCHEME B KILMORE RD LR	Affordable Housing	€ -	€ -		Ongoing	€ 645,866	€ -	
PART V BOTHAR AN CHRAINN	Part V Acquisition	€ -	€ 2,632		Ongoing - 31.03.25	€ 2,632	€ 1,323,560	
HSE PUR - PART 5 HEATHFIELD	Part V Acquisition	€ -	€ 1,219,987		Ongoing	€ 8,598,976	€ 10,000,000	
CARIGANARRA RD BALLINCOLLIG	Turnkey Acquisition	€ -	€ -		Ongoing	€ -	€ 1,400,700	
SOCIAL & COMMUNITY (CNRW)	Social, Economical & Environmental Plan	€ -	€ 1,018		Ongoing	€ 862,805	€ 236,859	
	Road Transportation & Safety							
B01 NP ROAD - MAINTENANCE & IMPROVEMENT	Maintenance & Improvement of National Primary Roads	€ 679,666	€ -	€ -	Rolling - Current Exp	€ -	€ -	
B03 REGIONAL ROAD - MAIN&IMPROVE	Maintenance & Improvement of Regional Roads	€ 2,366,613	€ -	€ -	Rolling - Current Exp	€ -	€ -	
B04 LOCAL ROAD - MAIN&IMPROVE	Maintenance & Improvement of Local Roads	€ 27,002,178	€ -	€ -	Rolling - Current Exp	€ -	€ -	
B05 PUBLIC LIGHTING	Public Lighting Operations	€ 6,086,825	€ -	€ -	Rolling - Current Exp	€ -	€ -	
B06 TRAFFIC MANAGEMENT IMPROVE	Traffic Management and Maintenance	€ 7,118,809	€ -	€ -	Rolling - Current Exp	€ -	€ -	
B08 ROAD SAFETY PROMO/EDUCATION	School Wardens & Support Costs	€ 1,139,874	€ -	€ -	Rolling - Current Exp	€ -	€ -	
B09 CAR PARKING	Maintenance and Management of Car Parks	€ 7,294,837	€ -	€ -	Rolling - Current Exp	€ -	€ -	
B10 SUPPORT TO ROADS CAPITAL PROG	Administration of Roads Capital Programme	€ 3,602,427	€ -	€ -	Rolling - Current Exp	€ -	€ -	
REBURISHMENT OF CAR PARKS	Refurb car parks	€ -	€ 687,769	€ -	Ongoing	€ 830,355	€ 1,700,000	
AUTOMATIC BOLLARDS	restrict pedestrian streets	€ -	€ 298,480	€ -	Ongoing	€ 928,224	€ 2,065,000	
MONAHAN ROAD EXTENSION	Monahan road	€ -	€ 38,803	€ -	2026	€ 369,979	€ 3,500,000	
SOUTH DOUGLAS ROAD	South Douglas Road Repairs	€ -	€ 77,194	€ -	Q3 2024	€ 2,137,715	€ 1,050,000	
CITY LIBRARY GPQ INCL SITE	Library	€ -	€ 6,089	€ -	Q4 2028	€ 6,089	€ 44,200,000	
URBAN ANIMATION PROJECT	Outdoor public art trail	€ -	€ 851,413	€ -	Q3 2024	€ 909,238	€ 670,000	
DOCKLANDS - PLANNING, STRATEGY	Master Planning, Strategies and Work Plan	€ -	€ 819,586	€ -	Q1 2025	€ 920,024	€ 2,050,000	
DOCKLANDS - ACQUIRE CITY QUAYS	Docklands Project	€ -	€ 17,686	€ -	Q2 2028	€ 22,612	€ 10,170,000	
CORK DOCKLANDS DELIVERY OFFICE	Establishment of Capital Delivery Office	€ -	€ 236,141	€ -	Q4 2030	€ 384,342	€ 10,350,000	
SHANDON BUTTER EXCHANGE REGEN	Regeneration	€ -	€ 69,995	€ -	2026	€ 69,995	€ 7,500,000	
CORK WAYFINDING SYSTEM	Pedestrian wayfinding	€ -	€ 16,684	€ -	Q4 2024	€ 232,558	€ 1,200,000	
PEDESTR SAFETY IMPROVEMT PH 2	Improve pedestrian and vulnerable road user facilities	€ -	€ 75,419	€ -	2024	€ 879,717	€ 900,000	

Expenditure being Incurred - Greater than €0.5m (Capital and Current)									
Project/Scheme/Programme Name Housing & Building	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to- date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes	
50 UNITS BOYCES STREET	Dev 51 units	€ -	€ 2,857,544	€ -	May-25	€ 7,903,382	€ 19,245,537		
FAIRFIELD MEADOW REMEDIATION19	Remedial Works to Fairfield Meadows Estate (largely defect related).	€ -	€ 349,600	€ -	TBC	€ 842,369	€ 825,000		
SOCIAL HOUSING ACQUISITIONS	Purchased houses	€ -	€ 23,129,177	€ -	Rolling	€ 23,129,177	€ -		
TAKING IN CHARGE	Limited works for Taking in charge certain estates.	€ -	€ -	€ -	Rolling	€ 16,202	€ 675,000		
CALF	Capital Acquisitions Leasing Facility	€ -	€ 31,596,755	€ -	Rolling	€ 31,596,755	€ -		
CAS	Capital Assistance Scheme	€ -	€ 3,918,440	€ -	Rolling	€ 14,611,369	€ -		
35 UNITS ARDROSTIG AFFORD HSG	Dev 35 units	€ -	€ 7,382,157	€ -	Ongoing	€ 10,440,346	€ 11,157,307		
LOAN SCHEME-TRAVELLERS-CARAVAN	Loan Scheme Caravans	€ -	€ 85,092	€ -	Ongoing	€ 1,036,354	€ 1,000,000		
43 UNITS BALLINGLANNA GLANMIRE	Part V Turnkey Acquisition	€ -	€ 3,281,820	€ -	2024	€ 12,292,977	€ 13,000,000		
CNWQR PH 4A	Design and construction of 62 social housing units in CNWQR.	€ -	€ 372,041	€ -	2025	€ 869,292	€ 13,508,849		
2 UNITS FOYLE AVE-INFILL	Design and construction of 2 social housing units.	€ -	€ 701,244	€ -	Ongoing	€ 904,298	€ 977,467		
MADONNA HSE PH 2 BALLINCOLLIG	Dev 6 units	€ -	€ 92,086	€ -	Ongoing	€ 239,133	€ 1,889,697		
LIOS CARA KILLEENS 44 UNITS	Development of 44 housing units	€ -	€ 13,109,200	€ -	Ongoing	€ 15,150,696	€ 15,917,996		
COMP DIALOGUE 21-22 DOMINICK S	Development of 9 housing units	€ -	€ 800,250	€ -	Jun-24	€ 1,209,456	€ 1,946,958		
CHURCH RD BL/ROCK 30 UNITS	Development of 30 housing units	€ -	€ 6,342,633	€ -	2024	€ 8,389,510	€ 11,255,600		
SOC HSG - BESSBOROUGH RD SITE	84 Social Apartments, 6 houses	€ -	€ 554,485	€ -	Ongoing	€ 3,283,162	€ 36,846,559		
36 AFFORDABLE UNIT COOLFLUGH TOWER	36 Affordable Housing	€ -	€ 5,798,972	€ -	Ongoing	€ 10,665,690	€ 8,000,000		
CONTRACT VACANTS 2023	Refurbishment of Vacant Properties	€ -	€ 1,185,026	€ -	Ongoing	€ 1,185,026	€ 756,026		
DEPOT VACANTS 2023	Refurbishment of Vacant Properties	€ -	€ 1,227,343	€ -	Ongoing	€ 1,227,343	€ 1,227,343		
ENERGY RETROFITTING PROG 2021	Energy Efficiency Retrofitting of properties	€ -	€ 784,259	€ -	Ongoing	€ 4,417,724	€ 14,005,724		
PROJ MGMT ENERGY EFFICIENCY 21	Energy Efficiency Retrofitting of properties	€ -	€ -	€ -	Ongoing	€ 456,312	€ 1,281,236		
SITE-CLANRICKARDE EST/BOREENMA	Development Site	€ -	€ -	€ -	Ongoing	€ 9,875	€ -		
ROPE WALK 3 UNITS	Development Site	€ -	€ 60,888	€ -	Ongoing	€ 60,888	€ 1,143,152		
101/102 HOLLYVILLE 2 UNITS	Development Site	€ -	€ 59,412	€ -	Ongoing	€ 59,412	€ 696,236		
67 APTS GERALD GRIFFIN ST	Development Site	€ -	€ -	€ -	Ongoing	€ -	€ 28,554,900		
COMP DIALOGUE LWR JOHN ST,SHAN	Development Site	€ -	€ 341,868	€ -	Ongoing	€ 341,868	€ 766,059		
GREENVALLEY DOUGLAS 25 HOUSES	Development Site	€ -	€ 1,851,852	€ -	Ongoing	€ 1,851,852	€ 4,321,644		
FARRANFERRIS 26 HOUSES	Development Site	€ -	€ 1,002,605	€ -	Ongoing	€ 1,002,605	€ 3,980,842		
BALLINCROKIG BVALANE 72 HOUSES	Development Site	€ -	€ 5,869,986	€ -	Ongoing	€ 5,869,986	€ 8,987,219		
PART 5-11 UNITS MAGLIN HCP1048	Part V Acquisition	€ -	€ -	€ -	Ongoing	€ 1,230	€ 3,000,000		
HSE PUR-HEATHFIELD, BALLINCOLL	House Purchase	€ -	€ -	€ -	Ongoing	€ -	€ 2,000,000		
PART 5-2 HSES GLASHABOY G/MIRE	Part V Acquisition	€ -	€ -	€ -	Ongoing - 31.12.2024	€ 445,045	€ 2,310,815		
70 UNITS HEATHFIELD AFFORD HSG	Affordable Purchase	€ -	€ 5,379,757	€ -	Ongoing	€ 5,379,757	€ 6,000,000		
45 UNITS LEHENAGH/MORE AFFD HSG	Affordable Purchase	€ -	€ -	€ -	Ongoing	€ 3,152,737	€ 4,000,000		

Expenditure being Incurred - Greater than €0.5m (Capital and Current)									
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes	
<b>Housing &amp; Building</b>									
CREL PROJECT BLACKROCK HALL GRATTAN HOUSE ST MID	Cost Rental	€ -	€ 21,402		Ongoing	€ 21,402	€ 10,000,000		
REGEN PROJECT NOONANS ROAD	Regeneration	€ -	€ 12,300		Ongoing	€ 12,300	€ 2,000,000		
AHS - SCHEME B KILMORE RD LR	Affordable Housing	€ -	€ -		Ongoing	€ 645,866	€ -		
PART V BOTHAR AN CHRAINN	Part V Acquisition	€ -	€ 2,632		Ongoing - 31.03.25	€ 2,632	€ 1,829,560		
HSE PUR - PART 5 HEATHFIELD	Part V Acquisition	€ -	€ 1,219,987		Ongoing	€ 8,598,976	€ 10,000,000		
CARIGANARRA RD BALLINCOLLIG	Turnkey Acquisition	€ -	€ -		Ongoing	€ -	€ 1,400,700		
<b>SOCIAL &amp; COMMUNITY (CNWR)</b>	<b>Social, Economical &amp; Environmental Plan</b>	€ -	€ 1,018		Ongoing	€ 862,805	€ 296,859		
<b>Road Transportation &amp; Safety</b>									
B01 NP ROAD - MAINTENANCE & IMPROVEMENT	Maintenance & Improvement of National Primary Roads	€ 679,666	€ -	€ -	Rolling - Current Exp	€ -	€ -		
B03 REGIONAL ROAD - MAIN&IMPROVE	Maintenance & Improvement of Regional Roads	€ 2,366,613	€ -	€ -	Rolling - Current Exp	€ -	€ -		
B04 LOCAL ROAD - MAIN&IMPROVE	Maintenance & Improvement of Local Roads	€ 27,002,178	€ -	€ -	Rolling - Current Exp	€ -	€ -		
B05 PUBLIC LIGHTING	Public Lighting Operations	€ 6,086,825	€ -	€ -	Rolling - Current Exp	€ -	€ -		
B06 TRAFFIC MANAGEMENT IMPROVE	Traffic Management and Maintenance	€ 7,118,809	€ -	€ -	Rolling - Current Exp	€ -	€ -		
B08 ROAD SAFETY PROMO/EDUCATION	School Wardens & Support Costs	€ 1,139,874	€ -	€ -	Rolling - Current Exp	€ -	€ -		
B09 CAR PARKING	Maintenance and Management of Car Parks	€ 7,294,837	€ -	€ -	Rolling - Current Exp	€ -	€ -		
B10 SUPPORT TO ROADS CAPITAL PROG	Administration of Roads Capital Programme	€ 3,602,427	€ -	€ -	Rolling - Current Exp	€ -	€ -		
REBURISHMENT OF CAR PARKS	Refurb carparks	€ -	€ 687,769	€ -	Ongoing	€ 890,355	€ 1,700,000		
AUTOMATIC BOLLARDS	restrict pedestrian streets	€ -	€ 298,480	€ -	Ongoing	€ 928,224	€ 2,065,000		
MONAHAN ROAD EXTENSION	Monahan road	€ -	€ 38,803	€ -	2026	€ 369,973	€ 3,500,000		
SOUTH DOUGLAS ROAD	South Douglas Road Repairs	€ -	€ 77,194	€ -	Q3 2024	€ 2,137,715	€ 1,050,000		
CITY LIBRARY GPQ INCL SITE	Library	€ -	€ 6,089	€ -	Q4 2028	€ 6,089	€ 44,200,000		
URBAN ANIMATION PROJECT	Outdoor public art trail	€ -	€ 851,413	€ -	Q3 2024	€ 909,238	€ 670,000		
DOCKLANDS - PLANNING, STRATEGY	Master Planning, Strategies and Work Plan	€ -	€ 819,586	€ -	Q1 2025	€ 920,024	€ 2,050,000		
DOCKLANDS - ACQUIRE CITY QUAYS	Docklands Project	€ -	€ 17,636	€ -	Q2 2028	€ 22,612	€ 10,170,000		
CORK DOCKLANDS DELIVERY OFFICE	Establishment of Capital Delivery Office	€ -	€ 236,141	€ -	Q4 2030	€ 384,342	€ 10,350,000		
SHANDON BUTTER EXCHANGE REGEN	Regeneration	€ -	€ 69,995	€ -	2026	€ 69,995	€ 7,500,000		
CORK WAYFINDING SYSTEM	Pedestrian wayfinding	€ -	€ 16,684	€ -	Q4 2024	€ 282,558	€ 1,200,000		
PEDESTR SAFETY IMPROVEMT PH 2	Improve pedestrian and vulnerable road user facilities	€ -	€ 75,419	€ -	2024	€ 879,717	€ 900,000		

Expenditure being Incurred - Greater than €0.5m (Capital and Current)									
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes	
<b>Infrastructure</b>		€ -	€ -	€ -		€ -	€ -		
BALLYBRACK PED & CYCLE TRACK	This scheme will enhance connectivity for pedestrians and cyclists in the Maryborough Woods/Maryborough Ridge Area and will provide a safe and direct off road route for commuters, school and leisure users. The scheme will improve quality of life for residents in the area by expanding the overall cycle network and reducing traffic volumes on the road network.	€ -	€ 1,269,977	€ -	Ballybrack Phase 4A at Substantial Completion. Phase 4B & Phase 4C are currently at detailed design stage and it is anticipated that Phase 4B will be incorporated into the M28 Contract Package for construction in June 2024.	€ 1,522,420	€ 6,148,702		
CORK NORTHERN DISTRIBUTOR	Northern ring road around the city	€ -	€ -	€ -	2030	€ 459,077	€ 1,100,000		
PASSAGE GWAY P2 MAHON-PASSAGE	Greenway scheme	€ -	€ 159,187	€ -	2026	€ 781,100	€ 5,000,000		
MCCURTAIN STREET PTI	Transport Scheme	€ -	€ 7,009,677	€ -	Nov-25	€ 16,164,231	€ 4,500,000		
DOCKLANDS TO CITY CENTRE JUNCT	Public Realm & Transport scheme Note no expenditure in 2023	€ -	€ 17,214	€ -	2024	€ 529,127	€ 6,250,000		
SOUTH QUAYS PTI	Phase 6 & 7 of the City Centre Movement Strategy.	€ -	€ -	€ -		€ 214,540	€ 1,000,000		
BALLYVOLANE PH 2 FOX & HOUNDS	Traffic management and maintenance	€ -	€ 62,918	€ -	Due to start construction in Q4 2024. 12 month construction period.	€ 566,616	€ 800,000		
GLANMIRE ROADS IMPRVMT SCHEME	Traffic management and maintenance	€ -	€ 1,543,898	€ -	This has been separated into a number of phases with construction of P1, P3 & P9 now completed. P9B and P15 are currently at detailed design stage.	€ 9,569,381	€ 19,000,000		
B&C PUBLIC REALM-INFRASTRUCTURE	Public Realm Project	€ -	€ 785,247	€ -	2025	€ 1,557,262	€ 13,843,000		
LEHENAGHMORE RD IMPROVEMT SCH	Road Improvement scheme	€ -	€ 289,849	€ -	Q4 2026	€ 995,605	€ 12,500,000		
DOUGLAS EAST WEST LINK	The scheme shall provide an alternative and more direct route for pedestrians and cyclists	€ -	€ 49,989	€ -	This scheme is currently at Options Stage.	€ 159,983	€ 6,360,000		
DONNYBROOK HILL PEDESTRIAN SCH	Pedestrian scheme	€ -	€ 410,586	€ -		€ 487,637	€ 1,320,000		
CURRAGH ROAD UPGRADE SCHEME	The overall objective is to deliver enhanced facilities for all road users.	€ -	€ 975,829	€ -	Q2 2024.	€ 1,983,687	€ 100,000		
L2998 DUNKETTLE RD 5TH (P9B)	This project is to deliver a significantly improved walking and cycle environment.	€ -	€ 93,994	€ -	Late 2024.	€ 184,383	€ 3,850,000		
BLARNEY VILLAGE CYCLE ROUTE	This project is to deliver a significantly improved walking and cycle environment.	€ -	€ 105,255	€ -	Q4 2024	€ 248,351	€ 6,620,000		

Expenditure being incurred - Greater than €0.5m (Capital and Current)									
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes	
Environmental Services									
E01 LANDFILL OPERATION & AFTERCARE	Landfill Tramore Valley Park	€ 1,871,118	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E02 RECOVERY&RECYC FACILITIES OPS	Recycling expenditure	€ 1,539,778	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E06 STREET CLEANING	Street Cleaning	€ 8,087,936	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E07 WASTE REGULATION, MONITORING & ENFORCEMENT	Waste Enforcement/ Litter	€ 885,288	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E08 WASTE MANAGEMENT PLANNING	Waste Management Planning	€ 714,478	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E09 MAINTENANCE OF BURIAL GROUNDS	Burial Grounds	€ 2,449,773	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E10 SAFETY OF STRUCTURES & PLACES	Safe Structures Exp.	€ 1,541,372	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E11 OPERATION OF FIRE SERVICE	Operation of Fire Services	€ 19,155,940	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E12 FIRE PREVENTION	Fire Prevention	€ 1,775,146	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E13 WATER QUALITY, AIR & NOISE POLLUTION	Water quality, Air & Noise Pollution	€ 684,177	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E15 Climate Change and Flooding	Climate change and Flooding	€ 540,736	€ -	€ -	Rolling - Current Exp	€ -	€ -		
ELECTRICITY GEN. AT KINSALE RD	Generation of electricity at Kinsale Road Landfill Site	€ -	€ 66,276	€ -	Rolling - Current Exp	€ 1,365,717	€ 1,600,000		
TOGHER FLOOD RELIEF	Flood Relief Scheme	€ -	€ 866,848	€ -	Ongoing, until gas runs out	€ 20,329,082	€ 22,000,000		
GLASHABOY FLOOD RELIEF SCHEME	Flood Relief Scheme	€ -	€ 5,442,150	€ -	Q4 2022	€ 6,486,638	€ 20,495,000		
MORRISONS ISL PUB RE&FLOOD DEF	Flood Relief Scheme	€ -	€ 191,190	€ -	2024	€ 1,140,052	€ 7,500,000		
Recreation and Amenity									
F01 LEISURE FACILITIES OPERATIONS	Leisure Pool facilities	€ 1,479,673	€ -	€ -	Rolling - Current Exp	€ -	€ -		
F02 OP OF LIBRARY&ARCHIVE SERVICE	Library & Archive	€ 10,546,878	€ -	€ -	Rolling - Current Exp	€ -	€ -		
F03 OUTDOOR LEISURE AREA OPERATION	Outdoor Leisure e.g. Golf Course	€ 13,118,113	€ -	€ -	Rolling - Current Exp	€ -	€ -		
F04 COMM.SPORT&REC DEVELOPMENT	Community & Sports	€ 1,841,660	€ -	€ -	Rolling - Current Exp	€ -	€ -		
F05 OPERATION OF ARTS PROGRAMME	Arts Programme	€ 3,620,870	€ -	€ -	Rolling - Current Exp	€ -	€ -		
DEVELOPMENT OF MARINA PARK Phase 2	Development of Major City Park in the South Docklands - Phase 2	€ -	€ 510,506	€ -	Ongoing	€ 1,057,040	€ 8,500,000		
BISHOP LUCEY PARK	Upgrades work to public park	€ -	€ 218,884	€ -	2024	€ 785,954	€ 6,500,000		
GRANGE ROAD TO TRAMORE VALLEY PARK	Overhead Bridge Linking to Tramore Valley Park	€ -	€ 6,513,528	€ -	2024	€ 9,923,673	€ 8,000,000		
Miscellaneous Services									
H05 OP OF MORGUE&CORONER EXP	Coroner expenditure	€ 1,371,678	€ -	€ -	Rolling - Current Exp	€ -	€ -		
H09 LOCAL REPRES/CIVIC LEADERSHIP	Local Rep. Expenditure	€ 2,062,660	€ -	€ -	Rolling - Current Exp	€ -	€ -		
H11 AGENCY & RECOUPABLE SERVICES	Annual Contribution Cork County Council	€ 14,454,920	€ -	€ -	Rolling - Current Exp	€ -	€ -		
EVENTS CENTRE	Development of event Centre	€ -	€ 131,410	€ -	2024	€ 1,615,128	€ 57,000,000		

Expenditure being incurred - Greater than €0.5m (Capital and Current)									
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		€	€	€		€	€		
BALLYBRACK PED & CYCLE TRACK	This scheme will enhance connectivity for pedestrians and cyclists in the Maryborough Woods/Maryborough Ridge Area and will provide a safe and direct off road route for commuters, school and leisure users. The scheme will improve quality of life for residents in the area by expanding the overall cycle network and reducing traffic volumes on the road network.	€ -	€ 1,269,977	€ -	Ballybrack Phase 4A at Substantial Completion. Phase 4B & Phase 4C are currently at detailed design stage and it is anticipated that Phase 4B will be incorporated into the M28 Contract Package for construction in June 2024.	€ 1,522,420	€ 6,148,702		
CORK NORTHERN DISTRIBUTOR	Northern ring road around the city	€ -	€ -	€ -	2030	€ 459,077	€ 1,100,000		
PASSAGE GWAY P2 MAHON-PASSAGE	Greenway scheme	€ -	€ 159,187	€ -	2026	€ 781,100	€ 5,000,000		
MCCURTAIN STREET PTI	Transport Scheme	€ -	€ 7,009,677	€ -	Nov-25	€ 16,164,231	€ 4,500,000		
DOCKLANDS TO CITY CENTRE JUNCT	Public Realm & Transport scheme Note no expenditure in 2023	€ -	€ 17,214	€ -	2024	€ 529,127	€ 6,250,000		
SOUTH QUAYS PTI	Phase 6 & 7 of the City Centre Movement Strategy.	€ -	€ -	€ -		€ 214,540	€ 1,000,000		
BALLYOLANE PH 2 FOX & HOUNDS	Traffic management and maintenance	€ -	€ 62,918	€ -	Due to start construction in Q4 2024. 12 month construction period.	€ 566,616	€ 800,000		
GLANMIRE ROADS IMPRVMT SCHEME	Traffic management and maintenance	€ -	€ 1,543,898	€ -	This has been separated into a number of phases with construction of P1, P3 & P9 now completed. P9B and P15 are currently at detailed design stage.	€ 9,569,381	€ 19,000,000		
B&C PUBLIC REALM-INFRASTRUCTUR	Public Realm Project	€ -	€ 785,247	€ -	2025	€ 1,557,262	€ 13,843,000		
LEHENGHMORE RD IMPROVEMT SCH	Road improvement scheme	€ -	€ 289,849	€ -	Q4 2026	€ 995,605	€ 12,500,000		
DOUGLAS EAST WEST LINK	The scheme shall provide an alternative and more direct route for pedestrians and cyclists	€ -	€ 49,989	€ -	This scheme is currently at Options Stage.	€ 159,983	€ 6,360,000		
DONNYBROOK HILL PEDESTRIAN SCH	Pedestrian scheme	€ -	€ 410,586	€ -		€ 487,637	€ 1,320,000		
CURRAGH ROAD UPGRADE SCHEME	The overall objective is to deliver enhanced facilities for all road users.	€ -	€ 975,829	€ -	Q2 2024.	€ 1,983,687	€ 100,000		
L2998 DUNKETTLE RD 5TH (P9B)	This project is to deliver a significantly improved walking and cycle environment.	€ -	€ 93,994	€ -	Late 2024.	€ 184,383	€ 3,850,000		
BLARNEY VILLAGE CYCLE ROUTE	This project is to deliver a significantly improved walking and cycle environment.	€ -	€ 105,255	€ -	Q4 2024	€ 248,351	€ 6,620,000		



Expenditure being Incurred - Greater than €0.5m (Capital and Current)									
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes	
Infrastructure		€ -	€ -	€ -		€ -	€ -		
MAYFIELD TO GLEN CYCLE ROUTE	This project is to deliver a significantly improved walking and cycle environment.	€ -	€ 27,042	€ -	Q4 2024	€ 98,433	€ 100,000		
CLARKES HILL	Active Travel scheme Clarks Hill	€ -	€ 17,679	€ -	Q4 2026	€ 17,679	€ 2,000,000		
GLANMIRE TO CITY CYCLE PHASE 1	1.2 kn active travel route	€ -	€ 393,237	€ -	Q3 2024	€ 601,194	€ 3,000,000		
VIADUCT TO CITY CYCLE PHASE 1	Greenway scheme	€ -	€ 412,226	€ -	Q4 2026	€ 857,910	€ 4,000,000		
KILCULLY/LUPR GLANMIRE SAFTEY	Road safety scheme	€ -	€ 390,471	€ -	Phase I Q2 2024, Phase II Q4 2026	€ 696,463	€ 4,000,000		
MARINA PROMENADE PED/CYCLE	Amenity Project at construction	€ -	€ 1,188,726	€ -	2025	€ 1,367,035	€ 5,500,000		
MARY ST DOUGLAS ST & WHITE ST	Public Realm Project	€ -	€ 275,700	€ -	2026	€ 288,678	€ 3,200,000		
N DOCKS PUB REALM & TRANSPORT	Public Realm & Quayside Amenity Areas	€ -	€ 92,250	€ -	Consultants appointed Q4 2023	€ 92,250	€ 19,000,000		
MAHON CYCLE INFRASTRUCTURE	Cycle Route	€ -	€ 1,008,002	€ -	2025	€ 1,297,351	€ 17,000,000		
KNAPPS SQUARE CYCLE ROUTE	Cycle Route	€ -	€ 1,183,106	€ -		€ 1,707,570	€ 2,000,000		
CORK CITY NORTHERN TRANSPORT	14km multi modal route. Project Held pending funding approval	€ -	€ 48,013	€ -	2030	€ 526,020	€ 1,600,000		
CURRAHEEN RD CYCLE LANE	Cycle infrastructure project	€ -	€ 4,859	€ -	2026	€ 29,643	€ 1,250,000		
BANDUFF ROAD SCHEME	Provide safe, high quality and continuous routes for pedestrians	€ -	€ 168,792	€ -	Currently in Phase 3 Preliminary Design due to complete in Q3 2024.	€ 228,447	€ 150,000		
KERRY PIKE PEDESTRIAN SCHEME	Provide safe, high quality and continuous routes for pedestrians	€ -	€ 79,531	€ -		€ 97,851	€ 3,000,000		
LEE TO SEA CYCLE ROUTE STUDY	Greenway scheme	€ -	€ 73,615	€ -	Currently in Phase 2 Concept and Options Development due for completion in Q4 2024	€ 323,905	€ 1,150,000		
ROCHESTOWN 2 DOUGLAS CYCLE SCH	Cycle infrastructure scheme	€ -	€ 130,557	€ -	2027	€ 233,097	€ 6,400,000		
GLANMIRE TO CITY CYCLE PHASE 2	5 km active travel route	€ -	€ 496,091	€ -	Q2 2026	€ 608,781	€ 19,000,000		
MASHS BOREEN PED/CYCLE UPGRADE	Active Travel Scheme	€ -	€ 121,279	€ -		€ 125,584	€ 1,200,000		
COLMCILLE AVE PED/CYCLE UPGRAD	Active Travel Amenity project	€ -	€ 43,186	€ -		€ 64,576	€ 1,750,000		
SHANAKIEL-STAWBERRY HILL CYCLE	Cycle infrastructure scheme	€ -	€ 7,934	€ -		€ 7,934	€ 1,190,000		
CARRIGROHANE BRIDGE REPLACEMENT	Bridge replacement	€ -	€ 403,233	€ -		€ 671,876	€ 7,600,000		
N40 TEN T ROUTE STUDY	Active Travel Scheme	€ -	€ 301,502	€ -		€ 591,385	€ 5,000,000		
WELLINGTON ROAD CYCLE SCHEME	This project intends to provide significantly improved infrastructure for cycling on Wellington Road	€ -	€ -	€ -		€ 3,105	€ 3,500,000		
BESSBORO TO MAHON CYCLE & WALK	Amenity walk and cycleway at design stage	€ -	€ 3,075	€ -	2025	€ 6,089	€ 1,500,000		
SARSFIELD RD TO CLASHDUV	Cycle Infrastructure scheme	€ -	€ 32,986	€ -	2026	€ 37,844	€ 2,600,000		
FRANKFIELD RD ACTIVE TRAVEL	Active Travel Scheme	€ -	€ -	€ -	2025	€ 5,160	€ 1,350,000		

Expenditure being Incurred - Greater than €0.5m (Capital and Current)									
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes	
Infrastructure		€ -	€ -	€ -		€ -	€ -		
SARFIELD RD/MTU ACTIVE TRAVEL	Active Travel Scheme	€ -	€ 105,632	€ -	2025	€ 105,632	€ 2,200,000		
KINSALE RD - TYP ACTIVE TRAVEL	Active Travel Scheme	€ -	€ 1,599	€ -	2027	€ 10,922	€ 4,500,000		
COONEYS LANE PEDESTRIAN SCHEME	Pedestrian improvement measures	€ -	€ 58,392	€ -		€ 58,392	€ 1,875,000		
INNISHMORE ACTIVE TRAVEL	Active Travel Scheme	€ -	€ 1,139,630	€ -	May-26	€ 1,139,630	€ 1,057,750		
MAGLIN UAE SUSTAINABLE ACCESS	Improved junction alignment for cyclists and pedestrians	€ -	€ 170,442	€ -	Q2 2024.	€ 170,442	€ 250,000		
					Hazelwood Jct is currently at construction and due for Substantial Completion in mid 2025 whilst it is anticipated that Hazelwood Linkage will be advertised for Section 38 Planning in late 2024.				
HAZELWOOD JUNCTION UPGRADE	Improved junction alignment for cyclists and pedestrians	€ -	€ 1,005,879	€ -		€ 1,005,879	€ 2,913,079		
MARYBOROUGH WOODS ACTIVE TRAVE	Active Travel Scheme	€ -	€ 1,230	€ -		€ 1,230	€ 1,600,000		
	Cycle tracks and cycle lanes & traffic management works.	€ -	€ 51,525	€ -		€ 51,525	€ 4,982,000		
KNOCKPOGUE/KNOCKFREE AVE ACTIV	Pedestrian improvement measures	€ -	€ 118,742	€ -	2025	€ 118,742	€ 1,500,000		
RAPID DEPLOYMENT PED SCHE 23/24	Enhance the vitality, built heritage, accessibility, connectivity and safety, as well as the sense of play, plac and space within the streets	€ -	€ 20,000	€ -	Due to go for Part 8 Planning Q4 2024	€ 20,000	€ 3,630,000		
COOK MARLBORO PRINCES GRAFTON	Active Travel Scheme	€ -	€ 2,276	€ -	2025	€ 2,276	€ 850,000		
LEO MURPHY RD ACTIVE TRAVEL	Bridge rehabilitation	€ -	€ -	€ -		€ 1,807,884	€ 3,178,000		
CLONTARF BRIDGE REHABILITATION		€ -	€ -	€ -					
Development Management									
	Purchase of property	€ -	€ -	€ -	Until development commences	€ 2,752,393	€ 2,752,393		
PURCHASE OF PROPERTY @ KIFTS LANE		€ -	€ -	€ -					
SITE @ KINSALE RD/M BARRY ROAD	Purchase of site	€ -	€ -	€ -	Until development commences	€ 1,014,749	€ 1,014,749		
KYRLS QUAY/CORNMARKET ST	Brownfield site	€ -	€ -	€ -	Until development commences	€ 2,750,373	€ 2,750,000		
INCHIGAGGIN HOUSE AND LANDS	Purchase of property	€ -	€ -	€ -	Until development commences	€ 2,805,431	€ 2,900,000		
ALBERT RD DEPOT-REGENERATION	Purchase of Trainway house 2023 for internal use.	€ -	€ 1,874,737	€ -	2025	€ 1,874,737	€ 2,500,000		
Totals		€ 245,599,265	€ 191,896,887	€ -		€ 390,425,219	€ 853,491,557		

Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year	Capital Expenditure	Project/Programme Completion Date	Final Outturn Expenditure	Explanatory Notes
Housing & Building							
BEARA DRIVE	17 Units	€	€	€	Complete 2023	€ 4,324,796	
BUCKLEYS TERRACE	2 Units	€	€	€	Complete 2023	€ 932,676	
CARBERRY GR	7 Units	€	€	€	Complete 2023	€ 1,792,299	
CONWAY COURT	37 Units	€	€	€	Complete 2023	€ 12,528,954	
DUGGAN HEIGHTS	54 Units	€	€	€	Complete 2023	€ 19,307,528	
HARBOUR VIEW ROAD	9 Units	€	€	€	Complete 2023	€ 2,764,715	
KILLARY GREEN	8 Units	€	€	€	Complete 2023	€ 2,011,592	
RAILWAY VIEW	8 Units	€	€	€	Complete 2023	€ 2,809,210	
UPPER CATTLE MARKET ST	12 Units	€	€	€	Complete 2023	€ 5,596,054	
WALLACE COURT	12 Units	€	€	€	Complete 2023	€ 4,328,812	
OLD WHITECHURCH RD INFRASTRUCT	LIHAF Infrastructure Project	€	€	€	Complete 2023	€ 12,626,093	
OLD WHITECHURCH RD NA PIARSAIG	Site for Social and Affordable	€	€ 10,654,369	€	Complete 2023	€ 43,558,462	
COMP DIALOGUE - SPRING LANE	Dev 8 units	€	€ 529,108	€	Jul-23	€ 2,646,075	
37 UNITS WATERCOURSE RD	Dev 37 units	€	€ 2,088,470	€	Early 2023	€ 11,646,930	
54 UNITS FORMER BOLAND MILLS	Dev 54 units	€	€ 5,398,904	€	Aug-23	€ 17,896,698	
9 UNITS MAISON VERE SAWMILL ST	Purchase of 9 housing units	€	€ 24,540	€	2022	€ 2,905,000	
COMP DIALOGUE - COACH STREET	Dev of 13 units	€	€ 2,143,075	€	2023	€ 3,826,955	
TURNKEY SHERIDAN PARK	Turnkey Acquisition	€	€	€	Complete	€ 7,701,000	
GLEN PH.2-BLDG & COMMUN CNTRE	Turnkey Acquisition	€	€	€	Complete	€ 17,661,205	
HSE PUR-3 UNITS CLUAIN ARD, COU	Turnkey Acquisition	€	€	€	Complete	€ 868,750	
TURNKEY 1-4 MARBLE LANE	Turnkey Acquisition	€	€	€	Complete	€ 1,081,200	
REDCLYFFE	APU	€	€	€	Complete	€ 3,258,476	
HOUSE PURCH 1 & 2 THE GROVES	Turnkey Acquisition	€	€	€	Complete	€ 777,240	
HOUSE PURCH 5 UNITS BANDUFF ROAD	Turnkey Acquisition	€	€	€	Complete	€ 1,453,500	
HOUSE PURCH 4 UNITS 2 DEANROCK COU	Turnkey Acquisition	€	€	€	Complete	€ 1,203,600	
ARD NA RI BANDUFF 20 UNITS	Turnkey Acquisition	€	€	€	Complete	€ 6,079,850	
HSE PUR - PART 5 CARRAIGH TUR	Part V Acquisition	€	€ 130	€	Complete	€ 1,380,400	
P5-7 UNITS COPPENGER F.HCP1042	Part V Acquisition	€	€ 148,907	€	Complete - 26.01.23	€ 2,023,211	
KNOCKNAHORGAN, 8 UNITS	Part V Acquisition	€	€ 1,763,822	€	Complete - 29.06.23	€ 2,346,680	
PART V PUR CREMAGH HILL W/SIDE	Part V Acquisition	€	€ 501,552	€	Complete	€ 508,669	
PART V HSE PUR COOLMURRAGHUE	Part V Acquisition	€	€ 660,296	€	Complete	€ 667,870	
PART V BRIDGEFIELD CLOSE	Part V Acquisition	€	€ 2,103,341	€	Completed 14.12.23	€ 2,131,500	

Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year	Capital Expenditure	Project/Programme Completion Date	Final Outturn Expenditure	Explanatory Notes
Housing & Building							
CNWQR PH 2B DECANT & ENABLING	Decant & Demolition	€ -	€ 3,645,523	€ -	Complete	€ 15,118,062	
TURNKEY - 50 UNITS LENAGHMORE,	Part V Turnkey	€ -	€ -	€ -	Complete	€ 12,627,007	
5 UNITS ARD AOIBHINN BANDUFF	Turnkey Acquisition	€ -	€ -	€ -	Complete	€ 1,274,096	
30 UNITS ARUS MHUIRE BLACKROCK	Construction	€ -	€ -	€ -	Complete	€ 7,730,919	
43 UNITS CHURCH ROAD BLACKROCK	Construction	€ -	€ 27,712	€ -	Complete	€ 11,989,690	
4 UNITS TRAMORE ROAD	Turnkey Acquisition	€ -	€ -	€ -	Complete	€ 1,105,346	
5 UNITS - BALLINJURE RD	Turnkey Acquisition	€ -	€ -	€ -	Complete	€ 1,393,588	
TORY TOP ROAD TURNKEY		€ -	€ -	€ -	Complete	€ 15,308,378	
29 UNITS ARDROSTIG BISHOPSTOWN	29 Units	€ -	€ 3,242,632	€ -	Complete	€ 12,774,875	
PHASE 1B DEVT. (PROJECT 4-7)	Development Site	€ -	€ -	€ -	Complete	€ 6,238,086	
10 UNITS HIGH STREET	Development Site	€ -	€ 5,649	€ -	Complete	€ 2,413,703	
46 UNITS WHITE STREET	Development Site	€ -	€ 10,765	€ -	Complete	€ 11,966,293	
25 UNITS BLARNEY STREET	Development Site	€ -	€ 2,868	€ -	Complete	€ 7,114,025	
REFURB DEANROCK-TOGHER	Development Site	€ -	€ 18,884	€ -	Complete	€ 15,977,157	
5/6 SHANDON STREET	Development Site	€ -	€ 58,000	€ -	Complete	€ 924,947	
67/68 ST. JOHN'S WELL	Development Site	€ -	€ 100,564	€ -	Complete	€ 1,898,393	
5 UNITS - MOSS LANE, RIVERWAY	Development Site	€ -	€ -	€ -	Not progressing	€ 1,575,545	
4 UNITS WYCHERLEY PLACE	Development Site	€ -	€ -	€ -	Not progressing	€ 1,174,681	
WINDOWS & DOORS	Replacement of Windows and	€ -	€ 21,744	€ -	Complete	€ 920,859	
VOID PROGRAMME 2019/ 2018	2018/2019 Voids	€ -	€ 20,690	€ -	Complete	€ 6,812,017	
VOIDS PROG 2021 ADVANCE WORKS	2021 Voids	€ -	€ -	€ -	Complete	€ 1,246,304	
ELTON WOOD & HERBERT LAWN	Turnkey Acquisition	€ -	€ -	€ -	2024	€ 1,396,169	

Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year	Capital Expenditure	Project/Programme Completion Date	Final Outturn Expenditure	Explanatory Notes
<b>Infrastructure</b>							
PASSAGE GWAY P1 MARINA PARK	Greenway from Marina Park	€ -	€ 416,848	€ -	Q4 2023	€ 2,300,000	
PEDESTR SAFETY IMPROVEMT PH 2	Pedestrian improvement me	€ -	€ 44,674	€ -	Complete	€ 1,296,808	
LAVITTS QY-WEST LINK BUS. PH1	Works completed	€ -	€ 704,604	€ -	Complete	€ 3,285,000	
RAPID DEPLOYMENT PED SCHEME 22	Pedestrian improvement me	€ -	€ 1,495,678	€ -	Complete	€ 2,245,583	
TRAMORE V.P. CYCLE/PATH UPGRAD	new bridge linking Kinsale Rd	€ -	€ 396,913	€ -	Complete	€ 4,000,000	
N28 CARRS HILL RESURFACING	Resurfacing works	€ -	€ 1,475,219	€ -	Complete	€ 1,515,000	
BANDON/SARSFIELD RD FLYOVER	Flyovers on the N40	€ -	€ 8,585	€ -	Complete	€ 50,000,000	
SKEHARD RD PHASE 3	Skehard Road Phase 3	€ -	€ 10,800	€ -	2023	€ 4,000,000	
GLEN DEPOT CONSTRUCTION WORKS	Upgrade works to Depot in th	€ -	€ 16,881	€ -		€ 587,612	
MCCURTAIN STREET PTI	MacCurtain Street Public Tra	€ -	€ 24,665	€ -	Q4 2023.	€ 9,422,026	
2022 REPAIR OF 4 BRIDGES	Repair of Clash Road Bridge,	€ -	€ -	€ -	Q3 2022 - in defects sta	€ 652,100	
SCIENCE PARK	Development of science park	€ -	€ 754	€ -	2021-2024	€ 5,250,000	
		€ -	€ -	€ -	€ -		
<b>Totals</b>		€ -	€ 37,447,634	€ -		€ 424,180,266	

## **Appendix 2**

### **Checklists – Assessment of Compliance**

**Checklist 1 – To be completed in respect of general obligations not specific to individual projects/programmes.**

	<b>General Obligations not specific to individual projects/programmes.</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 1.1	Does the organisation ensure, on an ongoing basis, that appropriate people within the organisation and its agencies are aware of their requirements under the Public Spending Code (incl. through training)?	3	Cork City Council have procedures in place which are in line with the PSC.
Q 1.2	Has internal training on the Public Spending Code been provided to relevant staff?	3	Ongoing training is provided to Project Managers
Q 1.3	Has the Public Spending Code been adapted for the type of project/programme that your organisation is responsible for, i.e., have adapted sectoral guidelines been developed?	3	Yes
Q 1.4	Has the organisation in its role as Approving Authority satisfied itself that agencies that it funds comply with the Public Spending Code?	N/A	
Q 1.5	Have recommendations from previous QA reports (incl. spot checks) been disseminated, where appropriate, within the organisation and to agencies?	3	Yes, all in-depth check recommendations are disseminated to the relevant Project Manager via a tracker.
Q 1.6	Have recommendations from previous QA reports been acted upon?	2	Recommendations are applied to new projects
Q 1.7	Has an annual Public Spending Code QA report been submitted to and certified by the Chief Executive Officer, submitted to NOAC and published on the Local Authority's website?	3	Yes
Q 1.8	Was the required sample of projects/programmes subjected to in-depth checking as per step 4 of the QAP?	3	Yes,
Q 1.9	Is there a process in place to plan for ex post evaluations?		Where post project reviews are a requirement of the sanctioning authority

	Ex-post evaluation is conducted after a certain period has passed since the completion of a target project with emphasis on the effectiveness and sustainability of the project.	2	
Q 1.10	How many formal evaluations were completed in the year under review? Have they been published in a timely manner?	3	14
Q 1.11	Is there a process in place to follow up on the recommendations of previous evaluations?	2	Informal process where Project Managers share recommendations
Q 1.12	How have the recommendations of reviews and ex post evaluations informed resource allocation decisions?	2	Resource allocation decisions do take previous recommendations into account



**Checklist 2 – To be completed in respect of capital projects/programmes & capital grant schemes that were under consideration in the past year.**

	<b>Capital Expenditure being Considered – Appraisal and Approval</b>	<b>Self- Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 2.1	Was a Strategic Assessment Report (SAR) completed for all capital projects and programmes over €10m?	3	Within Housing, this is completed in accordance with HOUSING FOR ALL PLAN requirements. SAR completed for other projects over €10m
Q 2.2	Were performance indicators specified for each project/programme which will allow for a robust evaluation at a later date?  Have steps been put in place to gather performance indicator data?	3	Performance indicators are specified at the outset.  A tracker sheet, managed by the HOUSING DELIVERY COORDINATION OFFICE (of the LGMA), is used to gather the data.
Q 2.3	Was a Preliminary and Final Business Case, including appropriate financial and economic appraisal, completed for all capital projects and programmes?	3	Capital Appraisals are prepared in accordance with DHLGH Circular 2/2018 & funding agencies
Q 2.4	Were the proposal objectives SMART and aligned with Government policy including National Planning Framework, Climate Mitigation Plan etc?	3	Proposals are made in compliance with any current policy requirements in order to secure funding.
Q 2.5	Was an appropriate appraisal method and parameters used in respect of capital projects or capital programmes/grant schemes?	3	Capital Appraisal are required to be prepared in accordance with funding agencies and internal Capital budget procedures
Q 2.6	Was a financial appraisal carried out on all proposals and was there appropriate consideration of affordability?	3	Yes, an appraisal process must be completed before budgets are allocated. Controlled centrally by Finance. Approval Authority makes ultimate decision on Affordability
Q 2.7	Was the appraisal process commenced at an early enough stage to inform decision making?	3	Appraisals are required to be signed off in advance-of any costs are incurred and in line with DHLGH requirements

Q 2.8	Were sufficient options analysed in the business case for each capital proposal?	3	Yes
Q 2.9	Was the evidence base for the estimated cost set out in each business case? Was an appropriate methodology used to estimate the cost? Were appropriate budget contingencies put in place?	3	Cost estimates are prepared in accordance with the DHLGH & funding agency requirements.
Q 2.10	Was risk considered and a risk mitigation strategy commenced? Was appropriate consideration given to governance and deliverability?	2	As per the requirements of the CWMF but needs to be better documented. New protocol in place for same.
Q 2.11	Has the Preliminary Business Case been sent for review by the External Assurance Process and Major Project Advisory Group for projects estimated to cost over €200m?	N/A	N/A
Q 2.12	Was a detailed project brief including design brief and procurement strategy prepared for all investment projects?	2	These form the basis of the Capital Appraisals referred to above. Both elements are documented further outside of the Capital Appraisal format.
Q 2.13	Were procurement rules (both National and EU) complied with?	3	Yes
Q 2.14	Was the Capital Works Management Framework (CWMF) properly implemented?	3	Yes, as per the requirements of the Sanctioning Authority/ Approving Authority
Q 2.15	Were State Aid rules checked for all support?	2	Yes, where relevant
Q 2.16	Was approval sought from the Approving Authority at all decision gates?	3	Yes
Q 2.17	Was Value for Money assessed and confirmed at each decision gate by Sponsoring Agency and Approving Authority?	3	Yes, this forms part of each gateway application
Q 2.18	Was consent sought from Government through a Memorandum for Government to approve projects estimated to cost over €200m at the appropriate approval gates?	N/A	N/A

***See Note 2 in the opening guidelines in relation to the interpretation of Capital Grant Schemes in the context of Local Government***

**Checklist 3 – To be completed in respect of new current expenditure under consideration in the past year.**

	<b>Current Expenditure being Considered – Appraisal and Approval</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 3.1	Were objectives clearly set out?	3	Set out in the Annual Service Delivery Plan & Budget Process.
Q 3.2	Are objectives measurable in quantitative terms?	3	National and local Service Level Indicators in place and are reviewed regularly
Q 3.3	Was a business case, incorporating financial and economic appraisal, prepared for new current expenditure proposals?	3	This is considered as part of Annual Statutory Budgetary Process.
Q 3.4	Was an appropriate appraisal method used?	3	Appraised based on competing priorities in Budgetary Process
Q 3.5	Was an economic appraisal completed for all projects/programmes exceeding €20m or an annual spend of €5m over 4 years?	N/A	N/A
Q 3.6	Did the business case include a section on piloting?	N/A	N/A
Q 3.7	Were pilots undertaken for new current spending proposals involving total expenditure of at least €20m over the proposed duration of the programme and a minimum annual expenditure of €5m?	N/A	N/A
Q 3.8	Have the methodology and data collection requirements for the pilot been agreed at the outset of the scheme?	N/A	N/A
Q 3.9	Was the pilot formally evaluated and submitted for approval to the relevant Vote Section in DPER?	N/A	N/A
Q 3.10	Has an assessment of likely demand for the new scheme/scheme extension been estimated based on empirical evidence?	N/A	N/A
Q 3.11	Was the required approval granted?	3	Yes, approved by Council under statutory Annual Budget Process
Q 3.12	Has a sunset clause been set?	N/A	N/A
Q 3.13	If outsourcing was involved were both EU and National procurement rules complied with?	N/A	N/A

Q 3.14	Were performance indicators specified for each new current expenditure proposal or expansion of existing current expenditure programme which will allow for a robust evaluation at a later date?	3	Yes, performance indicators are assigned to relevant current expenditure and reviewed on a monthly basis by the CE
Q 3.15	Have steps been put in place to gather performance indicator data?	3	National and local Service Level Indicators in place and are reviewed regularly.

**Checklist 4 – To be completed in respect of capital projects/programmes & capital grants schemes incurring expenditure in the year under review.**

	<b>Incurring Capital Expenditure</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 4.1	Was a contract signed and was it in line with the Approval given at each Decision Gate?	3	Yes
Q 4.2	Did management boards/steering committees meet regularly as agreed?	3	Yes, as required
Q 4.3	Were programme co-ordinators appointed to co-ordinate implementation?	3	Yes
Q 4.4	Were project managers, responsible for delivery, appointed and were the project managers at a suitably senior level for the scale of the project?	3	Yes
Q 4.5	Were monitoring reports prepared regularly, showing implementation against plan, budget, timescales and quality?	2	Reports are more formalised during the construction stage and could be improved for the stages prior to construction.
Q 4.6	Did projects/programmes/grant schemes keep within their financial budget and time schedule?	2	Yes, generally for projects not using the Public Works Contracts
Q 4.7	Did budgets have to be adjusted?	2	Yes, submissions are required to be made to the DHLGH for additional funding to cover the additional costs
Q 4.8	Were decisions on changes to budgets / time schedules made promptly?	2	They were made within the time limits allowed for in the contracts, although the DHLGH / Funding Agency timeline may not necessarily meet these requirements

Q 4.9	Did circumstances ever warrant questioning the viability of the project/programme/grant scheme and the business case (exceeding budget, lack of progress, changes in the environment, new evidence, etc.)?	3	Yes, due to the impact of hyperinflation and supply chain related issues.
Q 4.10	If circumstances did warrant questioning the viability of a project/programme/grant scheme was the project subjected to adequate examination?	3	Yes
Q 4.11	If costs increased or there were other significant changes to the project was approval received from the Approving Authority?	2	Refer to Q4.7 & Q4.8
Q 4.12	Were any projects/programmes/grant schemes terminated because of deviations from the plan, the budget or because circumstances in the environment changed the need for the investment?	N/A	N/A

***See Note 2 in the opening guidelines in relation to the interpretation of Capital Grant Schemes in the context of Local Government***

**Checklist 5 – To be completed in respect of current expenditure programmes incurring expenditure in the year under review.**

	<b>Incurring Current Expenditure</b>	<b>Self-Assessed Compliance Rating: 1 -3</b>	<b>Comment/Action Required</b>
Q 5.1	Are there clear objectives for all areas of current expenditure?	3	Yes. Spending Programme Defined as part of the Annual Budget process which is in line with the Corporate Plan and Service Delivery Plans.
Q 5.2	Are outputs well defined?	2	National KPIs are in place for Local Government. Cork City Council also has local indicators in place
Q 5.3	Are outputs quantified on a regular basis?	2	National Service Level Indicators (KPIs) are established annually for specific services. Monthly KPI reports are submitted to Council.
Q 5.4	Is there a method for monitoring efficiency on an ongoing basis?	2	Annual reporting on National Service Level indicators. Monthly national and local KPIs reported to Council
Q 5.5	Are outcomes well defined?	2	Well defined for certain Programmes, more subjective for others. Targets are defined in the Annual Budget, Corporate Plan and Service Delivery Plans.
Q 5.6	Are outcomes quantified on a regular basis?	2	Yes, for major Current Expenditure Programmes. Annual budgets and SPC reporting
Q 5.7	Are unit costings compiled for performance monitoring?	2	Unit costing where appropriate.
Q 5.8	Are other data compiled to monitor performance?	2	Yes, for internal reporting purposes.

Q 5.9	Is there a method for monitoring effectiveness on an ongoing basis?	2	There is a method for certain programmes.
Q 5.10	Has the organisation engaged in any other 'evaluation proofing' of programmes/projects?	1	There has been no formal 'evaluation proofing' however data is available to allow for future evaluation.



**Checklist 6 – To be completed in respect of capital projects/programmes & capital grant schemes discontinued in the year under review.**

	<b>Capital Expenditure Recently Completed</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 6.1	How many Project Completion Reports were completed in the year under review?	2	14 in Housing Directorate
Q 6.2	Were lessons learned from Project Completion Reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	2	Completed reports issued to the Sponsoring Agency.
Q 6.3	How many Project Completion Reports were published in the year under review?	2	14
Q 6.4	How many Ex-Post Evaluations were completed in the year under review?	1	None
Q 6.5	How many Ex-Post Evaluations were published in the year under review?	1	None
Q 6.6	Were lessons learned from Ex-Post Evaluation reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	N/A	N/A
Q 6.7	Were Project Completion Reports and Ex-Post Evaluations carried out by staffing resources independent of project implementation?	2	Yes
Q 6.8	Were Project Completion Reports and Ex-Post Evaluation Reports for projects over €50m sent to DPER for dissemination?	N/A	N/A

***See Note 2 in the opening guidelines in relation to the interpretation of Capital Grant Schemes in the context of Local Government***

**Checklist 7 – To be completed in respect of current expenditure programmes that reached the end of their planned timeframe during the year or were discontinued.**

	<b>Current Expenditure that (i) reached the end of its planned timeframe or (ii) was discontinued</b>	<b>Self-Assessed Compliance Rating: 1 – 3</b>	<b>Comment/Action Required</b>
Q 7.1	Were reviews carried out of current expenditure programmes that matured during the year or were discontinued?	N/A	
Q 7.2	Did those reviews reach conclusions on whether the programmes were efficient?	N/A	
Q 7.3	Did those reviews reach conclusions on whether the programmes were effective?	N/A	
Q 7.4	Have the conclusions reached been taken into account in related areas of expenditure?	N/A	
Q 7.5	Were any programmes discontinued following a review of a current expenditure programme?	N/A	
Q 7.6	Were reviews carried out by staffing resources independent of project implementation?	N/A	
Q 7.7	Were changes made to the organisation’s practices in light of lessons learned from reviews?	N/A	

**Appendix 3**  
**In-Depth Checks Detailed Reports 2023**

## Quality Assurance – In Depth Check

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### Section A: Introduction

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This introductory section details the headline information on the programme or project in question.

<b>Programme or Project Information</b>	
<b>Name</b>	Housing Grants Scheme
<b>Detail</b>	Housing Grant Schemes to assist in the adaptation of properties to accommodate the needs of disabled and older persons, including grant aid in respect of identified mobility needs.
<b>Responsible Body</b>	Cork City Council
<b>Current Status</b>	Revenue Expenditure being incurred
<b>Start Date</b>	Scope of Review – 2023 Housing Grants
<b>End Date</b>	Ongoing Scheme – Annual Revenue Expenditure
<b>Overall Cost</b>	€2.96m (including dept funding )

## Project Description

The Revenue Expenditure programme selected for in depth check for Cork City Councils Public Spending Code report for fiscal 2023 is the expenditure on Housing Grant Schemes. Cork City Council administers three types of Housing Grant Schemes:

- Housing Adaptation Grant – for people with a disability
- Housing Aid for Older People
- Mobility Aids Grant Scheme

The schemes are established by statutory regulations. The terms and conditions governing these schemes are outlined in Statutory Instruments S.I. NO. 670 of 2007 (Housing Adaptation Grants for Older People with a Disability) and S.I. No. 104 of 2014 (Amendment Regulations). The Department of Housing, Heritage & Local Government has also issued comprehensive guidance material for Local Authorities regarding scheme administration.

While the schemes vary in nature, they share similar eligibility criteria. Applicants must provide supporting documentation, including:

- Medical opinions (for adaptation purposes)
- Evidence of income
- Tax compliance certificates for both applicants and contractors (for adaptation)
- Proof of compliance with the Local Property Tax
- Submission of quotations
- Certification of completed works to the required standard

Cork City Council also requires a report and recommendation from an Occupational Therapist (OT) for applications under the Housing Adaptation Grants for Disabled Persons and the Mobility Aids Grant Scheme.

An occupational therapists report and recommendation is available through the engagement of a private practitioner or the HSE Community OT service.

On completion the works are inspected by an Engineer from the Housing Directorate. The work is assessed to ascertain its compliance or otherwise with the standards required under the schemes.

The value of grants issued in 2023 were as follows:

<b>Scheme</b>	Housing Adaptation Grant for Disability	Housing Aid for Older People	Mobility Aids Grant	<b>Total</b>
<b>No. Of Grants</b>	177	202	16	<b>395</b>
<b>Amount Paid 2023</b>	€1,676,974	€990,501	€37,064	<b>€2,704,539</b>

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## Section B - Step 1: Logic Model Mapping

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As part of this In-Depth Check, Cork City Council have completed a Programme Logic Model (PLM) for Housing Grants. A PLM is a standard evaluation tool and further information on their nature is available in the [Public Spending Code](#).

Objectives	Inputs	Activities	Outputs	Outcomes
To efficiently administer the three Housing Adaptation Grant Schemes.	Cork City Council annual revenue budget provision.	Grant application form assessment.	The number of grants assessed, processed and paid by Cork City Council.	The housing grants scheme assist people to remain in their homes with independent living.
	Dept of Housing, Local Government and Heritage funding.	OT appointment Referrals to building inspector for initial review		
	Staff salary costs.	Review of documentation of works by clerical staff and subsequent referral for building inspector review.		
	IT system JD Edwards for grant tracking.	Payment processed via JDE		
				Schemes support the objective of care in the community.
				The schemes can represent value for money in upgrading housing stock.

### Description of Programme Logic Model

**Objectives:** Cork City Council operates the Housing Grant Schemes to address the following objectives:

(i) To assist in the carrying out of works which are reasonably necessary for the purposes of rendering a house more suitable for accommodation of a person with a disability who has an enduring physical, sensory, mental health, or intellectual impairment.

(ii) To address mobility problems, primarily, but not exclusively, associated with ageing.

(iii) To assist older persons living in poor housing conditions to make necessary repairs or effect improvements to those conditions.

The three schemes are administered by Local Authorities nationally and are provided for in legislation by the Housing (Adaptation Grants for Older People and People with a Disability) Regulations 2007, as amended in 2014.

### ***Inputs:***

Financial Inputs: The primary source of funding for the programmes is the Department of Housing, Heritage & Local Government. The schemes are part funded from the Local Authorities own resources. A letter of allocation issues annually from the Department setting out the total allocation for the schemes for the year in question and the amount to be "self-funded". The total allocation to Cork City Council for private homes in 2023 was €2,964,503.00. This is composed of €2,371,602 Exchequer funding (representing 80%), and €592,901 matching local authority funding (representing 20%) to be provided by local authorities own resources.

Staff Resources: The housing grants are administered by an Administrative, Assistant Staff Officer and 2 Clerical Officers with technical expertise being provided by three experienced Building Inspectors.

System Inputs: There is a written set of procedures on the administration of the grants. An in-house system for logging and tracking grants is also used. All payments are recorded on and processed through the JD Edwards Financial Management System. New tracking system CRM will be going live in the coming weeks.

### ***Activities:***

There were a number of key activities carried out as part of the grant administration process

- i. Assessment of application forms on receipt
- ii. Recording of applications and cross referencing for previous applications
- iii. Request for quotations for proposed works
- iv. Referral for Occupational Therapist's assessment and report (where applicable i.e. Adaptation)



- v. Referral to Building Inspector for assessment of property and proposed works
- vi. Calculation of grant assistance
- vii. Formal recommendation for grant approval
- viii. Issue of approval / rejection letter
- ix. Certification of compliance
- x. Processing of grant payment
- xi. Monthly recoupment of funds due from the Department

**Outputs:**

The number of grants processed under each category was:

Scheme	Housing Adaptation Grant for Disability	Housing Aid for Older People	Mobility Aids Grant
<b>No Of Grants Approved</b>	226	308	10

**Outcomes:** The grant schemes play a pivotal role in assisting people with a physical, sensory, or intellectual disability to remain living in surroundings of their own homes and communities. It is widely acknowledged by the medical profession that maintaining a patient in their own surroundings accrues significant health benefits on many levels. The move towards care in the community has been a long standing policy as far back as 1985 with the introduction of Planning for the Future which was a policy for the provision of psychiatric care in the community and which has been recently re-affirmed. On a national basis there are significant savings to the state if a patient can be maintained at home as opposed to admission to long stay care facilities such as nursing homes.

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## Section B - Step 2: Summary Timeline of Project/Programme

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The following section tracks the grant application process from initiation on receipt of the application to its conclusion in terms of major programme milestones.



Application Received

Application Assessed

Valid application referred for OT assessment

Initial building inspection

Grant Approval decision

Notification of completion of work

Final Building Inspection and payment

Recoupment process to Dept

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## Section B - Step 3: Analysis of Key Documents

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The following section reviews the key documentation relating to appraisal, analysis, and evaluation for the Housing Grant Schemes Programme.

<b>Project/Programme Key Documents</b>	
<b>Title</b>	<b>Details</b>
Comprehensive guidance documents from Department on administration of schemes	These documents provide comprehensive information on the terms and conditions of the schemes.
Application Forms	Comprehensive application forms are available for each of the 3 grant schemes.
Procedure Manual	A procedure manual is in use.
Recoupment Forms	Recoupment claims to the Department
JDEdwards Financial Management System	Financial reports, Expenditure and Income details are recorded in the FMS. Reconciliation reports are maintained through excel.

### **Key Document 1:**

Grant information is issued as part of the application pack. This is a standard document which is issued by the Department. The information leaflet provides details of the scheme, the eligibility criteria, the purpose of the grant, tax requirements and appeals procedures. The leaflets are comprehensive and informative using clear and concise language.

### **Key Document 2:**

The application form is a standard template issued by the Department for use across the Local Authority sector. The form includes sections on medical certification, tax compliance and a declaration by applicant. The forms are an appropriate means of gathering the information required to assess eligibility for the grant.

**Key Document 3:**

The procedure manual includes a step by step guide for staff on the grant process.

**Key Document 4:**

Recoupment form is a standard form issued by the Department for use across the Local Authority sector.

**Key Document 5:**

Expenditure and income details are available through the JD Edwards financial management system under code E1252. Detailed analysis can be generated for reporting. Reconciliation reports are maintained through excel.

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## Section B - Step 4: Data Audit

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The following section details the data audit that was carried out for the Housing Grants Schemes. It evaluates whether appropriate data is available for the future evaluation of the project/programme.

<b>Data Required</b>	<b>Use</b>	<b>Availability</b>
JDE Financial Management System – Financial Reports	Expenditure and Income details for the relevant cost centres.	Yes – code E1252
Applications Received	Estimate demand/ trend analysis by grant type	Information readily available from Housing Directorate – Available on file
Number of grants processed and paid	Capacity planning	Yes – JDE Financial Management System
Key documents generated by the process : Application form, Medical Certification, Tax Compliance Documentation.	To assess compliance with terms of the schemes	Yes – files maintained by Housing Directorate
Completed Recoupment Claims	To assess compliance of terms of the schemes and to maintain an audit trail	Yes – files maintained by Housing Directorate
Reconciliation Process	To reconcile the payments made and recoupments claimed	Recoupment files maintained by Housing Directorate.

## Data Availability and Proposed Next Steps

The files that were reviewed were of a high quality and contained all relevant information. The costs of the grant are clearly identified by the revenue code and can be traced back to the financial management system. The grants may also be subject to audits/checks by the Department of Housing, Heritage and Local Government since they are the Approving Authority.

Based on the quality of information available, there are good processes in place for the recording and maintenance of information for future evaluation of the grants.

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## Section B - Step 5: Key Evaluation Questions

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The following section looks at the key evaluation questions for Housing based on the findings from the previous sections of this report.

**Does the delivery of the project/programme comply with the standards set out in the Public Spending Code? (Appraisal Stage, Implementation Stage and Post-Implementation Stage)**

Housing Adaption Grant Schemes were introduced by Government in 2007 and Local Authorities administer and manage the schemes in administrative areas. This review examined a sample set of files and found them to be in order with the criteria set out under the schemes. required documentation, in the form of application forms, medical testimonies, occupational therapists' reports, tax compliance certification found to be present in all cases.

The appraisal stage is comprehensively complied with for each application. Each application is assessed for compliance with the schemes and appropriate reports and recommendations obtained. In appropriate circumstances applicants have had the benefit of additional engineers' advice where they may not have considered certain factors which may be technically evident, and which would future proof the proposed works.

The implementation stage may be viewed as the construction/installation phase, and this is undertaken by previously approved contractor meet the required standards.

The post -implementation stage may be considered the post construction/installation inspection where the works are inspected and reviewed for compliance before the payment of the grant.

Having regard to the above it is considered that the programme provides Substantial Assurance that there is compliance with the Public Spending Code.

**Is the necessary data and information available such that the project/programme can be subjected to a full evaluation at a later date?**

There is sufficient data and information available on file and through the financial management system to ensure that the grants can be subjected to a full evaluation at a later date. Financial information is easily obtained through Cork City Council financial management system – JD Edwards. There is a clear audit trail on the file from application, approval, inspection and payment. However, some processes for the recording and maintenance of information for future evaluation could be improved. The use of CRM is due to go live in the

coming months, which will improve processes for the recording and maintenance of information.

What improvements are recommended such that future processes and management are enhanced?

The following actions are proposed by the Internal Audit team to enhance and strengthen the processes and management currently in place.

- A formal reconciliation of the grant expenditure and income and recoupment claims should be implemented. This should be completed monthly along with the recoupment procedure.
- Inconsistencies were identified between the tracking spreadsheet file and the actual customer file. Improved reconciliation is necessary between the physical applications and the tracking spreadsheets.

It is further recommended that a review should take place as to what changes or resources are required in order to increase the number of applications paid within the year relative to the number approved and received.

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## Section: In-Depth Check Summary

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### Summary of In-Depth Check

Housing Adaptation Grants were introduced by the Department of Housing, Planning, Community & Local Government (as it was then known) in 2007. Local authorities administer the grant on behalf of this Department (now known as Department of Housing, Heritage and Local Government). This review confirmed that written procedures were in



place and that the criteria attached to each of the schemes were being adhered to. All required forms and documentary evidence were available on the files that were sampled.

The Housing Grant Schemes operates with a strong control environment, with oversight at Executive Engineer level.

Reconciliation between customer files, expenditure, income and the general ledger should be prioritized.

The opinion of Internal Audit following this review is that the scheme is operating in compliance with the criteria set down by the Department of Housing, Heritage & Local Government for their operation. The overall conclusion of the review is that management and oversight of the Housing Grants Schemes is such, so as to provide, substantial assurance that there is compliance with the Public Spending Code.

## Quality Assurance – In Depth Check

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### Section A: Introduction

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This introductory section details the headline information on the programme or project in question.

<b>Programme or Project Information</b>	
<b>Name</b>	Glanmire Roads Improvement Scheme
<b>Detail</b>	Capital investment programme to renew and upgrade roads improvement in Glanmire.
<b>Responsible Body</b>	Local Infrastructure Housing Activation Fund
<b>Current Status</b>	Expenditure Being Incurred
<b>Start Date</b>	2016
<b>End Date</b>	Estimated completion 2026
<b>Overall Cost</b>	€19 million

## Project Description

The Glanmire Roads Improvement Scheme is a comprehensive initiative undertaken by Cork City Council to enhance the transport network in the Glanmire, Riverstown, and Sallybrook areas. The scheme aims to address congestion, improve accessibility, and enhance safety for commuters, residents, and leisure users. It encompasses several interconnected projects, each contributing to the overall improvement of the local road infrastructure.

## Objectives:

The key objectives of the Glanmire Roads Improvement Scheme, jointly pursued by Cork City Council and Cork County Council, are as follows:

1. **Enhance Local Road Network:**
  - Address congestion and substandard road sections.
  - Improve connectivity between Glanmire, Riverstown, and Sallybrook.
  - Provide alternative routes for commuters, school-goers, and leisure travellers.
2. **Promote Sustainable Transport:**
  - Encourage cycling as a viable mode of transportation.
  - Develop a greenway network for both recreation and daily commuting.
  - Reduce reliance on private vehicles.
3. **Quality of Life Improvement:**
  - Enhance the living and working environment for residents and businesses.
  - Create safer pedestrian pathways and cyclist-friendly routes.
  - Minimize traffic volume on the road network.

## Project Components:

The scheme includes various projects, such as road improvements, signalized junctions, bridge improvements, and footway enhancements. Notable components include:

- Church Hill Junction
- Glanmire Bridge/Village

- Riverstown Junction
- Signalized Junction Glanmire Road/Hazelwood Road
- New Link Road (L3010 to Hazelwood Road)
- Upgrade of Dunkettle Road North (Glanmire bridge to Woodville)
- Upgrade of Dunkettle Road South (Woodville to Dunkettle)
- Footway Improvements Fernwood to Riverstown
- Glanmire & Riverstown Greenway

Cork City Council advised that the scope of the project had expanded from that originally submitted in 2017 and is now expected to cost approximately €19m, including necessary property acquisitions.

### **Background**

The Glanmire area has faced challenges related to traffic flow, substandard road conditions, and inadequate connectivity. Following a call for proposals for funding under the Local Infrastructure Housing Activation Fund (LIHAF), Cork County Council secured a €4.3 million grant for the Glanmire area. LIHAF is a government initiative to address significant public infrastructure deficits, where the lack of infrastructure is considered to have hindered the development of housing.

The Glanmire Roads Improvement Scheme was initiated to create a more efficient, sustainable, and user-friendly transportation system. The scheme builds upon existing infrastructure while introducing new elements to meet the growing demands of the community. Several reports were commissioned to evaluate the necessary measures:

1. In February 2016, MHL & Associates Ltd Consulting Engineers prepared a comprehensive report for Cork County Council. This study aimed to assess the impact of zoned land development and identify the transport infrastructure required to accommodate this growth. Essentially, it provided the rationale for the measures that would be implemented in the project.
2. In July 2017 (Draft), a report by Systra/Jacobs for the National Transport Authority echoed the findings of the MHL report. It focused on sustainable travel in the Glanmire, Riverstown, and Sallybrook areas of Co. Cork.
3. Subsequently, the recommendations from these reports were integrated into the 'Cobh

Municipal District Local Area Plan' dated 21<sup>st</sup> August 2017.

4. An Bord Pleanála granted planning permission for a housing development at Ballinglanna, Glanmire, Co. Cork in March 2018, subject to specific conditions.

In 2017 Cork County Council, acting as Agents for the LIHAF commissioned AECOM as lead consultant Engineers to oversee the designing, planning and building of the scheme. As a result of the boundary expansion in 2019, Cork City Council became the main Contracting Authority. The Scheme is being carried out in collaboration with the Local Infrastructure Housing Activation Fund (as the funding authority for the scheme).

### **Appraisal of project**

In January 2018 AECOM published a report titled "Review of the housing development at Ballinglanna Co. Cork". The purpose of this report was to provide a progress update on the Glanmire LIHAF Initiative and to identify the alterations required to the Ballinglanna Housing proposals to ensure compatibility with the Glanmire LIHAF Initiative.

In June 2018 AECOM published its preliminary design report the purpose of which was to document the preliminary designs associated with the Glanmire Roads Improvement and Sustainable Transport Works Scheme. The report outlined the need for improvements to Glanmire Road and sustainable transport options. It assessed existing conditions at the proposed 16 project locations, including road usage and constraints. Relevant information during the preliminary design process was considered, and a general design approach was applied to each project. Various options were explored, and preferred options were identified.

An assessment was carried out to assess the options against each other in relation to the project objectives assessment criteria. Where the project brief identified the solution to be implemented, the final preliminary design was assessed against the project objectives assessment criteria to ensure it fulfilled the brief. Where further improvements were identified after the assessment process was carried out, they were incorporated into the project and the assessment was updated. Traffic modeling results were discussed, and land acquisition requirements were outlined. Preliminary cost estimates were summarized, and the report concluded with recommendations.

Phasing of the projects was recommended with Phase 1A including projects that could be implemented with no land acquisition required or land that could be acquired through agreement. Phase 1B and Phase 2 required CPO.

### **Phase 1A**

**Project No. 1 Church Hill Junction:** improving the junction at Church Hill

**Project No. 2 Banning Right Turn at Dunkettle Slip Road:** Banning Right Turn

**Project No. 3 Glanmire Bridge/Village:** Upgrading the existing road network on the R639, Glanmire Bridge, and Glanmire Village to enhance safety for all road users.

**Project No. 4 Riverstown Junction):** Enhancing the junction in the Riverstown area.

**Project No. 5 Signalised Junction Glanmire Road/Hazelwood Road:** Creating a signalized junction at Glanmire Road and Hazelwood Road.

**Project No. 6 Signalised Junction Riverstown Road / East Cliff Road:** Developing a signalized junction at Riverstown Road and East Cliff Road.

**Project No. 7 Riverstown Bridge:** Minor Improvements to Riverstown Bridge

**Project No. 8 New Link Road:** Constructing a new link road connecting L3010 to Hazelwood Road.

**Project No. 20 East Cliff Road Pinch Point**

### **Phase 1B**

**Project No. 9A L2999 Dunkettle Road:** Improving the L2998 Dunkettle Road North.

**Project No. 14 Footway Improvements Fernwood to Riverstown:** Enhancing footways between Fernwood and Riverstown.

**Project No. 15 Glanmire & Riverstown Greenway:** Creating a greenway for pedestrians and cyclists.

**Project No. 16 New Pedestrian & Cycle Bridge**

### **Phase 2**

**Project No. 9B L2999 Dunkettle Road:** Enhancing the L2998 Dunkettle Road South

**Project No. 10 Flaring at Tivoli Roundabout**

**Project No. 12 R615/R639 Junction:** Enhance traffic flow and safety at the Sallybrook Junction

**Project No. 13 Brook Inn Junction**

Milestones were identified as follows:

***Preliminary Design***

- Design Report
- Road Safety Audits and Response
- Preliminary Design Complete

***Detailed Design***

- Ground Investigation Survey
- Contract Documents Phase
- Contract Documents Phase 1B
- Contract Documents Phase 2
- Detailed Design Complete

***Land Acquisition***

- Phase 1A
- Phase 1B
- Phase 2
- Land Acquisition Complete

***Procure Contractor***

- Phase 1A
- Phase 1B
- Phase 2
- Procurement Complete

***Construction***

- Phase 1A
- Phase 1B
- Phase 2

The project underwent Part 8 Planning Approval and was presented to the Members of the Cobh Municipal District Committee on July 16, 2018. The committee approved the application with specific modifications. Subsequently, the preliminary design report was revised to incorporate these agreed-upon modifications following planning approval.

Cork County Council's initial estimates indicated that Phase 1 could be funded through LIHAF 75% excluding land costs and contribution from the developers. With balance of funding to be directly provided by the council or sought elsewhere. There was no estimate of costs or funding available for any of the phase 2 works.

When project came over to City Council in 2019 the design progressed, and the extent of the land acquisition and associated accommodation works became clearer. The scale of the works required, involving multidiscipline design inputs along with consents needed from OPW and extensive negotiations with multiple landowners. It became clear that Phase 1 could not be delivered in a single contract.

Project 2: In the initial Part 8 Planning application submitted by Cork County Council, this area fell within their administrative jurisdiction. Following a boundary extension, most of these lands continued to be under Cork County Council's administration and were subsequently included in the Dunkettle project. However, certain aspects of P2 were integrated into the Dunkettle to Carrigtwohill Pedestrian and Cycle Route.

Project 7: Riverstown Bridge was linked with the improvements at Riverstown Cross Junction (P4) and the construction of a new link road from Riverstown Road to Hazelwood Road (P8).

Project 10: This majority of this element has been incorporated into the Glanmire to City Cycle Route (Phase 1A).

Projects 12, 13 and 16 did not progress past PART 8.

In late 2019 a CPO was initiated to cover all of the projects included in Phase 1 with the exception of project 2 and 16. The project team then looked at how Phase 1 could be broken into a number of construction projects and prioritised infrastructure needed to provide connectivity to the housing development at Ballinglanna.



Projects 1, 3 and 9a were prioritised as these provided improved connectivity to the village and school, also with footpaths, cycleways to connect housing development to the village. These projects were approved as Contact 1 with the NTA agreeing to fund the associated land acquisition. Additional funding would come from the initial LIAHF Grant, CCC and Developers contributions.

### **Oversight and Governance**

Governance and oversight of the scheme is delivered by a Project Steering Group. This is comprised of Senior representatives of the Department of Heritage and Local Government, Cork City Council, and AECOM. The latter named company is the Engineering Consultancy Service Provider appointed by the Project Steering Group and who manage and oversee the implementation of the Scheme on a day-to-day basis. Monthly progress reports are prepared for the Steering Group.

### **Project Status**

#### **Phase 1/Contract 1:**

Construction for Contract 1 began in February 2022 and reached substantial completion in Q1 2023.

#### **Phase 1/Project 5:**

The construction work related to the signalization of Hazelwood Junction. Project 5 is currently underway as part of the Glanmire Flood Relief Scheme. However, this specific aspect of the combined contract is not funded by the Office of Public Works (OPW). Instead, it has received funding in 2023/2024 from the LIHAF revised grant agreement with the balance coming from the NTA.

#### **Project 9B**

L2998 Upgrades of Dunkettle Road South were confirmed by An Bord Pleanála in August 2023. The project was originally intended as a phase 2 project but is a priority for the NTA as it will connect Glanmire to works underway at Dunkettle and onwards to Carrigtwohill in

Middleton. This is now being advanced as a stand-alone project funded by NTA. This also required a separate CPO for land acquisition.

#### **Phase 1/Project 4**

Currently at detailed design stage with an expectation to go to Tender in Q1 2025 with completion in 2026. Project is being funded through the additional improved grant aid from the LIHAF and CCC funding.

#### **Phase 1/Project 6**

Currently at detailed design stage. Project being funded through the additional improved grant aid from the LIHAF and CCC funding.

#### **Phase 1/Project 8**

Currently at detailed design stage with an expectation to go to Tender in Q4 2026 with completion in 2026. Project being funded through the additional improved grant aid from the LIHAF and CCC funding.

#### **Phase 1/Project 14 & 15**

Currently at detailed design stage with an expectation to go to Tender in Q1 2025 with completion in 2026. Project being funded through the additional improved grant aid from the LIHAF and CCC funding.

#### **Phase 1/Project 20**

This project will be included with the construction of Glanmire Greenway however P20 is in the early stages of design.

#### **LIHAF Funding:**

In December 2023 the LIHAF agreed to increase the grant aid to €13.35m in order to contribute towards the completion of Phase 1 of the overall scheme. This would reflect an overall contribution of 75% grant aid with CCC committed to matching the remaining 25% of the grant aid either through self-funding or funding from other sources.

### Section B – Step 1: Logic Model Mapping

As part of this In-Depth Check, Cork City Council has completed a Programme Logic Model (PLM) for the Glanmire Road Improvements Scheme. A PLM is a standard evaluation tool and further information on their nature is available in the [Public Spending Code](#).

Objectives	Inputs	Activities	Outputs	Outcomes
<p>The Glanmire Roads Improvement Scheme will provide a safer road with footpaths and cycle tracks which will encourage the use of sustainable modes of transport.</p> <p>The scheme will provide suitable roads to facilitate the new Ballinglanna housing development which is currently in construction.</p>	<p>Capital funding provided by:</p> <ul style="list-style-type: none"> <li>• LIHAF</li> <li>• NTA funding</li> <li>• Developer contributions</li> <li>• CCC – self funding.</li> </ul> <p>Cork City &amp; County Council Staff.</p> <p>External Consultants &amp; Contractors.</p>	<p>Issuing a project brief.</p> <p>Procuring a consultancy engineering company to oversee the designing, planning, and building of the scheme.</p> <p>Part 8 planning process</p> <p>An Bord Pleanála approval for the scheme and Compulsory Purchase Order for land acquisitions.</p> <p>Tender process, review, selection, and award.</p> <p>Monitoring and tracking of spend on main contracts.</p> <p>Monthly Progress Reports and meetings.</p>	<p>Completion of a fit for purpose road improvements scheme for Glanmire.</p> <p>Provision of a greenway network. Safer pedestrian pathways and cyclist-friendly routes.</p>	<p>The provision of footpaths, cycle lanes/tracks, traffic signals, reduced traffic congestion, improved public lighting, signing, and lining will increase safety for pedestrians and cyclists and all other road users.</p> <p>It will provide the infrastructure necessary to accommodate the development of housing in the area.</p> <p>Improve the quality of life for the people of Glanmire.</p>

## Description of Programme Logic Model

**Objectives:** The overall principal aims and objectives of the Glanmire Roads Improvement Scheme is to improve traffic flow, enhance road safety and reduce congestion in Glanmire in order to support economic development and improve the overall quality of life for residents and commuters in the area. This involves widening roads, adding turn lanes, improving intersections, increasing cycling and pedestrian paths, and implementing traffic management measures to make the road more efficient and safer for all users. The scheme will encourage the use of sustainable modes of transport and will provide suitable roads to facilitate new housing development in Ballinglanna.

**Inputs:** The scheme requires funding from the following sources: Local Infrastructure Housing Activation Fund, National Transport Authority, Contributions from developers and internal funding from CCC. LIHAF grant aids accounts for the majority of the funding. Staffing resources from within the Council's Infrastructure Department and external services provided by professional/technical companies are required to progress this scheme.

**Activities:** There were a number of key activities carried out throughout the project including:

- Project design team appointed for who oversee and monitor the project as it progresses.
- Continuous correspondence with the LIHAF with submission and approvals for each stage of the process.
- Tendering for external contractors, review, and award of contracts
- Internal approvals through Chief Executive Order
- Monitoring of spend and tracking of budget.
- Project management and administration of contracts

**Outputs:** Having carried out the identified activities using the inputs, the outputs of the Project is a fit for purpose Roads Improvement scheme for Glanmire. A greenway network with safer pedestrian pathways and cyclist-friendly routes.

**Outcomes:** The outcomes of the Glanmire Roads Improvement Scheme is an improved road network in the Glanmire area, leading to reduced congestion, improved traffic flow, enhanced safety for motorists and pedestrians, and overall better connectivity for the community. The project aims to address the existing transportation challenges in the area

and provide a more efficient and safe road infrastructure for residents and commuters. It will provide the infrastructure necessary to accommodate the development of housing in the area.

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### Section B - Step 2: Summary Timeline of Project/Programme

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The following section tracks the Glanmire Roads Improvement Scheme from inception to conclusion in terms of major project/programme milestones.

February 2016	Traffic Assessment & Traffic Model for Dunkettle/Ballinglanna Lands, Glanmire
July 2017	Glanmire Urban Expansion Area Transport Assessment
August 2017	Cobh Municipal District Local Area Plan
October 2017	Confirmation from LIHAF of funding commitment to the project
November 2017	Tender awarded to AECOM
January 2018	Glanmire LIHAF Initiative Report by AECOM
May 2018	Environmental Impact Assessment
May 2018	Public Exhibition Day
June 2018	Preliminary Design Report by AECOM
July 2018	Part 8 Approval
August 2018	Revised Part 8 approved
May 2019	Handover of project to Cork City Council
February 2020	Yearly Funding Approval from the NTA
February 2021	Yearly Funding Approval from the NTA
July 2021	Section 85 Agreement

September 2021	Open tender procedure for Contract 1
November 2021	Tender Assessment by AECOM Contract 1
December 2021	Contract 1 awarded to Sorensen Civil Engineering
May 2021	Compulsory Purchase Order granted by An Bord Pleanála
January 2022	Yearly Funding Approval from the NTA
February 2022	Construction work commenced on Contract 1
February 2023	Yearly Funding Approval from the NTA
April 2023	Contract 1 construction site work completed.
December 2023	Additional Funding Approval from the LIHAF
December 2023	Increased Funding Approval from the NTA

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### Section B - Step 3: Analysis of Key Documents

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The following section reviews the key documentation relating to appraisal, analysis, and evaluation for the Glanmire Roads Improvement Scheme.

<b>Project/Programme Key Documents</b>	
<b>Title</b>	<b>Details</b>
Transport Assessment and Traffic Model for Dunkettle / Ballinglanna Lands, Glanmire, Co Cork	Provides detailed information on the transportation implications of a proposed development in Glanmire.
Glanmire Urban Expansion Area Transport Assessment	Evaluates the transportation impacts of a proposed urban expansion in the Glanmire area.

Cobh Municipal District Local Area Plan	A detailed study traffic congestion which resulted in the development of the Roads Improvement in Glanmire and provides the appraisal for the project.
Project brief	Outlines the background, objectives, and service requirements.
Preliminary design report	Initial phase of the design to determine the overall direction of the project.
Environmental Reports	Detailed Environment Impact & Flood Risk Assessments and Archaeological and Built Heritage Reports to evaluate the potential impact of the proposed development.
Part 8	The proposed works being carried out were approved under the Part 8 procedure.
CPO for Land Acquisition	Confirmation of the 'Cork City Compulsory Purchase Order 2018' was granted by An Board Pleanála on 11 <sup>th</sup> February 2019.
Tender Documents/Chief Executive Orders	Procurement and tender process documents. Evidence to support the Executive approval.
Correspondence from LIHAF	Approval from LIHAF for progressing with the Roads Improvement Scheme in Glanmire, confirmation of funding and increased funding.
Correspondence from NTA	Yearly approval from the NTA for progressing with the Roads Improvement Scheme in Glanmire, confirmation of funding and increased funding.

<p>Minutes of meetings of Steering Group</p>	<p>This documentary evidence of agendas and minutes of meetings that were held. The minutes provide a comprehensive record of those present, matters discussed, outcomes agreed and actions required along with assigned responsibilities.</p>
<p>Monthly Progress Reports (2021 – 2023)</p>	<p>On-Going Progress Management Reports for the Glanmire Roads improvement Scheme.</p>
<p>The Final Consultants Reports for Contract 1</p>	<p>A detailed report regarding all activities of the project.</p>
<p>Financial Reports</p>	<p>Detailed cost reports from City Council’s financial reporting system of expenditure and receipts. Cost projection reports prepared by Project Team for the LIHAF and NTA. Monitoring Reports from Project Design Team.</p>

**Key Document 1: Transport Assessment and Traffic Model for Dunkettle / Ballinglanna Lands, Glanmire, Co Cork.**

This study analysed the transportation infrastructure in the area, including Roads networks and traffic patterns, to assess the impact of potential developments on transportation in the area. The assessment included recommendations for improving transport infrastructure to accommodate increased traffic from the proposed development.



### **Key Document 2: Glanmire Urban Expansion Area Transport Assessment**

A Transport Assessment was carried out to evaluate the transportation infrastructure in the area with a focus on traffic patterns, road networks, and potential impacts of urban expansion. The assessment included recommendations for improving transport infrastructure to accommodate the anticipated increase in traffic due to the expansion, as well as identifying potential mitigation measures.

### **Key document 3: Cobh Municipal District Local Area Plan**

Subsequently the recommendations from these reports '*Transport Assessment and Traffic Model for Dunkettle / Ballinglanna Lands, Glanmire, Co Cork*' and the '*Glanmire Urban Expansion Area Transport Assessment*' were incorporated into the '*Cobh Municipal District Local Area Plan*' in August 2017.

### **Key document 4: Project Brief**

The final draft of the Project Brief was prepared in 2017 by Cork County Council. The brief outlined the background, objectives, and the service requirements to be considered by consultancy companies when tendering for the project.

### **Key Document 5: Preliminary design Report**

The preliminary design report serves as a formal documentation of the initial design concepts and Ideas for the Glanmire Roads Improvement and Sustainable Transport Works Scheme. The report outlines the proposed framework for the final design, including key elements, considerations, and potential solutions for the project. It provides a basis for further refinement and development of the design as the project progresses, helping to ensure that the final outcome meets the project objectives and requirements. The report serves as a reference point for stakeholders, designers, and decision-makers involved in the

project, guiding discussions and decision-making throughout the design process.

**Key Document 6: Environmental Impact Statement**

The Glanmire Roads Improvement Scheme necessitated an Ecological Impact Assessment (EclA) which is an assessment that is carried out as set out in Schedule 5 of the Planning and Development Regulations, 2001, as amended. It is the process for evaluating the likely environmental impacts of the Glanmire Roads Improvement Scheme, taking into account inter-related socio-economic, cultural, and human-health impacts, both beneficial and adverse. The EclA was prepared on behalf of Cork County Council by environmental specialists under the supervision of AECOM. It concluded that, subject to the mitigation measures proposed, and the conditions set out, the effects of the proposed development on the environment would be acceptable.

**Key Document 7: Report to Council submitted in accordance with Part 8 of the Planning and Development Regulations, 2001, (as amended)**

The report submitted to Council involves an extensive list of projects designed to improve road infrastructure and promote sustainable transportation in Glanmire. This report considers the Part 8 proposal from a planning policy perspective, ie general compliance with the County Development Plan and Local Area Plan and was approved by elected members in July 2018.

**Key Document 8: CPO for Land Acquisition**

A Compulsory Purchase Order was required for the scheme and was submitted to An Bord Pleanála in 2019. Confirmation of the 'City Council Compulsory Purchase Order (Glanmire Roads Improvement Scheme Order 2019)' was granted by An Bord Pleanála on the 11th

February 2021. The following Compulsory Purchase Orders reviewed as part of the in-depth review:

- 1369/21 The acquisition of property at Dunkettle Road T45V260 dated 16/03/2021.
- 3694/23 The acquisition of lands at “The Fountains”, Ballinglanna, Glanmire, Cork dated 13/09/2023.
- 4284/19 The acquisition of property at “Richmond Cottages”, Dunkettle Road, Glanmire, Cork dated 24/10/2019.

#### **Key Document 9: Tender Documents/Chief Executive Orders**

An invitation to tender was published on the eTenders portal on the 6th of September 2021. The Tender Assessment Report recommended that Sorensen Civil Engineering Ltd. is awarded the Contract as their submission was identified as the ‘Most Economically Advantageous Tender.’

- The relevant Chief Executive Order 5317/21 was signed on the 6th of December 2021.
- The relevant Chief Executive Order for the PSCS Appointment was signed on 16th of February 2022.
- A Letter of Acceptance was sent on the 10th of February 2022 with a signed copy returned by Sorensen Civil Engineering Ltd. on 10th February 2022.

#### **Key Document 10: Funding Approval from LIHAF Government Initiative**

In October 2017, Local Infrastructure Housing Activation Fund (LIHAF) awarded the funding of the Glanmire Roads Improvement Scheme. LIHAF agreed to fund the cost of the scheme through consultancy, planning and construction services and increased funding was approved in December 2023.

#### **Key Document 11: Funding Approval from the NTA**

In February 2020, the National Transport Authority (NTA) officially sanctioned funding to the Glanmire Roads Improvement Scheme and additional funding approved in December 2023.

#### **Key Document 12: Steering Group Minutes**

In compliance with the requirements of the Public Spending Code a formal structure was put

in place, a project manager was appointed, and a project steering group was set up. Steering group members include representatives from Cork City Council, AECOM and from other stakeholders as required. There is documentary evidence of agendas and minutes of all meetings that have been held in relation to the project. The minutes show topics discussed by the attendees, outcomes agreed, and actions required along with assigned responsibilities.

#### **Key Document 13: Monthly Progress Reports**

This review examined several reports including a sample of the Monthly Progress Report. Which is produced in advance of the Steering Group meeting. This report outlines a summary of activities completed in the last period and critical activities planned for the next period.

#### **Key Document 14: Final Account Proposal Report – Contract 1**

This is a very comprehensive document that details all activities carried out, any changes to the project, change orders, actuals v budget expenditure for primary contractor.

#### **Key Document 15: Financial Reports**

Detailed reports from City Council's financial reporting system, analysing expenditure costs. Reconciliations and cost projections for projects. Recoupment cost reports.

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### **Section B - Step 4: Data Audit**

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The following section details the data audit that was carried out for the Glanmire Roads Improvement Scheme. It evaluates whether appropriate data is available for the future evaluation of the project/programme.

<b>Data Required</b>	<b>Use</b>	<b>Availability</b>
<p>Transport Assessment and Traffic Model</p> <p>Study &amp; Glanmire Urban Expansion Area Transport Assessment</p>	<p>Project Appraisal and justification of the requirement for the Glanmire Roads Improvement Scheme</p>	<p>Information readily available – Available on file</p>
<p>Preliminary design</p>	<p>The report documented initial designs for the Glanmire Road project, focusing on road improvements and sustainable transport options. It assessed existing conditions at 16 proposed project locations, considered relevant information, and explored various design options</p>	<p>Information readily available – Available on file</p>
<p>Tender Documentation &amp; Assessment Reports</p>	<p>Assess Procurement</p>	<p>Information readily available – Available on file</p>
<p>Financial Data from the Council's financial management system.</p>	<p>To record costs and recoupment of costs including payments to contractors, Landowners, solicitors and receipts from the LIHAF, NTA and developers</p>	<p>Information readily available – Available on JD Edwards financial management system</p>
<p>Project Management Reports 2021-2023</p>	<p>Assess the reporting and monitoring of the projects as it progresses</p>	<p>Information readily available – Available on file</p>
<p>Minutes of steering committee meetings</p>	<p>Briefing on progress of projects. Consulting on issues, risks, and costs</p>	<p>Information readily available – Available on file</p>
	<p>To confirm approval was sought in a timely manner.</p>	<p>Information readily available – Available on file</p>

Correspondence from and to the LIHAF	To confirm recoupment of monies was completed	
Correspondence from and to the NTA	To confirm approval was sought in a timely manner. To confirm recoupment of monies was completed	Information readily available – Available on file
Chief Executive orders	Approval for all costs relating to the projects	Information readily available – Available on file

### **Data Availability and Proposed Next Steps**

The files that were reviewed were of a high quality and contained all relevant information. The initial costs of the project are clearly identified by capital code and can be traced back to the financial management system.

The projects are at various stages in the PSC cycle with Phase 1/contract 1 at implementation stage while the remaining projects of Phase 1 are at either earlier design stage or detailed design stage with projected dates for going tender in 2024 and 2025. No conclusions therefore can be made on data related to future events and expenditure, however based on the quality of information available at the initial stages, there are good processes in place for the recording and maintenance of information for future evaluation of the project.

Data in relation to the project site reports will be available as the project progresses. This information will help evaluate the performance of the contractor and allow the council to minimise the possibility of cost overruns when construction begins.

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## Section B - Step 5: Key Evaluation Questions

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The following section looks at the key evaluation questions for Glanmire Road Improvements Scheme based on the findings from the previous sections of this report.

**Does the delivery of the project/programme comply with the standards set out in the Public Spending Code? (Appraisal Stage, Implementation Stage and Post-Implementation Stage)**

The in-depth check demonstrates that the principles and tenets of the Public Spending Code were and are being adhered to in the on-going management and appraisal of the scheme. The MHL Engineers Report, AECOM Preliminary design Report, Part 8 Planning, Tendering for Contract 1, comprehensive Environmental Impact Statements, and constant reviewing of the costs are evidence of the approach adopted at the appraisal stage of each project within the scheme.

Based on the in-depth review undertaken, it appears that the Glanmire Roads Improvement scheme is substantially in compliance with the Public Spending Code. There is a steering group in place and formal structures and schedules are in place for continuous progress reporting and risk reporting. Interventions by approving authorities are in line with the PSC Code guidelines. Also, it is considered that the project has been well managed during the implementation stage for Phase 1/Contract 1.

**Is the necessary data and information available such that the project/programme can be subjected to a full evaluation at a later date?**

All information and supporting documents within the scope of the review that were requested during the audit were provided and are maintained and would be readily available for a full evaluation at a later date. There is sufficient data and information available on file through the financial management system to ensure that the project can be subjected to a full evaluation at a later date. Financial information is easily obtained through Cork City Council financial management system – JD Edwards. There is a clear audit trail on the file of the appraisal and implementation stages, along with copies of the Steering Group meeting minutes as well as all correspondence between Cork City Council and the LIHAF in relation to this Project.

Projects within Phase 1 of the scheme are still at appraisal and implementation stage therefore no conclusion can be made on data related to future events and expenditure, however based on the quality of information available at the initial stages, there are good processes in place for the recording and maintenance of information for future evaluation of the project.

**What improvements are recommended such that future processes and management are enhanced?**

With regard to the Glanmire Roads Improvement Scheme, it is important that the project continues to operate within the Public Spending Code framework. Once the project is complete a post project review should be undertaken within a reasonable timeframe, as per Public Spending Code requirement, to assess whether project objectives have been met and that lessons learned can be applied.

It is important where design changes, cost increases or time delays are identified that the steering group continue to re-evaluate total project costs, to ensure additional costs or overruns are mitigated.



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### **Section: In-Depth Check Summary**

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The following section presents a summary of the findings of this In-Depth check on the Glanmire Roads Improvement Scheme.

The Glanmire Roads Improvement Scheme has the objective to address congestion, improve accessibility, and enhance safety for commuters, residents, and leisure to the Glanmire areas and environs. The project stems from the Traffic Assessment & Traffic Model for Dunkettle/Ballinglanna Lands, Glanmire and Glanmire Urban Expansion Area Transport which identified that Glanmire as vulnerable to significant congestion and traffic issues due to high levels of Development and population growth in the area, as well as limited transportation infrastructure. This scheme is led by Cork City Council with participation by the LIHAF, NTA and the steering group established for the project.

Notable components of the scheme include Church Hill Junction, Glanmire Bridge/Village, Riverstown Junction, signalized junctions at Glanmire Road/Hazelwood Road and Riverstown Road/East Cliff Road, a new link road (L3010 to Hazelwood Road), and upgrades to Dunkettle Road North and South. Additionally, footway improvements and a Glanmire & Riverstown Greenway are part of the scheme.

Appropriate appraisal of the projects within the scheme was and is being conducted as evidenced by the MHL Engineers Report, AECOM Preliminary design Report, Part 8 Planning, Tendering for Contract 1, comprehensive Environmental Impact Statement. On-going monitoring and evaluation of the projects are ongoing with Cork City Council Staff and the design team, while the implementation stage of contract 1 was monitored through monthly progress reports by the steering committee. The appropriate documentation and data is available for any future evaluation of the Scheme.

For Phase 1/Contract 1, the Glanmire Roads Improvement Scheme received Pre-Tender approval from the Sanctioning Body (LIHAF). The tender process was conducted through E-tenders in accordance with proper procurement procedures. Construction Contract 1 was substantially completed in February 2023. As for the remaining projects in Phase 1, they secured approved funding from both LIHAF and the NTA in 2023. Currently, these projects are in the detailed design stage, and they are scheduled to go to tender in 2024/2025, with substantial completion expected in 2026.

All relevant documentation was made available during this review and is accessible for future evaluation of the project. The scheme has been impacted by delays and cost overruns because of inflation costs, land negotiations, and delays in securing funding. There is strong project management in situ and a system of robust controls in place as Phase 1 progresses.

Overall, the capital expenditure scheme, Glanmire Road Improvement Scheme is well managed, and it is reasonable to conclude that Cork City Council is in compliance with the Public Spending Code. Internal Audit recommends that the total project cost should be re-evaluated to ensure additional costs already incurred and potential other delays or overrun costs are identified.

Finally, to ensure that the project fully fulfils its obligations under the Public Spending Code, Internal Audit recommends that a post-project scheme review should be completed within a reasonable timeframe once the scheme/projects are complete.

## Quality Assurance – In Depth Check

### Section A: Introduction

This introductory section details the headline information on the programme or project in question.

Programme or Project Information	
<b>Name</b>	Residential Development at Gairdín Uí Ruacháin, Poulavone, Ballincollig
<b>Detail</b>	Capital investment programme to develop social housing units at Poulavone, Ballincollig
<b>Responsible Body</b>	Cork City Council
<b>Current Status</b>	Expenditure being incurred
<b>Start Date</b>	November 2022
<b>End Date</b>	Estimated July 2024
<b>Overall Cost</b>	€23,572,798.90

#### Project Description

The **Cork City Development Plan 2022-2028**, formulated by the **Cork City Council**, outlines the growth and development strategy for Cork City over the next six years. The statutory plan also encompasses

the towns of Ballincollig, Blarney, Tower and Glanmire, and their wider hinterland areas. With a population of over 210,000, Cork is an emerging international city of scale and a national driver of economic and urban growth. Project Ireland 2040 designates the city for significant additional growth over the next 20 years, supported by large scale investment.

The Cork City Development Plan 2022-2028 sets out how the city can best enable this growth and investment over the next six years, while continuing to be an innovative, vibrant, healthy and resilient city. The plan was adopted by resolution of the Council on the 10th of June 2022 and takes effect on 8th August 2022.

The residential Development at Gairdín Uí Ruachaín, Poulavone, Ballincollig, aligns with the Sustainable Residential Development and Compact Settlements Guidelines for Planning Authorities by offering a mix of apartments, terraced houses, and semi-detached houses within a defined area.

The Project comprises of the construction of 64 residential units and 149 parking spaces together with an associated communal landscape area and all associated works at Poulavone, Ballincollig which is in the ownership of Cork City Council.

The details of the proposed works included:

- 1 x 1 Bedroom Apartment
- 7 x 2 Bedroom Apartments
- 18 x 2 Bedroom 2-Storey Houses
- 8 x 2 Bedroom 1-Storey House
- 1 x 2 Bedroom 1-Storey House
- 26 x 3 Bedroom 2-Storey House
- 1 x 3 Bedroom 1-Storey House
- 2 x 4 Bedroom 2-Storey House

Parking Spaces: A total of 149 parking spaces will be provided.

Landscaping and Site Works:

- o The development will include communal landscape areas.
- o Footpaths, boundary treatments (including retaining walls and timber fencing), and other associated site works will be carried out.

This project was originally undertaken by Cork County Council but with the boundary expansion in 2019, Cork City Council became the main Contracting Authority with the project being at the pre-Part 8 stage when handed over. It is intended that all the units would be utilised for the provision of social housing for applicants from the Social Housing list supporting the 'Rebuilding Ireland Plan' as approved by government in 2016.

Cork City Council looks to provide secure, good quality housing responding to the current and future needs for social housing, while also ensuring value for money for taxpayers, by following the

Department of Housing, Local Government and Heritage guidance document, 'Housing for all.' Underpinned by commitments in the Programme for Government, the Government has taken ambitious action to address the housing issue while developing the Housing for All Plan. These measures have ranged from new affordability measures to enhancing social housing delivery.

The Poulavone Housing Project like all public-funded construction projects must comply with the Capital Works Management Framework (CWMF) as required by the Department of Finance Circular 06/2010. There are four stages of approval, where submissions must be made to the DHLGH for review.

The four stages can be summarised as:

Stage 1: Confirm approval for design expenditure.

Stage 2: Assess project prior to statutory approval.

Stage 3: Approve detailed design; review pre-tender cost check.

Stage 4: Review tender returns in advance of awarding the contract.

The project was approved in principle by the Department in August 2017 (Stage 1 approval) for 57 units.

In July 2019, Stage 2 approval was received from the Department subject to the acceptance of the overall budget of €16,910,348.95(incl. vat). At stage 2 approval the project comprised of 64 units, although the approval required that additional units were considered.

Based on consultation with the DHPLG and to ensure value for money was achieved, there was a change to the scheme to include 3 storey duplex units.

The project was then increased to a 70 unit one, which was the subject of a Stage 3 and Part 8 planning process.

Stage 3 approval was received from the DHLGH on the 1<sup>st</sup> of September 2021 for an all-in budget cost of €20,012,434.91 (VAT Incl.)

A Part 8 application was made and received Council approval with conditions, namely no 3 storey/duplex-style apartments with the final unit number confirmed as 64.

On the 30<sup>th</sup> of September 2022, Stage 4 approval was granted by the DHLGH with an overall budget of €23,572,798.90 and the recommendation of Murnane & O'Shea Ltd was accepted as the main work Contractor for the project. Murnane & O'Shea was recommended following a competitive tendering process where seven submissions were received. Each tender was assessed based on quality score and tender price and independent assessment was presented to an evaluation panel for consideration. Construction began on 8<sup>th</sup> November 2022. The current work programme has an expected completion date of July 2024.

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## Section B – Step 1: Logic Model Mapping

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As part of this In-Depth Check, Cork City Council have completed a Programme Logic Model(PLM)

for Poulavone, Ballincollig, Co. Cork. A PLM is a standard evaluation tool and further information on their nature is available in the [Public Spending Code](#).

Objectives	Inputs	Activities	Outputs	Outcomes
<p>Deliver new social housing units to support the 'Housing for All' strategy 2021 from the Department of Housing, Local Government and Heritage (DHLGH)</p> <p>Cork City Development Plan 2022-2028, formulated by the Cork City Council, outlines the growth and development strategy for Cork City over the next six years. The statutory plan also encompasses the towns of Ballincollig, Blarney, Tower and Glanmire.</p> <p>Sustainable Residential Development and Compact Settlements Guidelines for Planning Authorities</p> <p>Cork City Council's Action Plan provides for the delivery of up to 3,934 social homes across the city from 2022-2026, in</p>	<p>Capital funding provided by the DHLGH.</p> <p>Site at Poulavone, Ballincollig.</p> <p>Cork City Council staff and resources.</p> <p>External Consultants &amp; Contractors.</p>	<p>Capital Proposal.</p> <p>Planning Process and Design.</p> <p>Part 8 Planning Process.</p> <p>Submissions to the DHLGH.</p> <p>Tender Process, review, selection, and award for each phase.</p> <p>Construction Phase.</p> <p>Project Management and the monitoring of spend and tracking to budget.</p>	<p>The development of 64 units in Poulavone, Ballincollig, Co. Cork.</p> <p>High construction standards.</p>	<p>The housing project is expected to deliver improved and new social housing units in response to the demand that exists for the Ballincollig area, reducing the numbers on Cork City Council's housing waiting list, while supporting the Housing for All Strategy 2021.</p>

accordance with the targets as set by the DHLGH.				
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### Description of Programme Logic Model

*Objectives:* The objective of the housing development is to deliver sixty-four new social housing units to support the 'Housing for All' Strategy 2021 programme and to support the vision of the Cork City Development Plan 2022 – 2026 and Cork City Council Action Plan to deliver more social homes across the city from 2022 – 2026 in accordance with targets set out by the Department of Housing, Local Government and Heritage. The construction of these units will contribute towards addressing the housing waiting list and the high demand for suitable housing in the Ballincollig area.

*Inputs:* The primary input to the programme is the capital funding of €20,012,434.91 approved by the Department of Housing, Local Government and Heritage.

*Activities:* There were a number of key activities that has been carried out for this project including;

- Identification of social need through housing applicants' waiting lists in the Ballincollig area.
- Preparation of a Proposal. This was prepared by Cork County Council as this project was transferred to Cork City Council following the boundary expansion in 2019.
- Part 8 Planning Process
- Continuous correspondence with DHLGH with submission and approvals for each stage of the process. Stage 1, 2, 3 and 4 have been submitted and approved.
- Tendering for the external contractors, review and award of contracts.
- Internal approvals through Chief Executive Order
- Monitoring of spend and tracking of budget.
- Construction of dwelling units
- Project management and administration of contracts.

*Outputs:* The projected outputs from the project will be sixty-four high quality dwellings as follows:

- 1 x 1 Bedroom Apartment
- 7 x 2 Bedroom Apartments
- 18 x 2 Bedroom 2-Storey Houses
- 8 x 2 Bedroom 1-Storey House
- 1 x 2 Bedroom 1-Storey House
- 26 x 3 Bedroom 2-Storey House
- 1 x 3 Bedroom 1-Storey House
- 2 x 4 Bedroom 2-Storey House



*Outcomes:* The main outcome of the project is to deliver new social housing units to support the Housing for All 2021 programme and Cork City Housing Delivery Action Plan. In the Ballincollig area, there is an elevated list of approved housing applicants. These 64 units will provide social housing addressing the demand in the area.


The project is also set to deliver an improved quality of social housing units, the housing units will meet the guidelines contained in Quality Housing for Sustainable Communities as set out in the DHLGH guidance.

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## Section B - Step 2: Summary Timeline of Project/Programme

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The following section tracks the Housing Development Programme – Poulavone from inception to date in terms of major project/programme milestone.



2014	Social Housing Strategy & Housing for All
July 2017	Project Brief
July 2017	DHLGH Stage 1 submission
August 2017	DHLGH Stage 1 approval

April 2018	Approval of Design Architects
August 2018	Chief Executive Order for Design Team
May 2019	DHLGH Stage 2 submission
July 2019	DHLGH Stage 2 approval
November 2019	Chief Executive Order for Design Team
October 2020	Part 8 planning permission granted by Council
April 2021	DHLGH Stage 3 submission
June 2021	Revised Stage 3 submission
September 2021	DHLGH Stage 3 approval
May 2022	Tendering process for contractor
August 2022	Tender Assessment Report
September 2022	DHLGH Stage 4 Submission & Approval
October 2022	Chief Executive Order for Contractor Murnane & O'Shea
November 2022	Contract signed with Murnane & O'Shea
November 2022	Start date of construction project
July 2024	Expected Completion

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## Section B - Step 3: Analysis of Key Documents

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The following section reviews the key documentation relating to appraisal, analysis, and evaluation for the housing development at Gairdín Uí Ruachaín, Poulavone, Ballincollig.

Project/Programme Key Documents	
Title	Details

Cork Joint Housing Strategy 2022 - 2028	Joint Strategy document addressing the existing and future housing needs of the Cork area.
Housing for All – A new Housing plan for Ireland	Document addressing the existing and future housing needs in Ireland
Correspondence with the Department of Housing, Local Government and Heritage	Submissions and Approvals to the Department at the four critical stages in line with the Capital Works Management Framework.
Procurement Documents	Procurement and tender process documents.
Chief Executive Orders	Evidence to support the executive approval
Minutes of Meetings	This documentary evidence of agendas and minutes of meetings that were held. The minutes provide a comprehensive record of those present, matters discussed, outcomes agreed, and actions required along with assigned responsibilities
Site Reports	Monthly progress claims, biweekly progress meetings
Financial Reports	Detailed cost code reports from City Council's financial reporting system of expenditure and receipts. Cost Analysis Reports, Forecast Analysis Reports, Cash Flow Projections

### **Key Document 1: Cork Joint Housing Strategy 2022 - 2028**

Cork County Council and Cork City Council developed a strategy document in order to address the existing and future housing needs of the Cork area. The overarching purpose of a housing strategy is to ensure the proper planning and sustainable development of the area and that the relevant development plan provides for housing for the existing and future population of the area in an appropriate manner.

### **Key Document 2: Housing for All**

In 2021 the Government undertook ambitious action to address the housing issue while developing the Housing for All Plan, a new housing plan for Ireland to 2030. It is a multi-annual, multi-billion-euro plan which will improve Ireland's housing system and deliver more homes of all types for people with different housing needs. These measures have ranged from new affordability measures to enhancing social housing delivery.

### **Key Document 3: Correspondence with the Department of Housing, Local Government and Heritage**

The submission and approvals along with the supporting documentation are maintained on file for the Department of Housing, Local Government and Heritage's approval for the development with a

budget approval of €23,572,798.90 (CWMF Stage 4 approval).

There are four stages of approval, where submissions must be made to the Department of Housing, Local Government and Heritage for approval.

The four stages can be summarized as;

- Stage 1: Confirm approval for design expenditure.
- Stage 2: Assess project prior to statutory approval.
- Stage 3: Approve detailed design; review pre-tender cost check.
- Stage 4: Review tender returns in advance of awarding the contract.

Cork City Council submitted all documentation for Stage 1, 2, 3 and 4 to the department to support their capital grant claims to date.

#### **Key Document 4: Procurement Documents**

This project was originally undertaken by Cork County Council but with the boundary expansion in 2019, Cork City Council became the main Contracting Authority with the project being at the pre-Part 8 stage when handed over. Cork County Council procured the Design Team under the 'Housing Framework Agreement (2015 – 2019)' EML Architects won the tender for the MEAT for the appointment of an architect led service provider design team with specialist skills for the design and construction of the proposed housing scheme including associated site works at Poulavone, Ballincollig.

The construction works contract procurement was carried out by Cork City Council and was in accordance with the CWMF. An open tender (OJEU) was selected as the appropriate procurement procedure. The MEAT for construction of the project was awarded to Murnane & O'Shea Ltd.

Submissions for contracts were received and assessed by the assessment panels and recommendations were made for the appointment.

Comprehensive documentation relating to the tender evaluation processes and subsequent reports and recommendation to appoint contractors are available on file.

#### **Key Document 5: Chief Executive Orders**

The following Chief Executive Orders were reviewed as part of the in-depth review:

- The appointment of EML Architects Ltd for the provision of Architect led single service provider design team with specialist skills for the design and construction of the proposed housing scheme including associated site works by Cork County Council on the 13/08/18.
- The appointment of Murnane & O'Shea Ltd for the construction of 64 Housing Units at Poulavone, Ballincollig on 21/10/22.
- The appointment of EML Architects Ltd for the provision of Architect led single service provider design team with specialist skills for the design and construction of the proposed housing scheme including associated site works and PSDP services by Cork City Council on the 15/11/19.

### Key Document 6: Minutes of Meetings

Minutes of meetings were taken to monitor the progress between Cork City Council, the contractor, Murnane & O'Shea and the design team, EML, of this housing development at Gairdín Uí Ruacháin, Poulavone, Ballincollig. They serve as a reference point for participants to review what was discussed and agreed upon during the meeting. They provide a clear, concise summary of key points discussed and ensure transparency and accountability in the decision-making process.

### Key Document 7: Site Reports

Site reports were done by the contractor, Murnane & O'Shea, to measure the ongoing progress of this housing development and to ensure that the construction of the homes and infrastructure were done according to approved plans and specifications at Poulavone, Ballincollig. This helps to prevent any potential issues or discrepancies that may arise during the construction process. These site reports also help to ensure compliance with building codes and regulations and to confirm that this development is being completed on time and within budget.

### Key Document 8: Financial Reports

Financial reports were done to provide insight into the financial performance of this housing development at Poulavone, Ballincollig. These reports are useful to make informed decisions and to plan for the future of the development.

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## Section B – Step 4: Data Audit

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The following section details the data audit that was carried out for the Poulavone, Ballincollig Housing Project. It evaluates whether appropriate data is available for the future evaluation of the project/programme.

Data Required	Use	Availability
Cork City Council Housing Waiting List	To determine the demand for the area	This is available from the Housing Section of Cork City Council
Project File	Documents to support the process followed throughout the project – programme documents, meeting minutes, communication with DHLGH, tender reports, tender assessment report, Chief Executive Orders.	Information readily available – Available on file
Financial Reports and data from the Council's FMS.	To confirm receipts for recoupment of costs and	Information readily available – Available on file.

	<p>payments to contractors, designers, consultants' solicitors etc. Monitoring of costs against tenders and change orders.</p>	
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**Data Availability and Proposed Next Steps**

The files that were reviewed were of a high quality and contained all relevant information. The initial costs of the project are clearly identified by capital code and can be traced back to the financial management system. The project may also be subject to audits/checks by the Department of Housing, Local Government and Heritage since they are the Approving Authority.

Based on the quality of information available at the initial stages, there are good processes in place for the recording and maintenance of information for future evaluation of the project. Once the project is complete, it will require several years to fully embed and to evaluate if its core strategic objectives have been met.

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## Section B - Step 5: Key Evaluation Questions

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The following section looks at the key evaluation questions for Gairdín Rúacháin, Poulavone, Ballincollig Housing Project based on the findings from the previous sections of this report.

Does the delivery of the project/programme comply with the standards set out in the Public Spending Code? (Appraisal Stage, Implementation Stage and Post-Implementation Stage)

Based on the in-depth review undertaken, it appears that the development of Poulavone is substantially in compliance with the Public Spending Code. The development has been conducted in line with the requirements of the Approving Authority, which in this case is the Department of Housing, Local Government and Heritage. Cork City Council has had clear communication with the Department of Housing, Local Government and Heritage to ensure that approvals were sought at each of the necessary stages before expenditure commenced. All recommendations made by the Department were addressed and met where required. It is considered that the project has been well managed during the planning and design phase and that there is appropriate oversight and management in the current construction phase.

Is the necessary data and information available such that the project/programme can be subjected to a full evaluation at a later date?

There is sufficient data and information available on file and through the financial management system to ensure that the project can be subjected to a full evaluation at a later date. Financial information is easily obtained through Cork City Council financial management system – JD Edwards. There is a clear audit trail on the file from planning, tendering, project management and approvals. There are good processes in place for the recording and maintenance of information for future evaluation of the project.

What improvements are recommended such that future processes and management are enhanced?

With regard to the Poulavone housing project, it is important that the project continues to operate within the Public Spending Code framework. Once the project is complete, a post-project review should be undertaken within a reasonable timeframe, as per the Public Spending Code requirement, to assess whether project objectives have been met and whether lessons learned can be applied. In light of the impact of Covid-19, this project was delayed at planning stage and had to be re-evaluated to ensure that any potential additional costs or overruns were identified.

Cork City Council should ensure that all relevant employees are aware of their responsibility with regards to the Public Spending Code by identifying the potential need for training of individuals and/or the issuing of internal policies and procedures that support compliance with the Public Spending Code.

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## Section: In-Depth Check Summary

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The following section presents a summary of the findings of this In-Depth Check on the Poulavone, Ballincollig Housing Project.

### Summary of In-Depth Check

The project involves the development of sixty-four dwelling units in Gairdín Rúachaín, Poulavone, Ballincollig, with an approved overall budget of €23,572,798.90. An application for capital funding for the project was made to the Department of Housing, Local Government and Heritage and progressed through all four stages. The application process is aligned and consistent with the requirements of the Public Spending Code, the Capital Works Management Framework, Public Financial Procedures and EU and National Procurement Requirements. All relevant documentation was made available during this review and is accessible for future evaluation of the project. The project was transferred from Cork County Council to Cork City Council due to the boundary extension transition. The main contract work commenced on site in November 2022 and there is an expected completion date of July 2024.

Overall, the capital expenditure project being incurred, Poulavone, Ballincollig Housing Project, can be described as well managed, and it is reasonable to conclude that the project is in compliance with the Public Spending Code.

Finally, to ensure that the project fully fulfils its obligations under the Public Spending Code, Internal Audit recommends that a post-project review should be completed within a reasonable timeframe once the project is complete.